## Data Book 2013-2014



## About the Data Book

The Central Christian College of Kansas Data Book is produced on an annual basis in order to record and support the strategic assessment initiatives of the College. It is produced by the Office of the Provost, through the work of the Institutional Research Office. Its intent is to provide accurate data concerning the people, programing, and services of the College. It is not the intent of this document to provide an exhaustive analysis of the data included, nor is all the data of the College housed herein. Requests for analysis and access to more exhaustive sets of data (even additional data not included) can be requested through the Office of Institutional Research.

## Data Collection

The data referenced through this document are derived from a variety of sources, including the Office of Institutional Research, Office of Student Affairs, Office of the Registrar, Office of Admissions, Business Office, Development Office, Office of the President, Academic Office, as well as from documents produced and collected by the College. Commonly, this data reflects a snapshot of figures available at the time in which individual sections were being investigated. Therefore, data may differ slightly from section to section and from year to year. From time to time, the way data is derived or calculated may change and therefore reflect dramatic conversions when compared to the year prior. Where this is true, the editors have attempted to provide notes. Additionally, the editors have attempted to narrate how data was derived so that the historical record may contain both data and the ways through which data was derived.

The Data Book began as a collection of various headcounts with some derived data and financial history. More recent iterations of the publication have expanded the specificity of the data included, elaborating on the diversity of the student population, presenting additional pieces of financial data, as well as incorporating changes and additions in academic structure and offerings. Turnover in staffing in 2010, however, led to some difficulties in preserving the methodology involved in calculating various elements of the data book. Without detailed records or notes as to how certain elements of data were calculated in the past, some comparability was lost.

With this most recent edition of the Data Book, the Provost and the Office of Institutional Research have attempted to align sets of data (where possible) to IPEDS definitions and measurements. This provides a common frame of reference for most data sets. Additionally, because constituent agencies such as KICA or KBOR also use IPEDS definitions and points of reference, adapting the reporting format of the Data Book to more closely resemble areas of IPEDS inquiry will reduce the amount of time required to submit reports to these institutions.

Because the function of this product is to report data, rather than interpret it, commentary is limited to a descriptive role within this document.

## Publication Information

## Date of Publication

## Contributors

Dr. Leonard Favara - Provost
Chris Smith - Chief Student Affairs Officer
Philip Nelson - Business Manager
A.J. Ellis - Institutional Research Officer

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## 2013 Student Profile

| Gender |  | Ethnicity |  | Residential Student Load |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Female | 48.47\% | Asian/Pacific Islander | 2.94\% | Full-Time (12+) | 92.81\% |
| Male | 51.53\% | African American | 11.97\% | $3 / 4$ Time (7-11) | 3.77\% |
| Age |  | Hispanic/Latino | 6.30\% | Half-Time (6) | 1.03\% |
|  |  | Caucasian | 63.76\% | Part-Time (<6) | 2.40\% |
| 18-19 | 14.16\% | Other | 15.02\% |  |  |
| 10-19 | 17.96\% | Campus |  | Institutional Enrollment |  |
| 20-24 | 17.96\% | Dual-Credit | 28.15\% | Concurrent | 28.15\% |
| 25-29 | 12.92\% | Online | 38.55\% | First Time FT Freshman | 15.86\% |
| >40 | 12.92\% | EXCEL | 2.31\% | Transfer | 24.47\% |
|  |  | Main Campus | 30.99\% | Continuing | 30.88\% |
|  |  |  |  | Returning | 0.32\% |

## Outcomes

| Degrees Awarded |  | Sr. 2013 Fit-Four Outcomes |  |
| :--- | ---: | :--- | :--- |
| Associate of Arts | 11 | CCTST Critical Thinking | $72.9(-2.60)$ |
| Associate of General Studies | 2 | Lifeway SGI Excerpt | $3.26(-0.74)$ |
| Bachelor of Science | 32 | M-GUDS-S | $3.20(-0.80)$ |
| Bachelor of Science in Criminal Justice | 56 | Ryff Scales of Psych. Well-being | $3.18(-0.82)$ |
| Bachelor of Science in Healthcare Admin. | 1 |  |  |
| Bachelor of Science in Business | 11 |  |  |
| Bachelor of Science in Ministry | 3 |  |  |
| Bachelor of Science in Psychology | 0 |  |  |
| Bachelor of Business Administration | 0 |  |  |

## Faculty and Staff

## Degrees Awarded

Administration
Faculty
Adjunct
Staff

## Central Christian College

Central Christian College opens its doors to all students of any religious persuasion, economic status, place of origin, ethnic background, racial heritage, or physical disability. Central is primarily a residential institution with adult degree completion programs serving McPherson, Wichita, and Hutchinson. Central offers a dual credit program through Christian high schools, allowing juniors and seniors to take freshman-level courses for transcript credit. Finally, Central Christian is offering online degree programs in which students can start classes every five to six weeks.

The school is committed to creating an atmosphere conducive to the intellectual, spiritual, social, and physical maturation of the entire college community. Integral to its purpose is the formulation of a personal Christian faith, which augments intellectual pursuits and prepares one to impact the world as a Christian servant leader.

The campus community is made up of students, faculty, and staff, all of whom are involved in the educational process. Close, personal relationships between students, faculty, and staff members are seen as vital to the maturing of the whole person

## The Mission

The mission statement for Central Christian College of Kansas, as adopted by the Board of Trustees (Fall 2010) is:

## Christ-centered education for character.

Since its earliest days, Central Academy, Central College and now Central Christian College has always been dedicated to the task of raising up men and women of character in order to impact the world for Christ. This mission statement is a reaffirmation of our essential mission. It is an uncomplicated and clear-cut reminder of the ethos that has inspired this institution since its inception. Today, this same mission drives us forward to higher and higher levels of excellence and distinction. Whether it is through our residential program centrally located in McPherson, Kansas, or through our global online learning environment, Central Christian College is dedicated to providing a Christ-centered education for character.

## Vision Statement

Ephesians 4:12-13 provides the challenge that beats at the heart of our mission. It reads, "...prepare God's people for works of service, so that the body of Christ may be built up until we all reach unity in the faith and in the knowledge of the Son of God and become mature, attaining to the whole measure of the fullness of Christ." In order to do this, Central Christian of Kansas has dedicated itself to the following Vision Statement: To be a premier educational center, providing a distinctive Christian educational experience resulting in the development of personal character, public service, and global impact.

## Core Values

| Truth | Acknowledging that God is the source of All Truth, we emphasize a balanced ap- <br> plication of Scripture, reason, tradition and experience as the measure through <br> which to test and approve truth as we explore, study, and appreciate His creation. |
| :--- | :--- |

Spiritual Formation Granting that God has called every individual to full devotion to Christ, we are committed to providing an environment through which each individual can develop and sustain a maturing relationship with God.

| Comprehensive Educa- <br> tion | Realizing that character is a reflection of the whole individual (spiritual, emotion- <br> al, intellectual, physical, social, environmental, and vocational), we are dedicated <br> to providing a personalized and balanced liberal arts education. |
| :--- | :--- |
| Excellence | Appreciating that excellence provides an opportunity to honor God and inspire <br> people, we promote an environment of innovation, where people are equipped <br> and encouraged to serve with distinction. |
| Prayer | Recognizing God's invitation, we continually and consistently utilize prayer as the <br> primary means through which we seek guidance and counsel, articulate our praise <br> and thanksgiving, and ask for His action and intervention. |
| Community | Understanding that God has uniquely created every individual, we seek to provide <br> an environment where each person is treated with respect and dignity. |
| Integrity | Believing that our actions reflect on the character of Christ, we adhere to the <br> highest moral and professional standards for all personal and corporate interac- <br> tions. |
| Service | Knowing that God has challenged every individual to active service, we foster an <br> environment where we can develop our expertise in order to effectively minister. |
| Leadership/Followership | Trusting that effective leadership/followership is an outcome of humble service <br> and spiritual gifting, we strategically sustain an environment where each person <br> can excel in response to God's gifting and leading for their lives. |

## Fit-Four Model

The Fit-Four Model represents the outcomes Central Christian College uses as a gauge relative to the fulfilment of its mission. Each outcome signifies a distinct quality that can be used to quantify institutional progress and are useful in the evaluative process. Subordinate measures can be used as performance Indicators ${ }^{1}$.

Character can be described as the summative qualities that define an individual. The etymology of the word demonstrates that it signified the manner of life and encompassed the internal disposition and nature of the individual, as approved by external actions and behaviors ${ }^{2}$. The distinct merits and virtues are not necessarily identified, since character itself was defined through the observation of the individual, not necessarily by a comparison to an outside standard.

In Luke 2:52 we find a description of the development outcomes associated with Jesus. The gospel writer asserts Jesus "grew in wisdom and stature and in favour with God and man." This description captures the holistic reality of humanity, recognizing both our horizontal relationship within creation and our vertical relationship with the Creator. Jesus further provides a glimpse of developmental outcomes when questioned about the greatest commandment. He responded, "Love the Lord your God with all your heart and with all your soul and with all your mind and with all your strength" (Mark 12:28-30).

In essence, these four criteria present terminal values representing the highest ideals of human functioning. Each criterion represents an essential element of character, which allows the individual to grow in wisdom, stature and favour. These same ideals serve as the basis through which Central Christian College has chosen to measure the effectiveness of its mission. It is important to note that there is no hierarchal structure to these four elements. One is not necessarily more important than another and no one element can be viewed in isolation from the others, since the four operate in relation to one another.


These four character outcomes serve as the virtues toward which the College presumes every student should demonstrate progress during his or her residency and beyond. Each performance outcome has three distinct criteria that can be used to ascertain mission effectiveness.

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## Fit Bodies

(Professionally Astute: physical \& vocational)
We believe students graduating from Central Christian College should demonstrate a commitment to a responsible and healthy lifestyle.


## Fit Hearts

(Socially Responsible: cultural \& relational)

We believe students graduating from Central Christian College should demonstrate an ability to engage and connect with others.


## Fit Minds

(Academically/Emotionally Competent: intellectual \& psychological)

We believe students graduating from Central Christian College should demonstrate intellectual and psychological health.


## Fit Souls

(Spiritually Responsive: spiritual \& environmental)
We believe students graduating from Central Christian College should demonstrate an appreciation for the Lordship of Jesus Christ.

## History: Significant Turning Points

1884 Founded, as Orleans Seminary in Orleans, Nebraska by the West Kansas Conference of the Free Methodist Church
1914 Moved location to McPherson, Kansas and changed name to Central Academy and College
1918 Recognized and accredited by the Kansas State Department of Education
1940 Changed name to Central College
1965 Academy closed
1968 Wessington Springs Academy (South Dakota) integrated into Central College
1971 Academe of Achievers Award instituted
1975 Initial accreditation granted by North Central Association of Colleges and Schools
1980 Continued NCA accreditation for a seven-year period
1982 Centennial Development Campaign initiated
1984 Over \$3,000,000 raised for construction of facilities in the Centennial Campaign
1987 Continued NCA accreditation for a seven-year period
1989 Four-Year Bachelor of Science in Ministry Degree initiated
1994 Continued NCA accreditation for a ten-year period
1995 Four-year Bachelor of Science in Business Degree initiated
1999 Changed name to Central Christian College of Kansas; Four-year athletic competition initiated in NAIA and NCCAA
2000 Bachelor of Science - Liberal Studies major - approved by the NCA
2001 Adult Education Degree Completion program began
2003 Completion of the "Campaign for the $21^{\text {st }}$ Century." Goal: $\$ 4.8$ million; realized: $\$ 5.8$ million

2007 Submitted application to the KSDE for approval of our Education Program Certification

2012 Completion of the "Maple Street Project" Goal: \$800,000; realized: \$800,000
2014 Online Psychology program launched, Initial approval of Music Education program from the state of Kansas.

## Accreditations and Special Relationships

Akademos, Inc.<br>Alpha Sigma lota - Broadcasting Society<br>Alpha Sigma Lambda Honor Society - Scholastic Leadership Society<br>Association for Institutional Research<br>Association of Christian Schools International<br>Association of Free Methodist Educational Institutions (annually awards Alpha Kappa Sigma)<br>CANN Communications<br>Center for Urban Studies<br>Chi Alpha Sigma - National College Athlete Honor Society<br>Council for Christian Colleges and Universities (Affiliate)<br>Creative Design Services<br>Focus on the Family Institute, Colorado Springs, Colorado<br>Free Methodist Church of North America<br>GlobalHealth Education<br>Higher Learning Commission (North Central Association of Colleges and Schools)<br>Jerusalem University College: The Institute of Holy Land Studies<br>Kansas Association of Collegiate Registrars and Admissions Officers<br>Kansas Chapter - Phi Beta Lambda<br>Kansas State Department of Education<br>Kansas Independent College Association (KICA)<br>McPherson Chamber of Commerce<br>National Alliance of Concurrent Enrollment Partnerships (NACEP)<br>National Association of Independent Colleges and Universities<br>National Association of Intercollegiate Athletics (NAIA)<br>National Christian College Athletic Association (NCCAA)<br>National Research Center for College and University Admissions (NRCCUA)<br>National Student Clearinghouse<br>Partnership: McPherson Airport, McPherson, Kansas<br>Partnership: McPherson, Tabor, and Bethany College<br>Partnership: Dual Credit with sixteen Christian high schools/academies<br>Phi Beta Lambda - American Career-Oriented Club<br>Pi Gamma Mu - International Honor Society in Social Sciences<br>Savant Learning Systems<br>Sigma Tau Delta - International English Honor Society<br>SurveyGizmo.com<br>The Kansas Independent College Fund<br>United States Office of Education for Administering Federal Programs

## Administrative Personnel History

Table 1.1
Personnel History of the Administrative Staff

|  | President |  |  |
| :--- | :--- | :--- | :--- |
| L. Glen Lewis | $1914-1919$ |  | Dorsey Brause |
| Charles A. Stoll | $1919-1939$ | Harvey Ludwick | $1981-1987$ |
| Orville S. Walters | $1939-1944$ |  | John A. Martin |$] 1990-1996$

Academic Dean/Vice President of Academics

| Charles A. Stoll | $1915-1925$ | Russell J. Anderson | $1945-1954$ |
| :--- | :--- | :--- | :--- |
| Ray E. Miller | $1925-1927$ | Howard Krober* | $1954-1956$ |
| Charles A. Stoll | $1927-1929$ | Howard Krober | $1956-1957$ |
| Ortto M. Miller | $1929-1937$ | Henry M. Flowers | $1957-1960$ |
| Chester A. Ward | $1937-1939$ | Bruce L. Kline | $1960-1962$ |
| None | Bob R. Green | $1962-1967$ |  |
| Alvin A. Ahern | $1949-1940$ | Howard Perkins | $1967-1973$ |
| Leonard H. Randall | $1941-1942$ | Wesley L. Knapp* | $1973-1974$ |
| Burton Martin | $1942-1943$ | Jerry E. Alexander | $1974-2011$ |
| Warren McMullen | $1943-1945$ | Leonard Favara + | $2011-$ |
|  | Provost |  |  |
| Jerry Alexander | $2009-2011$ | Leonard Favara | $2012-1$ |
|  | Vice President of Advancement/Director of Development |  |  |
| Charles A. Stoll | $1915-1918$ | Michael Green | $1994-1996$ |
| G. Martin Cottrill | $1942-1953$ | Calvin Hawkins | $1996-2012$ |
| Merle S. Olson | $1966-1969$ | David Jeffery | $2012-2013$ |


| John F. Ferrell | 1969-1992 | David Jeffery | 2012- |
| :---: | :---: | :---: | :---: |
| Stuart Cook | 1992-1994 |  |  |
| Director of Business Operations/Outreach |  |  |  |
| David Jeffery | 2012- |  |  |
| Vice President of Finance/Business Manager |  |  |  |
| Paul R. Helsel | 1920-1923 | Bryan Blankenship | 2000-2004 |
| Martin Brandt | 1955-1959 | Chris Lewis | 2004-2005 |
| Marvin Sellberg | 1959-1961 | Dale Burge | 2006-2009 |
| Richard Walters | 1961-1965 | David Ferrell | 2009-2012 |
| Roger Pounds | 1965-1968 | Phil Nelson | 2013- |
| Ellis Odermann | 1968-2000 |  |  |
| Dean of Students/Chief Student Affairs Officer |  |  |  |
| Hubert Wash | 1957-1959 | James Garrison | 1991-1992 |
| Eugene Stewart/ Bruce L. Kline | 1959-1960 | Michael Green | 1992-1994 |
| John Ferrell | 1960-1968 | Patty Shorb* | 1994-1995 |
| Calvin Hawkins | 1968-1972 | Jon Kulaga | 1995-1997 |
| Jay Dargan | 1972-1974 | Don Mason | 1997-1998 |
| Don Scott | 1974-1985 | Jerry Malone | 1998-2007 |
| Don Munce | 1985-1987 | Chris Smith ${ }^{+}$ | 2008- |
| Ed McDowell | 1987-1991 |  |  |
| Director of Admissions |  |  |  |
| Eugene Stewart | 1955-1965 | Gary Turner | 1985-1986 |
| John Ferrell | 1965-1968 | Jim Jackson | 1986-1990 |
| Ron Olsen | 1968-1970 | Greg Gossell | 1990-1996 |
| Mike Saxton | 1970-1972 | Marty Carver | 1996-1998 |
| Jerry Malone | 1972-1975 | David Ferrell | 1998-2009 |
| John Ferrell | 1975-1977 | Rick Wyatt | 2009-2012 |
| Don Munce | 1977-1985 | Patrick Masar | 2012-2013 |


| Dean of Professional Education |  |  |  |
| :---: | :---: | :---: | :---: |
| Everett Campbell | 2001-2002 | Dean Kroeker | 2008-2013 |
| Dwight B. Reimer | 2002-2005 | Cheyenne Kroeker | 2013- |
| Cyril Russell | 2005-2008 |  |  |
| Registrar/Lead Registrar |  |  |  |
| C. Hoyt Watson | 1914-1916 | Bob R. Green | 1962-1967 |
| Walter E. Bagley | 1916-1919 | Mary Eunice Crown | 1967-1989 |
| Emma Stoll | 1919-1939 | Marie Alexander | 1989-2011 |
| John Ferrell | 1956-1959 | Bev Kelley | 2011-2013 |
| Henry M. Flowers | 1959-1960 | Ruth Ong (Parry) | 2013- |
| Bruce L. Kline | 1960-1962 |  |  |
| Director of Maintenance |  |  |  |
| A. A. Armstrong | 1914-1925 | Norman Winslow | 1971-1984 |
| C. R. Armstrong | 1925-1932 | John Ewalt | 1984-1985 |
| Daniel J. Helm | 1932-1938 | Larry Neely | 1985-1999 |
| Lyle W. Martin | 1938-1941 | Rich Edwards* | 1999 |
| Alfred J. Maddox | 1942-1943 | Don Rose | 1999-2004 |
| Lloyd S. Alleman | 1943-1949 | Mervyn Quastad | 2004-2005 |
| Alfred J. Maddox | 1949-1953 | Rich Edwards | 2005-2013 |
| Clifford E. Cook | 1953-1957 | Arden Seldon | 2013 |
| John O. Hoke | 1957-1971 |  |  |

## Institutional Data

## Faculty and Staff Full-Time Equivalents

Residential Adjunct Faculty FTE calculated by Credit Hours Taught per Adjunct/12; SPE Faculty FTE calculated by Credit Hours Taught per instructor (during the IPEDS Fall Enrollment Window)/15; DC FTE is calculated by Credit Hours Taught per instructor/15. Staff FTEs are also added to this total number for the Dean of Professional Development section, which includes the Dual Credit Liaison.

Table 2.1
Faculty and Staff Full-Time Equivalents

| Year | $2008-09$ | $2009-10$ | $2010-11$ | $2011-12$ | $2012-13$ | $2013-14$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| President | 6.75 | 6.62 | 7.25 | 7.00 | 6.00 | 8.00 |
| Vice President of Academics <br> (Teaching Faculty) | 22.38 | 23.79 | 24.51 | 24.39 | 26.22 | 30.64 |
| Vice President of Academics <br> (Library, Registrar and Office) | 4.45 | 4.52 | 4.16 | 5.66 | 5.66 | 6.74 |
| Vice President of Advancement | 3.40 | 3.40 | 3.40 | 3.40 | 3.40 | 7.5 |
| Vice President of Finance <br> (Facilities, Food Service, IT, Bookstore) | 18.21 | 18.71 | 17.63 | 19.97 | 18.62 | 10.25 |
| Director of Admissions <br> (Financial Aid, Admissions, Mail Room) | 9.47 | 9.65 | 8.87 | 7.79 | 9.09 | 10.5 |
| Dean of Students | 5.54 | 5.64 | 6.31 | 5.97 | 6.22 | 7.15 |
| Athletic Director | 3.63 | 4.12 | 3.90 | 5.95 | 6.59 | 10.75 |
| Dean of Professional Development <br> (Faculty, Recruiters, Registrar, etc.) | 4.56 | 4.56 | 5.20 | 14.46 | 26.27 | 32.78 |
| GRAND TOTALS | 78.39 | 81.01 | 81.23 | 94.59 | 108.07 | 124.31 |
| Dual Credit |  |  |  |  |  |  |

## FTE Faculty/Student Ratios

Fac/Staff Head Count includes adjunct faculty. SPE numbers reflect instructors who taught a class that began during the IPEDS-defined Fall Enrollment window (August $1^{\text {st }}-$ October $31^{\text {st }}$ ).
2.2

FTE and Student Ratios (SAS, SPE, Dual)
School of Arts and Sciences

| Year Fall | FTE Trad <br> Student | Fac/Staff <br> Head Count | FTE <br> Staff/Fac | FTE <br> Staff | FTE <br> Fac | FTE Fac/ <br> FTE Stu Ratio |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| 2013-2014 | 286.89 | 113 | 91.53 | 60.89 | 30.64 | $1 / 9.36$ |
| $2012-2013$ | 265 | 129 | 83.40 | 57.18 | 26.22 | $1 / 10.11$ |
| $2011-2012$ | 326 | 104 | 80.13 | 55.74 | 24.39 | $1 / 13.37$ |
| $2010-2011$ | 303 | 105 | 76.03 | 51.52 | 24.51 | $1 / 12.36$ |
| $2009-2010$ | 349 | 101 | 76.45 | 52.66 | 23.79 | $1 / 14.67$ |
| $2008-2009$ | 329 | 101 | 73.83 | 51.45 | 22.38 | $1 / 14.70$ |

School of Professional and Distance Education (SPE)

| $2013-2014$ | 383.93 | 63 | 32.78 | 10.38 | 22.4 | $1 / 17.14$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| $2012-2013$ | 225.86 | 67 | 26.27 | 12.00 | 14.27 | $1 / 15.83$ |
| $2011-2012$ | 58 | 26 | 14.46 | 7.10 | 7.36 | $1 / 7.88$ |
| $2010-2011$ | 18 | 2 | 5.20 | 1.10 | 4.10 | $1 / 4.39$ |
| $2009-2010$ | 17 | 2 | 4.56 | 1.40 | 3.16 | $1 / 5.38$ |
| $2008-2009$ | 13 | 2 | 4.56 | 1.40 | 3.16 | $1 / 4.11$ |

Dual Credit

| $2013-2014$ | 97.82 | 57 | 16.93 | (Counts as <br> SPE Staff) | 16.93 | $1 / 5.78$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $2012-2013$ | 114.43 | 58 | 8.22 | 0.50 | 7.72 | $1 / 14.82$ |

## Full-Time and Part-Time Teaching Faculty by Degree

Table 2.3

Full-Time and Part-Time Teaching Faculty by Degree

| Degree | Doctorate |  |  | Master's |  |  | Bachelor |  |  | Totals |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GENDER | F | M | Tot | F | M | Tot | F | M | Tot | F | M | Tot |
| FULL-TIME | 0 | 2 | 2 | 4 | 10 | 14 | 1 | 1 | 2 | 5 | 13 | 18 |
| PART-TIME | 0 | 2 | 2 | 2 | 6 | 8 | 5 | 4 | 9 | 7 | 12 | 19 |
| 2005-2006 | 0 | 4 | 4 | 6 | 16 | 22 | 6 | 5 | 11 | 12 | 25 | 37 |
| FULL-TIME | 0 | 2 | 2 | 4 | 12 | 16 | 0 | 1 | 1 | 4 | 15 | 19 |
| PART-TIME | 0 | 2 | 2 | 1 | 6 | 7 | 6 | 3 | 9 | 7 | 11 | 18 |
| 2006-2007 | 0 | 4 | 4 | 5 | 18 | 23 | 6 | 4 | 10 | 11 | 26 | 37 |
| FULL-TIME | 0 | 2 | 2 | 5 | 10 | 15 | 2 | 1 | 3 | 7 | 13 | 20 |
| PART-TIME | 0 | 1 | 1 | 4 | 9 | 13 | 4 | 3 | 7 | 8 | 13 | 21 |
| 2007-2008 | 0 | 3 | 3 | 9 | 19 | 28 | 6 | 4 | 10 | 15 | 26 | 41 |
| FULL-TIME | 0 | 2 | 2 | 6 | 9 | 15 | 0 | 2 | 2 | 6 | 13 | 19 |
| PART-TIME | 0 | 2 | 2 | 5 | 6 | 11 | 4 | 10 | 15 | 9 | 18 | 28 |
| 2008-2009 | 0 | 4 | 4 | 11 | 15 | 26 | 5 | 12 | 17 | 15 | 31 | 47 |
| FULL-TIME | 0 | 4 | 4 | 6 | 8 | 14 | 0 | 0 | 0 | 6 | 12 | 18 |
| PART-TIME | 0 | 2 | 2 | 10 | 6 | 16 | 4 | 8 | 12 | 14 | 16 | 30 |
| 2009-2010 | 0 | 6 | 6 | 16 | 14 | 30 | 4 | 8 | 12 | 20 | 28 | 48 |
| FULL-TIME | 1 | 5 | 6 | 7 | 11 | 18 | 0 | 3 | 3 | 8 | 19 | 27 |
| PART-TIME | 0 | 1 | 1 | 5 | 3 | 8 | 3 | 6 | 9 | 8 | 10 | 18 |
| 2010-2011 | 1 | 6 | 7 | 12 | 14 | 26 | 3 | 9 | 12 | 16 | 29 | 45 |
| EXCEL | 2 | 9 | 11 | 8 | 24 | 32 | 0 | 0 | 0 | 10 | 33 | 43 |
| FULL-TIME | 1 | 3 | 4 | 5 | 13 | 18 | 0 | 1 | 1 | 6 | 17 | 23 |
| PART-TIME | 0 | 2 | 2 | 7 | 3 | 10 | 3 | 3 | 6 | 10 | 8 | 18 |
| 2011-2012 | 3 | 14 | 17 | 20 | 40 | 60 | 3 | 4 | 7 | 26 | 58 | 84 |
| DUAL CREDIT | 2 | 4 | 6 | 22 | 25 | 47 | 5 | 2 | 7 | 32 | 28 | 60 |
| SPE | 5 | 16 | 21 | 20 | 33 | 53 | 0 | 0 | 0 | 25 | 49 | 74 |
| FULL-TIME | 1 | 3 | 4 | 3 | 10 | 13 | 1 | 0 | 1 | 5 | 13 | 18 |
| PART-TIME | 0 | 1 | 1 | 8 | 5 | 13 | 1 | 4 | 5 | 9 | 10 | 19 |
| 2012-2013 | 8 | 24 | 32 | 53 | 73 | 126 | 7 | 6 | 13 | 71 | 133 | 171 |
| DUAL CREDIT | 2 | 1 | 3 | 25 | 28 | 53 | 4 | 2 | 6 | 31 | 31 | 62 |
| SPE | 8 | 20 | 28 | 24 | 31 | 55 | 0 | 0 | 0 | 32 | 51 | 83 |
| FULL-TIME | 1 | 6 | 7 | 4 | 8 | 12 | 1 | 0 | 1 | 6 | 14 | 20 |
| PART-TIME | 0 | 2 | 2 | 9 | 4 | 13 | 0 | 6 | 6 | 9 | 13 | 22 |
| 2013-2014 | 11 | 29 | 40 | 62 | 71 | 133 | 5 | 8 | 13 | 78 | 109 | 187 |

SPE instructor numbers in 2013 reflect all those scheduled for teaching during the 13-14 academic year.

## FTE Faculty-Student Ratio by Department

Table 2.4 displays data according to how it was categorized in past editions of the Data Book. Table 2.5 illustrates data by update department titles. Additionally, the method of calculation in table 2.4 is unknown.

Table 2.4
Faculty FTE \& Faculty/Student Ratio by Department (Prior to 2013)

|  | Year |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fall 2009 |  |  | Fall 2010 |  |  | Fall 2011 |  |  | Fall 2012 |  |  |  |
| Department | $\begin{aligned} & \hline \text { FTE } \\ & \text { Fac } \end{aligned}$ | $\begin{aligned} & \hline \text { FTE } \\ & \text { Stu } \end{aligned}$ | RATIO | $\begin{aligned} & \hline \text { FTE } \\ & \text { Fac } \end{aligned}$ | $\begin{aligned} & \hline \text { FTE } \\ & \text { Stu } \end{aligned}$ | RATIO | $\begin{aligned} & \hline \text { FTE } \\ & \text { Fac } \end{aligned}$ | $\begin{aligned} & \hline \text { FTE } \\ & \text { Stu } \end{aligned}$ | RATIO | $\begin{aligned} & \hline \text { FTE } \\ & \text { Fac } \end{aligned}$ | $\begin{aligned} & \text { FTE } \\ & \text { Stu } \end{aligned}$ | RATIO |  |
| Art | 1.00 | 9.40 | 10.60 | 1.00 | 9.86 | 9.86 | 1.00 | 10.00 | 10.00 | 0.86 | 6.00 | 7.00 |  |
| Aviation | 0.21 | 0.86 | 4.10 | 0.21 | 0.86 | 4.00 | 0.43 | 1.29 | 3.00 | 0.64 | 0.86 | 1.33 |  |
| Biology | 0.93 | 15.20 | 16.30 | 1.14 | 13.64 | 11.94 | 0.79 | 9.79 | 12.45 | 0.57 | 9.36 | 16.38 |  |
| Business | 1.90 | 23.40 | 12.30 | 2.14 | 32.14 | 15.00 | 2.14 | 21.86 | 10.20 | 1.93 | 25.07 | 12.99 | ¢ |
| Communication | 2.10 | 16.20 | 7.70 | 3.29 | 20.21 | 6.15 | 3.14 | 18.71 | 5.95 | 1.86 | 10.07 | 5.42 | - |
| Education | 2.60 | 10.20 | 3.90 | 2.79 | 17.21 | 6.18 | 2.57 | 15.36 | 5.97 | 2.79 | 9.29 | 3.33 | \% |
| English | 1.20 | 27.80 | 23.10 | 1.71 | 22.79 | 13.29 | 2.14 | 25.43 | 11.87 | 1.64 | 18.79 | 11.43 | $\begin{aligned} & \alpha_{0} \\ & \stackrel{\rightharpoonup}{0} \end{aligned}$ |
| Foreign Language | 0.30 | 1.10 | 3.70 | 0.29 | 2.29 | 8.00 | 0.29 | 2.00 | 7.00 | 0.50 | 4.57 | 9.14 | $\stackrel{\rightharpoonup}{\mathbf{0}}$ |
| General Studies | 0.04 | 12.90 | 32.30 | 0.36 | 12.93 | 36.20 | 0.21 | 10.79 | 50.33 | 0.36 | 7.64 | 21.40 | N |
| Math / Science | 2.80 | 4.07 | 14.50 | 2.43 | 33.29 | 13.71 | 2.14 | 28.93 | 13.50 | 1.86 | 19.00 | 10.23 | $\underset{\omega}{\stackrel{\rightharpoonup}{\omega}}$ |
| Ministry \& Theology | 3.10 | 63.20 | 20.40 | 2.93 | 58.93 | 20.46 | 2.21 | 55.21 | 24.94 | 1.93 | 45.50 | 23.59 | $\begin{aligned} & \stackrel{\text { Qu}}{\stackrel{\rightharpoonup}{0}} \end{aligned}$ |
| Music | 2.50 | 20.50 | 8.20 | 3.21 | 17.91 | 5.57 | 4.00 | 20.21 | 5.05 | 3.36 | 15.07 | 4.49 |  |
| Social Science | 2.10 | 48.90 | 23.30 | 2.14 | 41.14 | 19.20 | 2.64 | 51.43 | 19.46 | 3.14 | 38.50 | 12.25 |  |
| Sports Science | 2.80 | 41.80 | 14.90 | 3.36 | 49.00 | 14.60 | 4.21 | 20.21 | 4.80 | 3.00 | 35.00 | 11.67 |  |
| OVERALL | 1-14.00 |  |  | 1-12.36 |  |  | 1-11.79 |  |  | 1-10.01 |  |  |  |

## FTE Faculty-Student Ratio by Department - 2013 Department Divisions

Because SPE Healthcare and Organizational Leadership courses feature instructors that teach for both programs, and students from different programs enroll in the same course, making any meaningful distinction between the two populations is impracticable (or, at the very least, not particularly useful). For this reason, the two online populations are reported combined. Faculty FTE is calculated based on the total of full-time instructors and adjunct FTE for each department. Student FTE is: (Course Enrollment * Course Credit Hours)/12 for all courses affiliated with a department.

Table 2.5

| Faculty FTE \& Faculty/Student Ratio by Department (2013) |  |  |  |
| :--- | :--- | :--- | :--- |
| SAS DEPT | FTE Faculty | FTE Students | Ratio |
| Aviation | 0.50 | 1.50 | $1: 3$ |
| Business | 3.75 | 29.92 | $1: 8$ |
| Communicative Arts | 4.08 | 27.42 | $1: 7$ |
| Education | 4.42 | 44.58 | $1: 10$ |
| English | 3.17 | 31.75 | $1: 10$ |
| Ministry \& Theology | 3.58 | 55.25 | $1: 15$ |
| Music | 4.92 | 19.58 | $1: 4$ |
| Natural Science | 5.75 | 40.42 | $1: 7$ |
| Social Science | 3.67 | 46.92 | $1: 13$ |
| Sport Science \& Health | 5.58 | 56.50 | $1: 10$ |
| Residential Avg. | 3.94 | 35.38 | $1: 9$ |
| SPE DEPT | FTE Faculty | FTE Students | Ratio |
| Criminal Justice | 9.20 | 104.00 | $1: 11$ |
| Global (HC \& OL) | 7.00 | 115.75 | $1: 17$ |
| Min. Lead. | 1.60 | 3.50 | $1: 2$ |
| Min. Lead. (Excel) |  |  | - |
| Org. Lead. (Excel) | 1.60 | 9.00 | $1: 6$ |
| SPE Avg. | $\mathbf{4 . 8 5}$ | $\mathbf{5 8 . 0 6}$ | $\mathbf{1 : 1 2}$ |
| Overall Avg. | $\mathbf{4 . 4 0}$ | $\mathbf{4 6 . 7 2}$ | $\mathbf{1 : 1 1}$ |

## Assumptions Concerning Calculation Methods

Cross-listed courses count for their respective departments, depending on the course code used.

Faculty FTE is calculated by the number of credit hours taught by a faculty member per course divided by 12 for SAS courses and 15 for SPE courses.

The ratio is calculated by dividing the FTE Students by FTE Faculty, rounded to the nearest whole number.

Averages were calculated using the individual FTEs in each section; the overall average used each section's average FTE.

## Exclusions Induced by New Arrangement

This table was revised to reflect extant and formal academic departments. For this reason, General Studies was excluded from the calculations, Foreign Language was subsumed into English, Communication and Art were combined, and Math/Science and Biology were combined.

Aviation remains separate (instead of being subsumed by Natural Science) for assessment purposes.

## Teaching Faculty Retention and Salaries

Table 2.6

Annual Rate of retention of Full-Time Teaching Faculty as \% of the Previous Year's Totals

|  | Year |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| \% | 91\% | 95\% | 95\% | 100\% | 94\% | 96\% | 94\% |

List of full-time teaching faculty in one academic year compared to the next to determine how many matriculated.

Table 2.7

Average Full-Time Salary and Fringe Benefits

|  |  |  | Year |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $2007-08$ | $2008-09$ | $2009-10$ | $2010-11$ | $2011-12$ | $2012-13$ | $2013-14$ |  |
| Salary average | $\$ 29,152$ | $\$ 30,598$ | $\$ 31,643$ | $\$ 31,495$ | $\$ 30,360$ | $\$ 28,950$ | $\$ 29,984$ |  |
| Fringe benefit* | 12,356 | 10,513 | 12,559 | 12,453 | 12,548 | $\$ 8,427$ | $\$ 9,606$ |  |
| TOTAL | $\$ 41,508$ | $\$ 41,111$ | $\$ 44,202$ | $\$ 43,948$ | $\$ 42,908$ | $\$ 37,377$ | $\$ 39,590$ |  |
| Fringe benefit as \% | $29.77 \%$ | $25.57 \%$ | $28.41 \%$ | $28.34 \%$ | $29.24 \%$ | $22.55 \%$ | $24.26 \%$ |  |
| of total salary |  |  |  |  |  |  |  |  |
| Fringe benefit as \% | $42.38 \%$ | $34.36 \%$ | $39.69 \%$ | $39.54 \%$ | $41.33 \%$ | $29.11 \%$ | $32.04 \%$ |  |
| of average salary |  |  |  |  |  |  |  |  |

Fringe Benefits include Social Security, Retirement, Life Insurance, Tuition Discount, and Medical Insurance.

## Average Course Size

Course size average calculated by taking the total of all course rosters divided by the number of courses offered that year (excluding course codes beginning with AV-AF, MU-AP, MU-EN, MU-MP, SP-VS, as well as all projects, directed studies, and theatre performance courses). Outlier SPE terms averaging 1 student were excluded from the overall SPE average.

Table 2.8

Average Size (Headcount/Enrollment) According to School/Division

|  |  | Year |  |  |
| :--- | :--- | :--- | :--- | :--- |
|  | $2010-2011$ | $2011-2012$ | $2012-2013$ | $2013-2014$ |
| SAS Residential - Fall | 11.44 | 14.00 | 12.07 | 12.74 |
| SPE - Overall | - | 6.19 | 5.69 | 5.24 |

## Enrollment

## Overall Enrollment

Enrollment in the College's residential programs, dual credit offerings, and EXCEL courses remained comparable to the activity of previous years. Enrollment growth in the online portion of the School of Professional Education, however, expanded its student population by $54 \%$ compared to the previous year's fall headcount of active students. Data represented in the tables and figures below reflect numbers derived on the fall 2013 census date, September 13, 2013.

| Degree-Seeking SAS Headcount (Grade Level) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fall 2004 | Fall 2005 | Fall 2006 | Fall 2007 | Fall 2008 | Fall 2009 | Fall 2010 | Fall 2011 | Fall 2012 | Fall 2013 |
| Freshman | 109 | 124 | 123 | 104 | 125 | 126 | 99 | 134 | 90 | 123 |
| Sophomore | 79 | 73 | 91 | 75 | 68 | 85 | - 81 | 68 | 68 | 74 |
| Junior | 49 | 48 | 49 | 57 | 55 | 53 | $3 \quad 74$ | 67 | 47 | 47 |
| Senior | 39 | 49 | 42 | 42 | 52 | 50 \% | - 51 | 64 | 64 | 48 |
| Residential Headcount | 276 | 294 | 305 | 278 | 300 | 314:- | \% 305 | 333 | 269 | 292 |


| Table 3.2 Degree-Seeking SAS He | Degree-Seeking SAS Headcount (Enrollment Status) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fall 2004 | Fall 2005 | Fall 2006 | Fall 2007 | Fall 2008 | Fall 2009 | Fall 2010 | Fall 2011 | Fall 2012 | Fall 2013 |
| First-time Full-time |  |  |  |  |  |  |  |  |  |  |
| Freshmen | 102 | 118 | 114 | 100 | 97 | 102 | 84 | 109 | 78 | 105 |
| Other Degree-seeking |  |  |  |  |  |  |  |  |  |  |
| non-transfer New Stu- |  |  |  |  |  |  |  |  |  |  |
| dents | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 2 | 0 | 0 |
| Transfer Headcount | 9 | 15 | 9 | 7 | 31 | $23:$ | 28 | 35 | 15 | 37 |
| Readmits | 7 | 3 | 4 | 5 | 0 | 3 | 7 | 4 | 13 | 3 |
| Returning | 158 | 158 | 178 | 166 | 172 | 186 | 185 | 183 | 163 | 147 |
| Degree-seeking Resi- |  |  |  |  |  |  |  |  |  |  |
| dential Headcount | 276 | 294 | 305 | 278 | 300 | 314 | 305 | 333 | 269 | 292 |

Data behind the dashed line comes from previous editions of the data book and may be incongruous with other elements of data.

| Table 3.3 <br> Institutional Headcount (by student load) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Institutional Headcount (by student load) <br> Overall Headcount | $\begin{aligned} & \text { Fall } \\ & 2004 \end{aligned}$ | $\begin{aligned} & \text { Fall } \\ & 2005 \end{aligned}$ | Fall $2006$ | $\begin{aligned} & \text { Fall } \\ & 2007 \end{aligned}$ | $\begin{aligned} & \text { Fall } \\ & 2008 \end{aligned}$ | $\begin{aligned} & \text { Fall } \\ & 2009 \end{aligned}$ | $\begin{aligned} & \text { Fall } \\ & 2010 \end{aligned}$ | Fall $2011$ | $\begin{aligned} & \text { Fall } \\ & 2012 \end{aligned}$ | $\begin{aligned} & \text { Fall } \\ & 2013 \end{aligned}$ |
| Full-time: SAS |  |  |  |  |  | 314 | 296 | 326 | 262 | 281 |
| Part-time: SAS |  |  |  |  |  |  | 9 | 7 | 7 | 11 |
| Part-time: NDS (Traditional) | 22 | 22 | 24 | 24 | 16 | 10 | 3 | 5 | 3 | 3 |
| Part-time: NDS (EXCEL) |  |  |  |  |  |  | 1 |  |  |  |
| Part-time: NDS (Online) | Online Learning Not Yet Established |  |  |  |  |  |  |  |  |  |
| Full-time: SPE (EXCEL) | 26 | 20 | 20 | 13 | 13 | 14 | 17 | 19 | 25 | 19 |
| Full-time: SPE (Online) | Online Learning Not Yet Established |  |  |  |  |  |  | 39 | 240 | 360 |
| Part-time: SPE (EXCEL) |  |  |  |  |  |  |  |  |  | 3 |
| Part-time: SPE (Online) | Online Learning Not Yet Established |  |  |  |  |  |  |  |  | 7 |
| Dual Credit (NDS) | 0 | 0 | 0 | 47 | 70 | 128 | 192 | 257 | 282 | 268 |
| Total Headcounts (SAS, SPE, DC) | $\begin{aligned} & \text { Fall } \\ & 2004 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Fall } \\ & 2005 \end{aligned}$ | $\begin{aligned} & \text { Fall } \\ & 2006 \end{aligned}$ | $\begin{aligned} & \text { Fall } \\ & 2007 \end{aligned}$ | $\begin{aligned} & \text { Fall } \\ & 2008 \end{aligned}$ | $\begin{aligned} & \text { Fall } \\ & 2009 \\ & \hline \end{aligned}$ | $\begin{aligned} & =\text { Fall } \\ & =2010 \end{aligned}$ | $\begin{aligned} & \text { Fall } \\ & 2011 \end{aligned}$ | Fall <br> 2012 | Fall <br> 2013 |
| SAS Headcount (F, P, \& NDS) | 22 | 22 | 24 | 24 | 16 | 324 | 308 | 338 | 272 | 295 |
| SPE Headcount (EXCEL \& Online) | 26 | 20 | 20 | 13 | 13 | 14 | \% 18 | 58 | 265 | 389 |
| Dual Credit (NDS) Headcount | 0 | 0 | 0 | 47 | 70 | 128 | 192 | 257 | 282 | 268 |
| Total Students (Overall) | 924 | 959 | 918 | 999 | 1408 | 1433 | 518 | 653 | 819 | 952 |

Data behind the dashed line comes from previous editions of the data book and may be incongruous with other elements of data.

| Table 3.4 |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Credits | $\begin{aligned} & \text { Fall } \\ & 2004 \end{aligned}$ | $\begin{aligned} & \text { Fall } \\ & 2005 \\ & \hline \end{aligned}$ | Fall <br> 2006 | $\begin{aligned} & \text { Fall } \\ & 2007 \end{aligned}$ | $\begin{aligned} & \text { Fall } \\ & 2008 \end{aligned}$ | $\begin{aligned} & \text { Fall } \\ & 2009 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Fall } \\ & 2010 \end{aligned}$ | $\begin{aligned} & \text { Fall } \\ & 2011 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Fall } \\ & 2012 \end{aligned}$ | $\begin{aligned} & \text { Fall } \\ & 2013 \\ & \hline \end{aligned}$ |
| Full time Credits | 3951 | 4233 | 4366 | 4151 | 4228 | 4421 | 4162 | 4592 | 3679 | 4016 |
| Part-time Credits | 81 | 107 | 93 | 81 | 79 | 54 | 73 | 63 | 62 | 99 |
| Total Credits (Traditional) | 4032 | 4340 | 4459 | 4232 | 4307 | 4475 | 4235 | 4655 | 3741 | 4115 |
| Dual Credit Credits | 0 | 0 | 0 | 222 | 305 | 417 | 781 | 1396 | 1602 | 1301 |
| Professional Ed. (Ground) Credits | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 228 | 291 | 228 |
| Professional Ed. (Online) Credits | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 468 | 2853 | 4353 |
| PT - SPE (Ground) Credits |  |  |  |  |  |  |  |  |  | 24 |
| PT - SPE (Online) Credits |  |  |  |  |  |  |  |  |  | 57 |
| Total Professional Education (Credits) | 364 | 280 | 280 | 159 | 182 | 196 | 228 | 696 | 3144 | 4662 |
| Total Credits (Overall) | 4396 | 4620 | 4739 | 4613 | 4794 | 5088 | 5244 | 6747 | 8487 | 10078 |
| Full-time Equivalency (FTE) |  |  |  |  |  |  |  |  |  |  |
| Level | $\begin{aligned} & \text { Fall } \\ & 2004 \end{aligned}$ | $\begin{aligned} & \text { Fall } \\ & 2005 \end{aligned}$ | Fall <br> 2006 | Fall $2007$ | $\begin{aligned} & \text { Fall } \\ & 2008 \end{aligned}$ | $\begin{aligned} & \text { Fall } \\ & 2009 \\ & \hline \end{aligned}$ | Fall <br> 2010 | Fall <br> 2011 | $\begin{aligned} & \text { Fall } \\ & 2012 \end{aligned}$ | Fall <br> 2013 |
| Total FTE (Overall) | 314 | 330 | 339 | 330 | 342 | 363 | 375 | 482 | 606 | 772 |
| Traditional FTE | 288 | 310 | 319 | 302 | 308 | 320 | 303 | 333 | 267 | 286 |
| Traditional/Dual Credit FTE | 288 | 310 | 319 | 318 | 329 | 349 | 358 | 432 | 382 | 392 |
| SAS Full-time FTE | 282 | 302 | 312 | 297 | 302 | 316 | 297 | 328 | 263 | 281 |
| SAS Part-time FTE (ALL) | 6 | 8 | 7 | 6 | 6 | 4 | 5 | 5 | 4 | 5 |
| Dual-Credit FTE | 0 | 0 | 0 | 16 | 22 | 30 | 56 | 100 | 114 | 105 |
| SPE(EXCEL) FTE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 16 | 21 | 19 |
| SPE (ONLINE) FTE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 33 | 204 | 360 |
| SPE FTE | 26 | 20 | 20 | 11 | 13 | 14 | 16 | 50 | 225 | 380 |

## Table 3.5

Fall Enrollment by Program - SAS

| Major | CIP Code | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Associate of General Studies | 24.0102 | 4 | 2 | 0 | 2 | 0 | 1 | 0 | 0 | 0 | 0 |
| Associate of Arts | 24.0101 | 10 | 13 | 24 | 15 | 15 | 8 | 8 | 11 | 16 | 19 |
| BSB: Aviation Management | 49.0199 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| BSB: Accounting | 52.0301 | 6 | 5 | 4 | 5 | 4 | 5 | 5 | 1 | 3 | 3 |
| BSB: Management | 52.0201 | 25 | 17 | 16 | 14 | 20 | 12 | 12 | 27 | 22 | 17 |
| BSB: Entrepreneurship | 52.0703 | 2 | 6 | 2 | 5 | 8 | 5 | 8 | 4 | 6 | 5 |
| BSB: Organizational Leadership | 52.0213 | 0 | 0 | 5 | 4 | 5 | 6 | 6 | 5 | 5 | 2 |
| BSB: Risk Management | 52.1701 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BSM: General/Applied | 39.9999 | 33 | 29 | 27 | 21 | 19 | 12 | 7 | 11 | 9 | 7 |
| BSM: Pastoral | 39.0701 | 0 | 3 | 4 | 0 | 3 | 5 | 5 | 1 | 4 | 2 |
| BSM: Worship Arts | 39.0501 | 0 | 0 | 0 | 3 | 4 | 7 | 4 | 5 | 2 | 1 |
| BSM: Youth/Student | 39.0702 | 10 | 15 | 9 | 11 | 12 | 14 | 11 | 10 | 8 | 8 |
| Contemporary Christian Music | 50.0903 | 5 | 6 | 11 | 8 | 8 | 6 | 7 | 4 | 4 | 5 |
| Communication: Mass Media | 09.0102 | 5 | 16 | 13 | 13 | 11 | 7 | 8 | 5 | 5 | 4 |
| Communication: ORG COM | 09.0901 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 |
| Communication: Public Relations | 09.0900 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
| Communication: Speech/Theatre | 50.0501 | 1 | 2 | 14 | 0 | 0 | 2 | 1 | 2 | 4 | 3 |
| Education: Elementary | 13.1202 | 0 | 0 | 8 | 5 | 17 | 26 | 22 | 22 | 14 | 13 |
| Education: English | 13.1305 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4 | 3 | 1 |
| Education: History | 13.1328 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 4 | 6 | 9 |
| Education: Math | 13.1311 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 5 |
| Education: PE | 13.1314 | 1 | 1 | 0 | 0 | 6 | 8 | 6 | 8 | 5 | 7 |
| English | 23.0101 | 0 | 0 | 4 | 8 | 10 | 11 | 14 | 12 | 7 | 5 |
| Exercise Science | 31.0505 | 0 | 8 | 7 | 9 | 20 | 22 | 24 | 31 | 18 | 28 |
| History | 54.0101 | 0 | 0 | 0 | 2 | 3 | 6 | 2 | 4 | 5 | 2 |
| Liberal Studies | 24.0101 | 156 | 104 | 77 | 70 | 53 | 60 | 43 | 43 | 28 | 25 |
| Music | 50.0901 | 2 | 6 | 7 | 5 | 2 | 2 | 1 | 12 | 7 | 6 |
| Music: Performance | 50.0903 | 0 | 2 | 1 | 1 | 1 | 2 | 2 | 0 | 0 | 0 |
| Music: Vocal Performance | 50.0903 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 2 | 0 | 0 |
| Natural Science: Biology | 26.0101 | 2 | 7 | 7 | 11 | 15 | 17 | 11 | 13 | 13 | 23 |
| Natural Science: Chemistry | 40.0501 | 1 | 2 | 1 | 2 | 1 | 4 | 4 | 6 | 3 | 2 |
| Natural Science: Health | 51.9999 | 2 | 7 | 9 | 5 | 8 | 8 | 6 | 9 | 9 | 8 |
| Natural Science: Math | 27.0101 | 0 | 3 | 1 | 4 | 4 | 3 | 5 | 2 | 4 | 1 |
| Psychology | 42.0101 | 5 | 15 | 20 | 20 | 13 | 16 | 17 | 16 | 6 | 13 |
| Pre-Law | 22.0001 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 |
| Social Science | 45.0101 | 3 | 9 | 1 | 14 | 9 | 13 | 11 | 17 | 12 | 12 |
| Sport Management | 31.0504 | 3 | 16 | 33 | 21 | 29 | 26 | 37 | 38 | 31 | 36 |
| Undecided | 24.0102 | 0 | 0 | 0 | 0 | 0 | 0 | 16 | 0 | 7 | 18 |
| NDS - Non-Degree-seeking, part-time | - | 22 | 22 | 24 | 24 | 16 | 10 | 3 | 5 | 3 | 3 |
| NDS - Dual Credit | - | 0 | 0 | 0 | 47 | 70 | 128 | 192 | 257 | 282 | 268 |

## Table 3.6

Enrollment by Program - SPE

|  | CIP Code | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SPE: Ministry Leadership (EXCEL) | 39.0701 | 0 | 0 | 6 | 10 | 5 | 4 | 5 | 4 | 6 | 4 |
| SPE: Organizational Leadership (EXCEL) | 52.0213 | 26 | 20 | 14 | 7 | 8 | 10 | 12 | 15 | 19 | 18 |
| SPE: Criminal Justice | 43.0103 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 14 | 105 | 139 |
| SPE: Ministry Leadership | 39.0701 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6 | 20 |
| SPE: Healthcare Administration (BBA) | 51.0701 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 34 |
| SPE: Healthcare Management (BSHA) | 51.0701 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 42 | 41 |
| SPE: Organizational Leadership | 52.0213 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25 | 87 | 133 |
| SPE: NDS - Non-degree-seeking |  | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 |

## Table 3.7

Enrollment by Degree Program

|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Associate of General Studies | 4 | 2 | 0 | 2 | 0 | 1 | 0 | 0 | 0 | 0 |
| Associate of Arts | 10 | 13 | 24 | 15 | 15 | 8 | 8 | 11 | 16 | 19 |
| Bachelor of Science | 186 | 204 | 214 | 198 | 210 | 239 | 239 | 258 | 194 | 227 |
| Bachelor of Science in Ministry | 43 | 47 | 46 | 45 | 43 | 42 | 32 | 31 | 35 | 42 |
| Bachelor of Science in Business | 59 | 48 | 41 | 35 | 45 | 38 | 43 | 77 | 142 | 179 |
| Bachelor of Science in Criminal Justice | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 14 | 105 | 139 |
| Bachelor of Science in Healthcare Administration | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 42 | 41 |
| Bachelor of Business Administration | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 34 |
| NDS | 22 | 22 | 24 | 71 | 86 | 138 | 196 | 262 | 285 | 271 |
| Total | 324 | 336 | 349 | 366 | 399 | 466 | 518 | 653 | 819 | 952 |

## Enrollment Demographics - Dual Credit 2013

Table 3.8

Ethnicity by Gender - Dual Credit

|  | Year |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Female | Fall - 2010 | Fall-2011 | Fall-2012 | Fall - 2013 |
| Am. Indian/ AK Native | 3 | 3 | - | 1 |
| Asian | 3 | - | 4 | 4 |
| Black or African American | - | 1 | 1 | 4 |
| Hispanic | 2 | 2 | 6 | 3 |
| Nat. Hawaiian/ Other Pac. Islander | 2 | - | 1 | - |
| Not Specified | - | - | 1 | 1 |
| Two or more races | 1 | - | 4 | 2 |
| White | 91 | 130 | 137 | 141 |
| Total Female | 102 | 136 | 154 | 156 |
| Male | Fall - 2010 | Fall-2011 | Fall-2012 | Fall - 2013 |
| Am. Indian/ AK Native | 2 | - | - | - |
| Asian | - | 3 | 6 | 4 |
| Black or African American | - | - | - | 2 |
| Hispanic | - | 5 | 5 | 4 |
| Nat. Hawaiian/ Other Pac. Islander | - | - | - | - |
| Not Specified | 2 | - | - | 2 |
| Two or more races | 3 | 3 | 1 | 1 |
| White | 83 | 110 | 116 | 99 |
| Total Male | 90 | 121 | 128 | 112 |
| Total Students | 192 | 257 | 282 | 268 |

## Enrollment Demographics - School of Arts and Sciences 2013

Student Body Profile - SAS
Table 3.9
Ethnicity by Gender - School of Arts and Sciences (Degree-seeking \& NDS)

| Female | Year |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Fall - 2010 | Fall - 2011 | Fall - 2012 | Fall - 2013 |
| Am. Indian/ AK Native | 1 | 3 | 1 | 2 |
| Asian | - | 1 | 6 | 13 |
| Black or African American | 16 | 10 | 10 | 7 |
| Hispanic | 7 | 11 | 12 | 10 |
| Nat. Hawaiian/ Other Pac. Islander | - | - | - | 2 |
| Not Specified | 3 | 2 | 2 | 1 |
| Two or more races | 4 | 1 | 1 | 1 |
| White | 106 | 115 | 95 | 94 |
| Total Female | 137 | 143 | 127 | 130 |
| Male | Fall - 2010 | Fall - 2011 | Fall - 2012 | Fall - 2013 |
| Am. Indian/ AK Native | 4 | 5 | - | 1 |
| Asian | - | 1 | 4 | 6 |
| Black or African American | 32 | 37 | 27 | 22 |
| Hispanic | 7 | 16 | 11 | 22 |
| Nat. Hawaiian/ Other Pac. Islander | - | - | - | - |
| Not Specified | 1 | 8 | 3 | 2 |
| Two or more races | 11 | 1 | 3 | 3 |
| White | 116 | 127 | 97 | 109 |
| Total Male | 171 | 195 | 145 | 165 |
| Total Students | 308 | 338 | 272 | 295 |

## State of Origin - SAS

As in past years, Kansas and Texas contribute the most to the SAS student population (together comprising approximately $55.48 \%$ of the FA2013 headcount). Compared to the previous year, these percentages represent an overall decrease in the proportion of Kansan students compared to the overall population, and an increase in proportion of Texan students.

Table 3.10
SAS Student State of Origin

| State | Year |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2011 | 2012 | 2013 |
| AR | 0 | 0 | 0 | 2 |
| AZ | 4 | 7 | 6 | 6 |
| CA | 1 | 1 | 4 | 9 |
| CO | 12 | 20 | 12 | 18 |
| CT | 0 | 1 | 0 | 0 |
| DC | 0 | 1 | 1 | 1 |
| FL | 2 | 3 | 7 | 11 |
| GA | 0 | 1 | 1 | 1 |
| IA | 1 | 2 | 3 | 1 |
| ID | 3 | 3 | 1 | 1 |
| IL | 4 | 5 | 3 | 2 |
| IN | 2 | 2 | 2 | 4 |
| KS | 129 | 129 | 110 | 96 |
| KY | 1 | 1 | 0 | 0 |
| LA | 1 | 3 | 2 | 1 |
| MD | 2 | 2 | 2 | 2 |
| ME | 1 | 3 | 1 | 1 |
| MI | 2 | 0 | 0 | 1 |
| MN | 2 | 1 | 2 | 2 |
| MO | 19 | 14 | 9 | 4 |
| MS | 1 | 1 | 2 | 0 |
| MT | 0 | 1 | 1 | 1 |
| ND | 0 | 0 | 0 | 0 |
| NE | 9 | 13 | 10 | 10 |
| NJ | 1 | 0 | 0 | 0 |
| NV | 1 | 2 | 1 | 2 |
| NY | 2 | 0 | 0 | 0 |
| OH | 1 | 1 | 0 | 1 |
| OK | 19 | 26 | 15 | 16 |
| OR | 1 | 0 | 0 | 2 |
| PA | 0 | 0 | 1 | 1 |
| SD | 1 | 0 | 2 | 1 |
| TN | 1 | 1 | 0 | 0 |
| TX | 63 | 72 | 52 | 66 |
| UT | 0 | 2 | 1 | 1 |
| VA | 1 | 1 | 2 | 1 |
| WA | 2 | 3 | 7 | 9 |
| WI | 2 | 1 | 0 | 1 |
| WY | 0 | 0 | 1 | 1 |
| Non-US/Other | 5 | 10 | 11 | 16 |

## Enrollment Demographics - SPE 2013

Table 3.11
Ethnicity by Gender - SPE Online

| Female | Year |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Fall - 2011 | Fall - 2012 | Fall - 2013 | Fall - 2014 |
| Am. Indian/ AK Native | - | - | 1 |  |
| Asian | - | 1 | - |  |
| Black or African American | - | 38 | 51 |  |
| Hispanic | 1 | 4 | 7 |  |
| Nat. Hawaiian/ Other Pac. Islander | - | - | 2 |  |
| Not Specified | 12 | 55 | 49 |  |
| Two or more races | - | - | - |  |
| White | 2 | 7 | 56 |  |
| Total Female | 15 | 105 | 166 |  |
| Male | Fall - 2011 | Fall - 2012 | Fall - 2013 | Fall - 2014 |
| Am. Indian/ AK Native | - | - | 3 |  |
| Asian | - | - | - |  |
| Black or African American | - | 2 | 28 |  |
| Hispanic | - | 2 | 13 |  |
| Nat. Hawaiian/ Other Pac. Islander | 1 | 1 | 2 |  |
| Not Specified | 12 | 83 | 59 |  |
| Two or more races | - | - | 3 |  |
| White | 11 | 47 | 93 |  |
| Total Male | 24 | 135 | 201 |  |
| Total Students | 39 | 240 | 367 |  |

Table 3.12
Ethnicity by Gender - SPE EXCEL

| Female | Year |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Fall - 2010 | Fall - 2011 | Fall - 2012 | Fall - 2013 |
| Am. Indian/ AK Native | - | 1 | 1 | - |
| Asian | - | - | 1 | 1 |
| Black or African American | - | 1 | 1 | - |
| Hispanic | - | - | - | - |
| Nat. Hawaiian/ Other Pac. Islander | - | - | - | - |
| Not Specified | - | - | 1 | 1 |
| Two or more races | - | - | - | - |
| White | 8 | 7 | 8 | 8 |
| Total Female | 8 | 9 | 12 | 10 |
| Male | Fall - 2010 | Fall - 2011 | Fall - 2012 | Fall - 2013 |
| Am. Indian/ AK Native | - | - | - | - |
| Asian | - | - | - | - |
| Black or African American | 2 | 2 | - | - |
| Hispanic | 1 | - | - | 1 |
| Nat. Hawaiian/ Other Pac. Islander | - | - | - | - |
| Not Specified | 1 | - | 1 | 4 |
| Two or more races | - | - | - | - |
| White | 6 | 8 | 12 | 7 |
| Total Male | 10 | 10 | 13 | 12 |
| Total Students | 18 | 19 | 25 | 22 |

## State of Origin - SPE

More than 40 states are represented by the SPE student population. Since its inception in 2011, the online student population has continued to gain enrollment from students outside of Kansas, leading to the increased diversification of the CCCK online student population.

Table 3.13
SPE State of Origin

| State | 2011 | 2012 | 2013 |
| :---: | :---: | :---: | :---: |
| AL | 0 | 7 | 12 |
| AR | 0 | 7 | 13 |
| AZ | 0 | 4 | 4 |
| CA | 2 | 14 | 17 |
| CO | 0 | 1 | 14 |
| CT | 1 | 1 | 5 |
| FL | 0 | 7 | 22 |
| GA | 3 | 14 | 20 |
| IA | 0 | 0 | 2 |
| ID | 0 | 1 | 7 |
| IL | 1 | 9 | 13 |
| IN | 1 | 3 | 7 |
| KS | 29 | 115 | 77 |
| KY | 0 | 2 | 5 |
| LA | 0 | 1 | 7 |
| MA | 0 | 2 | 1 |
| MD | 0 | 2 | 8 |
| ME | 1 | 2 | 2 |
| MI | 3 | 6 | 8 |
| MN | 1 | 6 | 4 |
| MO | 3 | 9 | 17 |
| MS | 0 | 4 | 4 |
| MT | 0 | 1 | 1 |
| NC | 0 | 3 | 5 |
| NE | 0 | 3 | 7 |
| NJ | 1 | 0 | 4 |
| NM | 0 | 0 | 3 |
| NV | 1 | 1 | 1 |
| NY | 0 | 2 | 10 |
| OH | 3 | 5 | 11 |
| OK | 0 | 7 | 9 |
| OR | 0 | 0 | 2 |
| PA | 1 | 4 | 13 |
| RI | 0 | 0 | 1 |
| SC | 2 | 5 | 8 |
| SD | 1 | 0 | 1 |
| TN | 0 | 0 | 4 |
| TX | 0 | 1 | 13 |
| VA | 0 | 7 | 9 |
| VT | 0 | 1 | 1 |
| WA | 1 | 5 | 7 |
| WI | 2 | 3 | 8 |
| WY | 0 | 0 | 1 |
| Non-US/Other | 0 | 0 | 2 |

# Retention, Persistence, 

## \& Graduation

## Retention, Persistence \& Graduation

Many diverse populations exist within the CCCK Academic family. Within SPE, each program has its own radically different retention rate. As such, retention rates for SAS and SPE are reported separately.

## Retention, Persistence \& Graduation - School of Arts and Sciences

## Retention

| Table 4.1 <br> Headcount Retention Figures |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Population Retention: SAS | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| Fall to Fall Population Retention | 70.17\% | 71.73\% | 74.29\% | 66.16\% | 74.15\% | 75.81\% | 78.03\% | 78.35\% | 66.54\% | 81.95\% |
| Retention Rates (Fall to Spring) |  |  |  |  |  |  | 88.51\% | 75.08\% | 89.22\% | 88.01\% |
| Freshman - Sophomore Population Retention | 66.95\% | 66.97\% | 73.39\% | 60.98\% | 65.38\% | 68.00\% | 64.29\% | 68.69\% | 50.75\% | 80.00\% |
| Sophomore - Junior Population Retention | 61.25\% | 60.76\% | 67.12\% | 62.64\% | 73.33\% | 77.94\% | 87.06\% | 82.72\% | 69.12\% | 72.06\% |
| Junior to Senior Population Retention | 97.50\% | 100.00\% | 87.50\% | 85.71\% | 91.23\% | 90.91\% | 96.23\% | 86.49\% | 95.52\% | 100.00\% |
| Fr-Sr Class Persistence |  |  |  | 38.53\% | 41.94\% | 40.65\% | 49.04\% | 51.20\% | 50.79\% | 47.47\% |
| Population Retention: SPE | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| EXCEL | - | - | - | - | 60.00\% | 91.00\% | 80.00\% | 80.00\% | 76.00\% |  |
| Criminal Justice | - | - | - | - | - | - | - | 93.00\% | 86.32\% |  |
| Healthcare | - | - | - | - | - | - | - | - | 67.21\% |  |
| Ministry | - | - | - | - | - | - | - | - | 75.00\% |  |
| Organizational Leadership | - | - | - | - | - | - | - | 46.00\% | 49.45\% |  |


| Table 4.2 <br> Head-to-head Retention: SAS | 2010 | 2011 | 2012 | 2013 |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
|  |  |  |  |  |
| Freshman-Sophomore |  |  |  |  |
| Fall to Spring | 81.44\% | 70.90\% | 83.33\% | 85.37\% |
| Fall to Fall | 56.70\% | 49.25\% | 60.00\% | - |
| Sophomore-Junior |  |  |  |  |
| Fall to Spring | 91.14\% | 76.92\% | 89.71\% | 89.19\% |
| Fall to Fall | 64.56\% | 64.62\% | 58.82\% | - |
| Junior-Senior |  |  |  |  |
| Fall to Spring | 94.52\% | 81.82\% | 97.87\% | 97.87\% |
| Fall to Fall | 73.97\% | 75.76\% | 76.60\% | - |
| Senior-Graduate |  |  |  |  |
| Fall to Spring | 93.62\% | 77.78\% | 90.63\% | 83.33\% |
| Fall to Graduation | 89.36\% | 79.37\% | 89.06\% | 64.58\% |

## Graduation Rates

What follows are the graduation rates of our institution, concerning the fall cohorts of first-time, full-time freshmen. A degree's Normal Time is the length of time generally associated with the degree's completion. For Associate's degrees, this is two years; for Bachelor's degrees, this is four years. This is considered 100\% Normal Time. IPEDS and other organizations often collect information regarding 150\% Normal Time graduation rates (3 years for Associate's degrees, 6 for Bachelor's degrees) in addition to $100 \%$ Normal Time.

| Table 4.3 <br> Cohort Graduation Rates |  |  |
| :--- | :--- | :--- |
| Fall Cohort | $\mathbf{1 0 0 \%}$ Normal Time | $\mathbf{1 5 0 \%}$ Normal Time |
| 2005 | $36.08 \%$ | $45.36 \%$ |
| 2006 | $33.65 \%$ | $41.35 \%$ |
| 2007 | $36.47 \%$ | $49.41 \%$ |
| 2008 | $28.87 \%$ | $39.18 \%$ |
| Average: | $\underline{33.77 \%}$ | $\underline{43.83 \%}$ |


| Table 4.4 <br> Cohort Gr | uation by Degres |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cohort | Cohort Size | Degree Size* | Grads (100\%NT) | $\begin{gathered} \hline \text { Grads (101\%- } \\ 150 \% \text { NT) } \\ \hline \end{gathered}$ | $\begin{aligned} & \hline 100 \% \\ & \text { Rate } \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline 150 \% \\ & \text { Rate } \\ & \hline \end{aligned}$ | Degree Rate |
| $\begin{aligned} & 2005 \mathrm{AA} \\ & 2005 \mathrm{BS} \end{aligned}$ | 97 | $\begin{aligned} & 18 \\ & 79 \end{aligned}$ | $\begin{aligned} & 12 \\ & 23 \end{aligned}$ | 2 7 | 36\% | 45\% | $\begin{aligned} & 78 \% \\ & 38 \% \end{aligned}$ |
| $\begin{aligned} & 2006 \mathrm{AA} \\ & 2006 \mathrm{BS} \end{aligned}$ | 104 | $\begin{aligned} & 14 \\ & 90 \end{aligned}$ | $\begin{aligned} & 10 \\ & 25 \end{aligned}$ | 7 | 34\% | 41\% | $\begin{aligned} & \hline 79 \% \\ & 36 \% \end{aligned}$ |
| $\begin{aligned} & 2007 \mathrm{AA} \\ & 2007 \mathrm{BS} \end{aligned}$ | 85 | $\begin{aligned} & 16 \\ & 69 \end{aligned}$ | $\begin{array}{r} 9 \\ 22 \end{array}$ | 2 | 36\% | 49\% | $\begin{aligned} & \hline 69 \% \\ & 45 \% \end{aligned}$ |
| $\begin{aligned} & 2008 \mathrm{AA} \\ & 2008 \mathrm{BS} \end{aligned}$ | 97 | $\begin{aligned} & 15 \\ & 82 \end{aligned}$ | $\begin{array}{r} 5 \\ 23 \end{array}$ | 2 | 29\% | 39\% | $\begin{aligned} & 47 \% \\ & 38 \% \end{aligned}$ |

*Degree size is the total number of degree-seekers within the cohort who pursue the same level of degree (AA or BS) and is calculated based off our data regarding a student's choice of major when entering the institution. Degree size for AA includes Undecided majors as well as those who switched to and graduated with an AA degree.

This data indicates that, on average, approximately $44 \%$ of the students who began their college career at the College as first-time, full-time freshmen complete their degree at this institution within $150 \%$ of their degree's Normal Time.

The College anticipates having a lower reported graduation rate average in the future once the SPE online cohorts are analyzed, due to the high amount of attrition within those programs.

## Active Cohorts

These cohorts have at least one student enrolled in the College.

| Table 4.5 <br> Active Cohorts |  |  |  |
| ---: | :---: | ---: | ---: |
| Cohort | Graduated | Enrolled | Transferred or Withdrawn |
| 2009 | 38 | 1 | 63 |
| 2010 | 25 | 4 | 55 |
| 2011 | 12 | 35 | 62 |
| 2012 | 9 | 38 | 31 |
| 2013 | 0 | 65 | 40 |

Table 4.6
Degrees Conferred by CIP Code - Traditional/SAS

| SAS Major | CIP Code | Year |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 04-05 | 05-06 | 06-07 | 07-08 | 08-09 | 09-10 | 10-11 | 11-12 | 12-13 |
| Associate of General Studies | 24.0102 | 0 | 0 | 0 | 1 | 1 | 1 | 0 | 0 | 0 |
| Associate of Arts | 24.0101 | 22 | 18 | 28 | 13 | 12 | 9 | 13 | 11 | 16 |
| BSB: Aviation Management | 49.0199 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BSB: Accounting | 52.0301 | 0 | 0 | 1 | 1 | 2 | 2 | 0 | 0 | 1 |
| BSB: Management | 52.0201 | 14 | 7 | 17 | 13 | 14 | 3 | 1 | 4 | 5 |
| BSB: Entrepreneurship | 52.0703 | 0 | 0 | 0 | 0 | 2 | 1 | 2 | 0 | 0 |
| BSB: Organizational Leadership | 52.0213 | 0 | 0 | 0 | 1 | 0 | 3 | 2 | 3 | 11 |
| BSB: Risk Management | 52.1701 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BSM: General/Applied | 39.9999 | 6 | 7 | 3 | 4 | 5 | 3 | 2 | 0 | 3 |
| BSM: Pastoral | 39.0701 | 3 | 0 | 2 | 0 | 1 | 1 | 2 | 0 | 2 |
| BSM: Worship Arts | 39.0501 | 0 | 0 | 0 | 0 | 2 | 1 | 1 | 1 | 1 |
| BSM: Youth/Student | 39.0702 | 2 | 1 | 3 | 2 | 1 | 4 | 1 | 2 | 4 |
| Contemporary Christian Music | 50.0903 | 0 | 0 | 2 | 1 | 1 | 0 | 0 | 0 | 1 |
| Communication: Mass Media | 09.0102 | 0 | 3 | 2 | 1 | 1 | 1 | 0 | 0 | 1 |
| Communication: ORG COM | 09.0901 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Communication: Public Relations | 09.0900 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Communication: Speech/Theatre | 50.0501 | 1 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 |
| Education: Elementary | 13.1202 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 2 | 2 |
| Education: English | 13.1305 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |


| Education: History | 13.1328 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Education: Math | 13.1311 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Education: PE | 13.1314 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 |
| English | 23.0101 | 0 | 0 | 0 | 2 | 3 | 1 | 3 | 3 | 3 |
| Exercise Science | 31.0505 | 0 | 0 | 1 | 1 | 2 | 1 | 4 | 3 | 5 |
| History | 54.0101 | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 0 | 2 |
| Liberal Studies | 24.0101 | 19 | 14 | 8 | 11 | 9 | 8 | 8 | 7 | 4 |
| Music | 50.0901 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Music: Performance | 50.0903 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 |
| Music: Vocal Performance | 50.0903 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Natural Science: Biology | 26.0101 | 0 | 1 | 1 | 1 | 3 | 4 | 3 | 1 | 2 |
| Natural Science: Chemistry | 40.0501 | 0 | 1 | 1 | 0 | 0 | 2 | 0 | 0 | 2 |
| Natural Science: Health | 51.9999 | 1 | 0 | 1 | 2 | 0 | 2 | 1 | 0 | 0 |
| Natural Science: Math | 27.0101 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 1 | 1 |
| Psychology | 42.0101 | 0 | 5 | 5 | 6 | 4 | 1 | 4 | 2 | 4 |
| Pre-Law | 22.0001 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| Social Science | 45.0101 | 0 | 3 | 3 | 3 | 1 | 2 | 2 | 2 | 1 |
| Sport Management | 31.0504 | 0 | 0 | 2 | 3 | 2 | 2 | 5 | 3 | 5 |

Caveat: The numbers reported here are slightly lower than the actual amount of graduates. In CAMS, some students are listed (erroneously) as not having earned a degree when, in fact, they have. This appears to be an impact of the data conversion, affecting crossover students. Numbers listed reflect degrees conferred within an Academic Year (e.g. July 1, 2012-June 30, 2013).

Table 4.7
Degrees Conferred by CIP Code - Non-Traditional/SPE

| SPE Major | Year |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | CIP Code | 04-05 | 05-06 | 06-07 | 07-08 | 08-09 | 09-10 | 10-11 | 11-12 | 12-13 |
| SPE: Ministry Leadership (EXCEL) | 39.0701 | 0 | 0 | 0 | 6 | 4 | 3 | 3 | 0 | 1 |
| SPE: Organizational Leadership (EXCEL) | 52.0213 | 1 | 1 | 0 | 1 | 1 | 0 | 6 | 11 | 0 |
| SPE: Criminal Justice | 43.0103 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 16 |
| SPE: Ministry Leadership | 39.0701 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| SPE: Healthcare Administration (BBA) | 51.0701 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| SPE: Healthcare Management (BSHA) | 51.0701 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| SPE: Organizational Leadership | 52.0213 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Table 4.8
Degrees Conferred - Institutional

| Degree | Year |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 06-07 | 07-08 | 08-09 | 09-10 | 10-11 | 11-12 | 12-13 |
| Associate in General Studies |  | 1 | 1 | 1 |  |  |  |
| Associate of Arts | 28 | 13 | 12 | 9 | 13 | 11 | 16 |
| Bachelor of Science | 28 | 33 | 30 | 28 | 34 | 25 | 33 |
| Bachelor of Science in Business | 18 | 16 | 19 | 8 | 11 | 18 | 18 |
| Bachelor of Science in Criminal Justice |  |  |  |  |  |  | 16 |
| Bachelor of Science in Ministry | 8 | 12 | 13 | 12 | 9 | 3 | 11 |
| Bachelor of Science in Healthcare Admin. |  |  |  |  |  |  |  |
| Bachelor of Business Administration |  |  |  |  |  |  |  |
| Bachelor of Science in Psychology |  |  |  |  |  |  |  |
| Grand Total | 82 | 75 | 75 | 58 | 67 | 57 | 94 |

## Retention, Persistence \& Graduation - School of Professional Education

Because SPE programs offer continuous enrollment throughout the year, allowing students to enter a program as soon as a new class begins, a 2-Term Persistence (2TP) rate is also provided for cohorts in order to provide data to better inform budgeting projections. This rate represents the percentage of students in a given IPEDS academic year persist through at least two terms (280 days in the Criminal Justice program, or 360 days for the Healthcare, Ministry Leadership, or Organizational Leadership programs) of their schooling. For this reason, 2TP rates are limited to cohorts that have had two terms' worth of days pass before the analysis. Additionally, because of the relatively young age of the SPE online programs, very few cohorts have achieved maturity ${ }^{3}$, which introduces a level of possible variance to retention-based calculations.

The overall retention of each program is also listed, in order to provide information that represents the overall health and strength of the respective programs. The information below is current as of 6 March 2014.

## Criminal Justice

The College first offered this degree in 2011, after both the Ministry Leadership and Organizational Leadership had been started. Since that time, the program has been one of the strongest within SPE's program offerings.

| Table 4.9 <br> Criminal Justice Persistence and Retention |  |  |
| :--- | :--- | :--- |
| Rate | $\mathbf{2 0 1 1 - 2 0 1 2}$ | $\mathbf{2 0 1 2 - 2 0 1 3}$ |
| Academic Year 2TP | $80.95 \%$ | $\mathbf{7 7 . 3 2 \%}$ |
| Ret. - Academic Year | $60.71 \%$ | $72.55 \%$ |
| Ret. - Overall | $60.71 \%$ | $67.20 \%$ |

[^1]
## Healthcare Administration

| Table 4.10 <br> Healthcare Administration Persistence and Retention |  |  |
| :---: | :---: | :---: |
| Rate | 2011-2012 | 2012-2013 |
| Academic Year 2TP | 60.00\% | 54.29\% |
| Ret. - Academic Year | 43.64\% | 54.17\% |
| Ret. - Overall | 43.64\% | 48.54\% |

## Ministry Leadership (EXCEL)

The data in this table is rather misleading. Although these rates reflect actual numbers, the low enrollment in the program has led to very unstable percentages. For this reason, additional data is presented for the sake of specificity (see Table 4.13). Two-term persistence was estimated by summing all students within an academic year that persisted at least two terms through their program, rather than calculating and averaging persistence rates for each start.

Table 4.11
EXCEL Ministry Leadership Persistence and Retention

| Rate | 2010-2011 | $\mathbf{2 0 1 1 - 2 0 1 2}$ | $\mathbf{2 0 1 2 - 2 0 1 3}$ |
| :--- | :--- | :--- | :--- |
| Academic Year 2TP | $100.00 \%$ | $100.00 \%$ | $100.00 \%$ |
| Ret. - Academic Year | $100.00 \%$ | $75.00 \%$ | $50.00 \%$ |


| Table 4.12 <br> EXCEL Ministry Leadership Start Activity and Student Status |  |  |  |
| :---: | :---: | :---: | :---: |
| Status as of 6 March 2014: |  |  |  |
| Academic Year and Student Start Date | Active | Graduate | WD |
| AY 2010-2011 |  |  |  |
| 09/01/2010 |  | 1 |  |
| 03/10/2011 |  | 1 |  |
| AY 2011-2012 |  |  |  |
| 09/01/2011 |  |  | 1 |
| 05/24/2012 | 2 |  |  |
| 06/28/2012 |  | 1 |  |
| AY 2012-2013 |  |  |  |
| 08/26/2013 | 1 |  |  |
| 07/16/2013 |  |  | 1 |

## Ministry Leadership (Online)

| Table 4.13 |  |
| :--- | :--- |
| Online Ministry Leadership Persistence and Retention |  |
| Rate | $\mathbf{2 0 1 2 - 2 0 1 3}$ |
| Academic Year 2TP | $51.85 \%$ |
| Ret. - Academic Year | $48.15 \%$ |
| Ret. - Overall | $48.15 \%$ |

## Organizational Leadership (EXCEL)

As with the Excel Ministry Leadership program, two-term persistence was estimated by summing all students within an academic year that persisted at least two terms through their program, rather than calculating and averaging persistence rates for each start. Again, the complete enrollment details are listed below.

| Table 4.14 <br> EXCEL Organizational Leadership Persistence and Retention |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Rate | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 |
| Academic Year 2TP | 93.33\% | 92.86\% | 100.00\% | 88.24\% |
| Ret. - Academic Year | 60.00\% | 71.43\% | 100.00\% | 88.24\% |


| Table 4.15 <br> EXCEL Organizational Leadership Start Activity and Student Status |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Status as of 6 March 2014 |  |  |  |
| Start Date | Active | Complete | Graduate | Withdraw |
| AY 2010-2011 |  |  |  |  |
| 08/02/2010 |  |  |  | 1 |
| 03/15/2011 |  |  | 2 | 1 |
| 04/14/2011 |  |  |  | 2 |
| 04/19/2011 |  |  | 1 | 1 |
| 05/02/2011 |  |  | 2 | 1 |
| 05/24/2011 |  |  | 1 |  |
| 06/06/2011 |  |  | 1 |  |
| 06/13/2011 |  |  | 1 |  |
| 06/23/2011 | 1 |  |  |  |
| AY 2011-2012 |  |  |  |  |
| 06/28/2011 |  |  |  | 1 |
| 07/05/2011 |  |  | 2 |  |
| 08/09/2011 |  |  | 1 |  |
| 09/13/2011 |  |  |  | 1 |
| 11/22/2011 |  |  |  | 1 |
| 04/23/2012 | 1 | 4 | 1 | 1 |
| 06/04/2012 |  |  | 1 |  |
| AY 2012-2013 |  |  |  |  |
| 08/13/2012 | 1 |  |  |  |
| 10/16/2012 | 2 |  |  |  |
| 05/28/2013 | 1 |  |  |  |
| AY 2013-2014 |  |  |  |  |
| 07/02/2013 | 1 |  |  | 1 |
| 08/26/2013 |  | 1 |  |  |
| 12/16/2013 | 6 |  |  | 1 |
| 01/30/2014 | 7 |  |  |  |

## Organizational Leadership (Online)

| Table 4.16 |  |  |
| :--- | :--- | :--- |
| Online Organizational Leadership Persistence and Retention |  |  |
| Rate | $\mathbf{2 0 1 1 - 2 0 1 2}$ | $\mathbf{2 0 1 2 - 2 0 1 3}$ |
| Academic Year 2TP | $35.98 \%$ | $41.30 \%$ |
| Ret. - Academic Year | $27.44 \%$ | $33.63 \%$ |
| Ret. - Overall | $27.44 \%$ | $29.96 \%$ |

## Enrollment

## (Admissions \& Aid)

## Admissions

Table 5.1

Admission Funnel [Inquiry to Enrolled] - Traditional/SAS

|  | Year |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| Inquiries | 13,949 | 13,224 | 13,042 | 12,703 | 11,099 | 13,953 | 9,635 | 11,810 |
| Applications | 656 | 648 | 719 | 801 | 925 | 865 | 538 | 661 |
| Offered | 283 | 307 | 444 | 440 | 430 | 401 | 233 | 332 |
| Admission |  |  |  |  |  |  |  |  |
| Enrolled | 131 | 113 | 131 | 129 | 117 | 151 | 99 | 146 |
| New Students |  |  |  |  |  |  |  |  |
| Admitted / Enrolled | 46.29\% | 36.81\% | 29.50\% | 29.32\% | 27.21\% | 37.66\% | 42.49\% | 43.98\% |
| Applied / Enrolled | 20.00\% | 17.00\% | 18.00\% | 16.00\% | 13.00\% | 21.00\% | 18.00\% | 22.09\% |

[^2]
## Table

First-time, Full-time Freshmen Entry Scores

|  | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 3}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Average ACT | 22.00 | 21.00 | 20.90 | 20.90 | 20.60 | 20.10 | 20.30 | 20.00 | 21.82 |
| Average HS GPA | 3.44 | 3.28 | 3.27 | 3.27 | 3.27 | 3.08 | 3.24 | 3.30 | 3.33 |
| FTFT Fr. Cohort |  |  |  |  |  |  |  |  |  |
| Size | 118 | 114 | 100 | 97 | 102 | 84 | 109 | $\mathbf{7 8}$ | 105 |

ACT Score

| $30+$ | 9 | 8 | 8 | 3 | 3 | 1 | 5 | 0 | 4 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $24-29$ | 30 | 21 | 21 | 21 | 25 | 12 | 13 | 11 | 32 |
| $18-23$ | 48 | 45 | 45 | 57 | 55 | 45 | 42 | 43 | 46 |
| $12-17$ | 16 | 25 | 25 | 18 | 21 | 20 | 19 | 16 | 17 |
| $6-11$ | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 |

Table 5.2
Student Charges - Traditional/SAS

|  | Year |  |  |  |  |
| :--- | ---: | :---: | :---: | :---: | :---: | :---: |
| Classifications | $2009-2010$ | $2010-2011$ | $2011-2012$ | $2012-2013$ | $2013-2014$ |
| Tuition | 16,800 | 16,800 | 18,100 | 18,700 | 19,800 |
| Fees | 200 | 200 | 300 | 350 | 350 |
| Room \& Board | 5,900 | 5,900 | 6,200 | 6,300 | 6,500 |
| Total |  |  |  |  |  |

## Financial Aid

Table 5.3

Aid Awarded

| Type of Aid | Year |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2009-2010 | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 |
| Federal PELL Grant | 643,454 | 808,801 | 1,060,590 | 1,220,000 | 2,902,410 |
| Federal SEOG | 69,814 | 62,085 | 58,700 | 62,085 | 62,085 |
| ACG Grant | 47,450 | 39,787 | - | - | - |
| Smart Grant | 10,000 | 12,000 | - | - | - |
| Federal Perkins Loan (Formally NDSL) | 99,205 | 120,000 | 137,987 | 122,281 | 160,000 |
| Federal Stafford Loan | 1,830,618 | 1,913,207 | 2,745,619 | 3,000,000 | 4,571,537 |
| Federal Parents=Loan (PLUS) | 352,315 | 385,988 | 442,293 | 300,000 | 309,480 |
| Outside Loan (Alternative) | 190,550 | 181,174 | 139,176 | 182,000 | 171,627* |
| Federal Work Study | 58,725 | 58,725 | 58,725 | 58,725 | 58,725 |
| Outside Scholarship | 172,928 | 161,207 | 125,618 | 130,000 | 56,105* |
| Institutional | 2,192,125 | 2,139,073 | 2,531,967 | 2,126,224 | 2,686,910 |
| Kansas Comprehensive Grant | 166,100 | 213,195 | 198,000 | 128,950 | 154,400 |
| Other Kansas State Aid | - | 2,000 | 3,000 | 3,000 | 3,000* |
|  | 5,833,284 | 6,097,241 | 7,501,675 | 7,333,265 | 11,136,279 |

[^3]
## Institutional Aid as a Percentage of Tuition (Traditional-SAS)

Table 5.4

| Year | Tuition Income | CCC Aid | CCC Aid as a \% of Tuition | Staff Discount | CCC Aid + <br> Staff <br> Discount <br> as a \% of Tuition | FTE | Average CCC Aid/FTE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2000-01 | \$2,586,675 | \$849,404 | 32.80\% | \$67,741 | 35.50\% | 258 | \$3,292 |
| 2001-02 | \$2,710,810 | \$931,170 | 34.40\% | \$78,299 | 37.20\% | 271 | \$3,436 |
| 2002-03 | \$3,004,720 | \$964,652 | 32.10\% | \$95,274 | 35.30\% | 273 | \$3,534 |
| 2003-04 | \$3,290,371 | \$1,141,853 | 34.70\% | \$104,199 | 37.90\% | 286 | \$3,992 |
| 2004-05 | \$3,384,818 | \$1,333,965 | 36.10\% | \$75,947 | 38.40\% | 288 | \$4,246 |
| 2005-06 | \$3,909,682 | \$1,632,771 | 41.80\% | \$75,915 | 43.70\% | 310 | \$5,267 |
| 2006-07 | \$4,214,483 | \$1,796,651 | 42.60\% | \$82,055 | 44.60\% | 318 | \$5,650 |
| 2007-08 | \$4,182,724 | \$1,790,595 | 42.80\% | \$94,278 | 45.10\% | 302 | \$5,929 |
| 2008-09 | \$4,622,220 | \$2,068,538 | 44.80\% | \$78,465 | 46.40\% | 329 | \$6,673 |
| 2009-10 | \$5,140,820 | \$2,135,662 | 41.50\% | \$98,975 | 43.50\% | 317 | \$6,737 |
| 2010-11 | \$5,133,698 | \$2,146,093 | 41.80\% | \$90,000 | 43.60\% | 303 | \$7,083 |
| 2011-12 | \$5,699,304 | \$2,446,833 | 42.90\% | \$174,075 | 46.0\% | 333 | \$7,348 |
| 2012-13 | \$4,894,327 | \$2,108,214 | 43.08\% | \$102,920 | 45.18\% | 267 | \$7,896 |
| 2013-14 | \$5,429,355 | \$2,628,371 | 48.41\% | \$189,001 | 51.89\% | 286 | \$9,190 |

Mandatory fees added in tuition starting 1995-96, including facilities, technology, and activity (current fund portion)

[^4]Finances

Table 6.1
Financial Summary from Audit

|  | 2008 | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 2}$ |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Operating Revenues |  |  |  |  |  |  |
| Student Tuition \& Fees | $\$ 4,492,556$ | $\$ 4,806,354$ | $\$ 5,450,531$ | $\$ 5,581,224$ | $\$ 7,620,763$ | $\$ 8,689,911$ |
| Scholarship and Grants | $(\$ 2,055,303)$ | $(\$ 2,324,115)$ | $(\$ 2,459,507)$ | $(\$ 2,476,377)$ | $(\$ 2,575,938)$ | $(\$ 2,191,562)$ |
| Net Tuition | $\$ 2,437,253$ | $\$ 2,482,239$ | $\$ 2,991,024$ | $\$ 3,104,847$ | $\$ 5,044,825$ | $\$ 6,498,349$ |
| Private Gifts and Grants | $\$ 715,132$ | $\$ 1,484,535$ | $\$ 505,206$ | $\$ 768,116$ | $\$ 1,052,075$ | $\$ 1,398,241$ |
| Government Grants | $\$ 343,036$ | $\$ 331,834$ | $\$ 363,940$ | $\$ 351,622$ | $\$ 195,852$ | $\$ 138,674$ |
| Investment Income (Endowments) | $\$ 50,275$ | $\$ 28,479$ | $\$ 25,353$ | $\$ 16,878$ | $\$ 24,479$ | $\$ 28,732$ |
| Investment Income | $\$ 38,272$ | $\$ 46,015$ | $\$ 39,148$ | $\$ 24,547$ | $\$ 22,843$ | $\$ 21,092$ |
| Other Income | $\$ 87,154$ | $\$ 135,951$ | $\$ 162,834$ | $\$ 151,729$ | $\$ 219,475$ | $\$ 125,653$ |
| Net Realized/Unrealized Gains (Losses) | $(\$ 63,563)$ | $(\$ 286,695)$ | $\$ 236,372$ | $\$ 205,804$ | $(\$ 18,325)$ | $\$ 74,510$ |
| Net Gains (Losses) - Disposal of Fixed Assets | $\$ 23$ | $(\$ 408)$ | $\$ 1,300$ | $\$ 4,070$ | $\$ 1,550$ |  |
| Auxiliary Enterprises | $\$ 1,471,145$ | $\$ 1,626,435$ | $\$ 1,732,665$ | $\$ 1,620,268$ | $\$ 1,727,868$ | $\$ 1,564,863$ |
| Total Operating Revenues | $\$ 5,078,727$ | $\$ 5,848,385$ | $\$ 6,057,842$ | $\$ 6,247,881$ | $\$ 8,270,642$ | $\$ 9,850,114$ |

## Operating Expenses

| Instruction | $\$ 1,600,088$ | $\$ 1,680,575$ | $\$ 1,747,481$ | $\$ 1,899,206$ | $\$ 3,328,562$ | $\$ 5,177,296$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Academic Support | $\$ 241,979$ | $\$ 222,554$ | $\$ 240,014$ | $\$ 231,741$ | $\$ 268,517$ | $\$ 254,433$ |
| Student Services | $\$ 1,231,700$ | $\$ 1,327,291$ | $\$ 1,446,710$ | $\$ 1,475,859$ | $\$ 1,593,154$ | $\$ 1,553,654$ |
| Institutional Support | $\$ 1,045,770$ | $\$ 1,167,804$ | $\$ 1,238,542$ | $\$ 1,249,983$ | $\$ 1,616,903$ | $\$ 1,543,441$ |
| Auxiliary Expenses | $\$ 1,464,745$ | $\$ 1,501,821$ | $\$ 1,361,570$ | $\$ 1,380,950$ | $\$ 1,440,021$ | $\$ 1,398,725$ |
| Total Operating Expenses | $\$ 5,584,282$ | $\$ 5,900,045$ | $\$ 6,034,317$ | $\$ 6,237,739$ | $\$ 8,247,157$ | $\$ 9,927,549$ |
| Results From Operations | $\mathbf{( \$ 5 0 5 , 5 5 5 )}$ | $\mathbf{( \$ 5 1 , 6 6 0 )}$ | $\mathbf{\$ 2 3 , 5 2 5}$ | $\mathbf{\$ 1 0 , 1 4 2}$ | $\mathbf{\$ 2 3 , 4 8 5}$ | $\mathbf{( \$ 7 7 , 4 3 5 )}$ |


|  | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Other Changes |  |  |  |  |  |  |
| Private Gifts/Grants for Endowments | \$547,935 | \$131,098 | \$82,580 | \$69,689 | \$366,270 | \$38,197 |
| Gain(Loss) - Perpetual Trusts | $(\$ 31,726)$ | $(\$ 119,056)$ | \$37,762 | \$78,038 | $(\$ 26,087)$ | \$39,239 |
| Changes in Split-Interest Agreements | $(\$ 62,890)$ | \$7,397 | $(\$ 3,589)$ | \$12,943 | $(\$ 36,593)$ | \$27,400 |
| Change in Assets | $(\$ 52,236)$ | (\$32,221) | \$140,278 | \$170,812 | \$327,075 | \$27,401 |
| Assets: Unrestricted | (\$3,162,939) | (\$3,129,156) | (\$3,083,487) | (\$3,148,017) | $(\$ 3,433,929)$ | (\$3,120,867) |
| Assets: Temporarily Restricted | \$350,834 | \$260,571 | \$217,810 | \$287,295 | \$550,008 | \$173,972 |
| Assets: Permanently Restricted | \$6,262,066 | \$6,286,325 | \$6,423,695 | \$6,589,552 | \$6,939,826 | \$7,030,201 |
| Net Assets | \$3,449,961 | \$3,417,740 | \$3,558,018 | \$3,728,830 | \$4,055,905 | \$4,083,306 |
| Debt |  |  |  |  |  |  |
| Accounts Payable (Carry Over) | \$363,872 | \$238,065 | \$146,392 | \$158,756 | \$382,082 | \$931,384 |
| Notes Payable | \$2,458,867 | \$1,496,812 | \$1,634,845 | \$1,520,758 | \$1,199,674 | \$1,969,188 |
| Long-term Debt | \$1,343,545 | \$2,579,369 | \$2,009,848 | \$2,243,449 | \$2,050,156 | \$2,186,120 |
| Total | \$4,166,284 | \$4,314,246 | \$3,791,085 | \$3,922,963 | \$3,631,912 | \$5,086,692 |
| Endowment |  |  |  |  |  |  |
| Investment Income |  |  |  |  |  | \$28,732 |
| Net Appreciation/(losses) |  |  |  |  |  | \$56,948 |
| New Gifts |  |  |  |  |  | \$38,197 |
| Appropriation of Endowment |  |  |  |  |  | \$28,416 |
| Change in Value (Split-interest Agreements) |  |  |  |  |  | \$39,239 |
| Gain (loss) on Perpetual Trusts |  |  |  |  |  | \$0 |
| Transfers (Board Designated Funds) |  |  |  |  |  | (\$854,718) |
| Released from Restriction |  |  |  |  |  | \$0 |
| Net Assets (Endowment) |  |  |  |  | \$7,742,275 | \$7,079,089 |

# Fit Four Assessment 

## Board Outcomes

## Fit Heart \& Fit Soul

The College utilizes three scales in its entrance and exit surveys in order to gather data regarding the institution's impact on students' worldviews. The sets of questions are derivation or direct implementation of alreadyexisting surveys. The College's Spiritual Growth Inventory (SGI) contains a selection of questions from Lifeway's Spiritual Growth Inventory; the College also uses the Miville-Guzman Universality-Diversity Scale - Short form (M-GUDS-S); for measuring a student's psychological well-being, CCCK uses the Ryff scales of Pschological WellBeing (RPWB).

| Table 7.1 |  |  |  |  |  |
| :--- | :--- | :--- | :--- | ---: | ---: |
| Student Entry/Exit Fit Four Scale Results |  |  |  |  |  |
|  | SP 2013 Exit |  | FA 2013 Entry | SP 2014 Exit | Target Average |
|  |  | 3.20 | 2.97 | 3.24 | $\mathbf{3 . 5}$ |
| SGI | 3.26 | 3.11 | 3.13 | $\mathbf{3 . 5}$ |  |
| M-GUDS-S | 3.18 | 3.07 | 3.18 | $\mathbf{3 . 5}$ |  |
| RPWB |  |  |  |  |  |

## Fit Body

## Job Placement

## Alumni Graduate Survey Responses

| Table 7.2 |  |  |  |
| :--- | ---: | ---: | ---: |
| Graduate Alumni Responses to Employment Level |  |  |  |
|  |  |  |  |
|  | 2011 | 2012 | 2013 |
| Full-time | 40 | 10 | 8 |
| Part-time | 15 | 5 | 3 |
| Unemployed, seeking | 0 | 4 | 0 |
| Unemployed, not seeking | 2 | 2 | 2 |
| Percent of respondents employed | $96.5 \%$ | $71.4 \%$ | $84.6 \%$ |

A noted downward trend in alumni survey participation stands out as readily apparent. It remains to be seen whether this effect has developed as a result of societal and cultural changes, greater selectivity in the alumni surveyed, or if the method of survey implementation is at fault. Future methods of data-collection may entail the integration of social media as an additional means of survey distribution, rather than relying on students to respond to email queries.

## Senior Exit Survey Responses

| Table 7.3 |  |  |
| :--- | ---: | ---: |
| Senior Exit Survey Employment Responses |  |  |
|  | 2013 Exit |  |
|  | 2014 Exit |  |
| Not seeking employment | 2 | 0 |
| Haven't looked yet | 7 | 3 |
| Looking, no offers yet | 11 | 11 |
| Have offers, still looking | 13 | 0 |
| Accepted offer, working soon | 7 | 8 |
| Already have a job lined up | 11 | 9 |
| Percentage with of respondents with at least a job offer | $60.8 \%$ | $54.8 \%$ |

## Fit Mind

## Critical Thinking

The College initially implemented the critical thinking module of the CAAP test (Collegiate Assessment of Academic Proficiency) to begin measuring students' critical-thinking ability in Spring 2013; the exiting seniors were tested. The participants of the Freshman Seminar course in Fall 2013 also took the test. However, the metric was changed from the CAAP to the CCTST (California Critical Thinking Skills Test) in Spring 2014 because the latter test offered a method of online implementation (thus allowing for the possibility to survey both SAS and SPE students). However, as of yet, the CCTST has not been administered to SPE Students.

| Table 7.4 <br> Entry/Exit CT Metrics |  |  |  |
| :---: | :---: | :---: | :---: |
| CAAP Senior Exit | 2013 Exit | 2014 Entry | 2014 Exit |
|  | 61.5 | 55.3 | - |
|  | Nat Avg (59.9)* | Nat Avg (59.8) |  |
| CCTST Senior Exit | - | - | 72.9 |
|  |  |  | Nat Avg (75.5) |

## Academics - Departmental

Assessment

## Academic Programs - School of Arts and Sciences

## General Education

Beyond the objectives outlined in the Institutional Assessment Plan and the course map, this section of the data book seeks to quantify the correlation between the eight stated general outcomes and the Fit Four model through specific evaluative metrics, as listed herein.


SmarterMeasure serves as the placement test for the College's writing program. It will also serve as a comparative metric enabling the assessment of incoming freshmen and exiting graduates.

[^5]| Table 8.2 <br> SmarterMeasure Entry Scores |  |  |  |
| :--- | :--- | :---: | :--- |
|  | Measure | 2013 Entry | Exit |
|  | Entry SmarterMeasure: Math | $87 \%$ |  |
| SAS 2014 | Entry SmarterMeasure: Reading | $73 \%$ |  |
|  | Entry SmarterMeasure: Writing | $65 \%$ |  |
|  |  |  |  |


| Table 8.3 |  |  |
| :--- | :---: | :---: |
| Alumni Survey Data (Sport Science Majors) | Very Satisfied/ <br> Satisfied | Dissatisfied/Very <br> Dissatisfied |
| The level of challenge associated with your program | $81 \%$ | $19 \%$ |
| The quality of instruction received | $90 \%$ | $10 \%$ |
| The quality of academic advising | $100 \%$ | -- |
| Interactions with faculty related to your program of study | $90 \%$ | $10 \%$ |
| Interactions with other students in your program of study | $70 \%$ | $30 \%$ |
| Adequacy of library resources | $64 \%$ | $36 \%$ |


| Table 8.4 |  |  |
| :--- | :---: | :---: |
| Alumni Survey - Advanced Study \& Employment | Percentage | Goal |
| Did not apply to graduate school | $36 \%$ | -- |
| Did apply to graduate school | $55 \%$ | -- |
| \% of those accepted | $86 \%$ | $85 \%$ |
| Working Full-Time | $37 \%$ | $80 \%$ |
| Working Part-Time | $55 \%$ | -- |
| Unemployed - Seeking Employment | $10 \%$ | -- |
| Unemployed - Not Seeking Employment | -- | -- |


| Table 8.5 <br> Helpfulness of Education in Relation | ment and Con | ducation |  |
| :---: | :---: | :---: | :---: |
|  | Very Well/ Well Very | Adequate/ Somewhat | Poor/Very Poor/ Not At All |
| Major/Employment Relatedness | -- | 20\% | 80\% |
| Major/Employment Helpfulness | 20\% | 40\% | 40\% |
| Major/Academic Preparation | 100\% | -- | -- |
| Overall Education/Employment | 40\% | 30\% | 30\% |

## Course Assessment - TIGERS

## Transition from TIGERS 20 to TIGERS 26

Starting with the TIGERS issued at the end of the fall 2013 semester, CCCK discontinued its use of the 20-item TIGERS in favor of a revised 26 -item TIGERS. The change was adopted in order to maintain a single metric across SAS and SPE TIGERS (at the time, SPE online TIGERS had been revised to contain 26 items).

Not all of the items from TIGERS 20 had comparable items in TIGERS 26. TIGERS 20 question items that recorded the same or similar information as question items in TIGER 26 were noted for the purpose of comparison to past scores where possible (see Table 1.1 below for comparison).

Table 8.6

TIGERS Item Comparison

| TIGERS 20 | TIGERS 26 |
| :--- | :--- |
| Q2 | Q1 |
| Q3 | Q2 |
| Q4 | Q3 |
| Q5 | Q4 |
| Q10 | Q8 |
| Q11 | Q13 |
| Q12 | Q16 |
| Q16 | Q14 |
| Q17 | Q24 |
| Q18 | Q23 |
| Q19 | Q25 |
| Q20 | Q26 |

## Spring 2014 TIGERS Analysis

Overall, average TIGERS scores remain high. None of the question item averages fall below 4.0, and nearly $1 / 3$ of the average scores are at or above the ideal level (4.5). The spring faculty average score for the majority of items were higher than or equal to the fall 2013 scores (19/26 question items).

Highs

- My instructor encouraged excellence (4.59)
- My instructor shared Christian perspectives (4.59)
- My instructor was enthusiastic about the subject (4.58)

Lows

- The course text or readings were helpful and enhanced my learning experience (4.31)
- The lectures were helpful and enhanced my learning experience (4.32)
- I look forward to taking another course taught by this instructor (4.34)


## Interterm Scores

Academic year 2013-2014 marked the start of the Office of Institutional Research's Interterm TIGERS scores. While no comparative data yet exists, it does provide a base of analysis for future analysis. Additionally, Chart 1.2 provides quantitative data for something which interterm instructors may have already intuitively qualified: students, on average, appear to rate interterm courses higher than courses that take place within a semester.

However, a number of variables have not yet been factored into this cursory observation. For instance, students take fewer courses, which leads to fewer responses. The best method of evaluating the interterm format would be to compare the TIGERS scores for an interterm course against its semester counterpart.

## Average TIGERS Student Scores

Table 8.7
TIGERS Question Items and Semester Averages

| Question Content | Quest | FA10 | SP11 | FA11 | SP12 | FA12 | SP13 | FA13 | IN14 | SP14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| My instructor explained the subject matter | Q01 | 4.43 | 4.34 | 4.37 | 4.36 | 4.44 | 4.52 | 4.3 | 4.57 | 4.48 |
| My instructor answered all of my questions | Q02 | 4.48 | 4.37 | 4.39 | 4.41 | 4.49 | 4.56 | 4.42 | 4.66 | 4.49 |
| My instructor discussed current developments | Q03 | 4.34 | 4.26 | 4.3 | 4.28 | 4.43 | 4.6 | 4.52 | 4.72 | 4.42 |
| My instructor promoted discussion | Q04 | 4.35 | 4.26 | 4.33 | 4.35 | 4.5 | 4.6 | 4.53 | 4.72 | 4.48 |
| My instructor helped me engage with the subject | Q05 |  |  |  |  |  |  | 4.2 | 4.43 | 4.37 |
| My instructor allowed freedom of expression | Q06 |  |  |  |  |  |  | 4.47 | 4.72 | 4.52 |
| My instructor was courteous to students | Q07 |  |  |  |  |  |  | 4.37 | 4.62 | 4.57 |
| My instructor was accessible to me | Q08 | 4.45 | 4.35 | 4.39 | 4.4 | 4.5 | 4.55 | 4.42 | 4.63 | 4.5 |
| My instructor graded my work fairly | Q09 |  |  |  |  |  |  | 4.3 | 4.57 | 4.55 |
| My instructor engaged students in the course | Q10 |  |  |  |  |  |  | 4.23 | 4.6 | 4.48 |
| My instructor was enthusiastic about the subject | Q11 |  |  |  |  |  |  | 4.3 | 4.6 | 4.58 |
| My instructor provided timely feedback on assignments | Q12 |  |  |  |  |  |  | 4.2 | 4.55 | 4.35 |
| My instructor provided adequate feedback on assignments | Q13 | 4.38 | 4.18 | 4.26 | 4.24 | 4.43 | 4.5 | 4.47 | 4.66 | 4.42 |
| My instructor shared Christian perspectives | Q14 | 4.59 | 4.51 | 4.44 | 4.46 | 4.57 | 4.57 | 4.44 | 4.66 | 4.59 |
| My instructor encouraged excellence | Q15 |  |  |  |  |  |  | 4.41 | 4.64 | 4.59 |
| Course assessments corresponded to the material covered in the course | Q16 | 4.44 | 4.28 | 4.45 | 4.42 | 4.58 | 4.58 | 4.53 | 4.71 | 4.51 |
| The syllabus and course expectations were clear | Q17 |  |  |  |  |  |  | 4.48 | 4.64 | 4.45 |
| The course enhanced my vocational or educational goals | Q18 |  |  |  |  |  |  | 4.4 | 4.7 | 4.34 |
| The course text or readings were helpful and enhanced my learning experience | Q19 |  |  |  |  |  |  | 4.22 | 4.58 | 4.31 |
| The lectures were helpful and enhanced my learning experience | Q20 |  |  |  |  |  |  | 4.22 | 4.57 | 4.32 |
| The course was sufficiently challenging | Q21 |  |  |  |  |  |  | 4.19 | 4.49 | 4.39 |
| Directions provided for assignments and activities were clear | Q22 |  |  |  |  |  |  | 4.42 | 4.59 | 4.42 |
| Overall, I rate this course as excellent | Q23 | 4.25 | 4.19 | 4.25 | 4.17 | 4.31 | 4.45 | 4.29 | 4.51 | 4.34 |
| Overall, I rate this instructor as excellent | Q24 | 4.54 | 4.41 | 4.47 | 4.47 | 4.55 | 4.71 | 4.54 | 4.64 | 4.49 |
| Overall, I learned a great deal in this course | Q25 | 4.28 | 4.15 | 4.21 | 4.16 | 4.32 | 4.47 | 4.31 | 4.57 | 4.34 |
| I look forward to taking another course taught by this instructor | Q26 | 4.32 | 4.15 | 4.21 | 4.28 | 4.37 | 4.58 | 4.23 | 4.65 | 4.34 |

## Business Department

The business world is in need of strong Christian business men and women who are grounded in their faith, who possess the knowledge and skills needed to be successful in their respective business ventures, and who have a high regard for ethical issues and principles. The Business Department's philosophy is to integrate and articulate Christian values into the department's courses while developing strong business acumen and understanding among students. The business department will regularly gather data to assess their ability to meet their goals. The 2013-2014 school year is the first year of using the Major Field Test in business and has established a baseline from which to show improvement. In addition, membership in a national organization (PBL) provides opportunity to assess our students against students from other colleges.

## Departmental Assessment

Table 8.8
Business Department Assessment Data

|  | Goal | Academic Year |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 07-08 | 08-09 | 09-10 | 10-11 | 11-12 | 12-13 | 13-14 |
| Av. Strategic Mgmt. Project GPA | 3.30 | 4.00 | NA | NA | 2.25 | 2.72 | 3.07 | 3.00 |
| Av. Strategic Mgmt. Class GPA | 3.00 | 3.50 | 3.71 | 3.75 | 2.5 | 2.29 | 2.86 | 2.20 |
| PBL Membership/Senior Business Majors | 50\% | 50\% | 88\% | 50\% | 75\% | 33\% | 36\% | 67\% |
| Internship or Practicum/Senior Business Majors | 50\% | 25\% | 75\% | 0\% | 13\% | 14\% | 36\% | 17\% |
| Average Major GPA | 3.00 | 3.47 | 3.66 | 3.06 | 3.20 | 2.52 | 3.30 | 3.06 |
| Career Entry @ Graduation | 80\% | 20\% | 90\% | 82\% | 100\% | 63\% | 50\% | 83\% |
| PBL State - students attending/events placed | 20:40 | 12:43 | 17:44 | 9:26 | 11:26 | 12:18 | 13:26 | 16:38 |
| PBL National Attendance | 6 | 1 | - | 2 | 2 | 1 | 5 | 4 |
| PBL National Events Placed | 5 | 1 | - | 0 | 0 | 1 | 4 | 4 |
| MFT Individual Mean | 150 |  |  |  |  |  |  | 144 |
| MFT Individual Percentile | 43 |  |  |  |  |  |  | 26 |
| MFT Institutional Percentile | 43 |  |  |  |  |  |  | 18 |

## Alumni

Table 8.9
Alumni Survey Data (Business Majors, 2000-2011)

| Dimension | Very Satisfied/ <br> Satisfied | Dissatisfied/Very <br> Dissatisfied |
| :--- | :---: | :---: |
| The level of challenge associated with your program of study | $71 \%$ | $29 \%$ |
| The quality of instruction received | $59 \%$ | $41 \%$ |
| The quality of academic advising | $65 \%$ | $35 \%$ |
| Interactions with faculty related to your program of study | $76 \%$ | $24 \%$ |
| Interactions with other students in your program of study | $100 \%$ | - |
| Adequacy of Library Resources | $77 \%$ | $12 \%$ |

Table 8.10
Alumni Survey - Advanced Study \& Employment

| Dimension | Percentage | Goal |
| :--- | :---: | :---: |
| Did not apply to graduate school | $88 \%$ |  |
| Did apply to graduate school | $12 \%$ | $25 \%$ |
| $\%$ of those accepted | $100 \%$ | $80 \%$ |
| Working Full-Time | $82 \%$ | $85 \%$ |
| Working Part-Time | $18 \%$ | $15 \%$ |
| Unemployed - Seeking Employment | $0 \%$ |  |
| Unemployed - Not Seeking Employment | $0 \%$ |  |

## Table 8.11

Helpfulness of Education in Relation to Employment and Continued Education

| Dimension | Very Well/Well <br> Very | Adequate/ <br> Somewhat | Poor/Very Poor <br> Not At All |
| :--- | :---: | :---: | :---: |
| Major/Employment Relatedness | $41 \%$ | $53 \%$ | $6 \%$ |
| Major/Employment Helpfulness | $35 \%$ | $47 \%$ | $18 \%$ |
| Overall Education/Employment | $35 \%$ | $59 \%$ | $6 \%$ |

Table 8.12
Perceptions Concerning the Program

| Dimension | Yes/Likely | No/Unlikely |
| :--- | :---: | :---: |
| Would you attend CCC again | $82 \%$ | $18 \%$ |
| Likelihood of Recommending Major | $65 \%$ | $35 \%$ |
| Would you Pursue the Same Major | $71 \%$ | $29 \%$ |
| Interested in Graduate Program | $47 \%$ | $53 \%$ |

## Clubs, Awards, \& Achievements

Table 8.13
Phi Beta Lambda State \& National Results

|  | Academic Year |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $07-08$ | $08-09$ | $09-10$ | $10-11$ | $11-12$ | $12-13$ | $13-14$ |
| State Attendance | 12 | 17 | 9 | 11 | 12 | 13 | 16 |
| First Place | 16 | 17 | 9 | 11 | 8 | 12 | 14 |
| Second Place | 16 | 16 | 9 | 9 | 5 | 10 | 10 |
| Third Place | 11 | 11 | 8 | 6 | 5 | 4 | 14 |
| Total | 43 | 44 | 26 | 26 | 18 | 26 | 38 |
| National Attendance | 1 | 0 | 2 | 3 | 1 | 5 | 4 |
| National Placements | $8^{\text {th }}, 2^{\text {nd }}$ | -- | -- | -- | $10^{\text {th }}$ | $8^{\text {th }}, 4^{\text {th }}, 3^{\text {rd }}$ | $10^{\text {th }}, 4^{\text {th }}, 2$ nd |

As an additional level of assessment of academic achievement the department tracks placement and placement levels associated with state and national Phi Beta Lambda competitions.

## Education Department

The Education Department participates in multiple levels of program assessment. Besides those assessments required by the College, the department maintains accreditation through the Kansas State Department of Education. The data contained in this report is a summative report used to determine the over health of the program concerning its ability to meet its Learning Outcomes. Amplified data is available in the assessment report submitted to the Kansas State Department of Education, which serves as the fulfillment of the triennial report, required by the College.

Table 8.14
Education Program Assessment Data

|  | Year |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Assessment Tool | Goal | $8-10$ | $9-10$ | $10-11$ | $11-12$ | $12-13$ |
| GPA: Incoming | 4.00 | 4.00 | 3.38 | 3.32 | 3.51 | 3.58 |
| GPA: Outgoing | 4.00 | 4.00 | 3.30 | 3.54 | 3.45 | 3.58 |
| GPA: Ed Core | 3.50 | -- | 3.50 | 3.73 | 3.57 | 3.48 |
| PPST | 172 | -- | 179.3 | 172 | 174.4 | 172 |
| PLT | 163 | 191 | 172 | 177 | 180 |  |
| Content | 158 | 178 | 161 | 180 | 180 |  |
| CTE Admit | 12 | 3 | 1 | 9 | 4 | 7 |
| Completion | 12 | -- | 3 | 1 | 9 | 3 |
| Licensure Rate | $100 \%$ | -- | $100 \%$ | $100 \%$ | $100 \%$ |  |

Alumni
Table 8.15
Alumni Survey Data (Education Majors)

| Dimension | (Very) Satisfied | (Very)Dissatisfied |
| :--- | :---: | :---: |
| The level of challenge associated with your program of study | $75 \%$ | $25 \%$ |
| The quality of instruction received | $87 \%$ | $13 \%$ |
| The quality of academic advising | $75 \%$ | $13 \%$ |
| Interactions with faculty related to your program of study | $75 \%$ | $25 \%$ |
| Interactions with other students in your program of study | $87 \$$ | $13 \%$ |
| Adequacy of Library Resources | $50 \%$ | $37 \%$ |
|  | Yes/Likely | No/Unlikely |
| Would you attend CCC again | $100 \%$ | -- |
| Likelihood of Recommending Major | $100 \%$ | -- |
| Would you Pursue the Same Major | $87 \%$ | $13 \%$ |
| Interested in Graduate Program | $87 \%$ | $13 \%$ |

N/A responses not record in percentages

Table 8.16
Alumni Survey - Advanced Study \& Employment

| Dimension | Percentage | Goal |
| :--- | :---: | :---: |
| Did not apply to graduate school | $87 \%$ | -- |
| Did apply to graduate school | $12 \%(100 \%)$ | $(90 \%)$ |
| Working Full-Time (Part-time) | $88 \%(12 \%)$ | $85 \%$ |
| Unemployed - Seeking Employment | $18 \%$ | -- |
| Unemployed - Not Seeking Employment | $9 \%$ | -- |

Table 8.17
Helpfulness of Education in Relation to Employment and Continued Education

| Dimension | Very Well/Well <br> Very | Adequate/ <br> Somewhat | Poor/Very Poor <br> Not At All |
| :--- | :---: | :---: | :---: |
| Major/Employment Relatedness | $87 \%$ | -- | $13 \%$ |
| Major/Employment Helpfulness | $62 \%$ | $38 \%$ | -- |
| Major/Academic Preparation | -- | $100 \%$ | -- |
| Overall Education/Employment | $75 \% \%$ | $25 \%$ | -- |

## English

Purpose: The English Department sees Central Christian College of Kansas as a premier educational center that offers a distinctive Christian educational experience resulting in the development of personal character, public service, and global impact. The English Department wishes to stay in touch with society and leave something of value-tangible and Godly value-for posterity while educating students to be academically competent (fit mind), professionally astute (fit body), socially responsible (fit heart), and spiritually mature (fit soul) as regards studies in English.

Specific learning outcomes, which are adapted from the Kansas State Department of Education, are assessed through the curriculum and are addressed in the triennial review process. As a program, the following points of data are collected in order to provide data concerning overall program health. These points of assessment represent comprehensive elements of evaluation.

Table 8.18
English Program Assessment Data

|  |  | Year |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assessment Tool | Goal | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| Senior Exit Exam | $80 \%$ | $100 \%^{*}$ | $100 \%^{*}$ | -- | $75 \%^{*}$ | $100 \%^{*}$ | $94 \%$ |
| Senior Research Project | $80 \%$ | -- | $95 \%$ | -- | $91 \%$ | $90 \%$ | $93 \%$ |
| Sophomore Entrance Exam |  | -- | $100 \%$ | -- | $100 \%$ | $100 \%$ | $25 \%$ |
| GPA Data | 3.00 |  |  |  |  |  | 3.49 |
| *These scores represent Pass/Fail Rates. The test was udated in 2013 and now requires recording the actual score. |  |  |  |  |  |  |  |

[^6]
## Alumni

Table 8.19
2013 Graduate Survey Data

| Dimension | Yes | No | Maybe |  |
| :--- | :---: | :---: | :---: | :---: |
| Do you intend to seek further education in a field related to your pro- <br> gram of study? If so, where? |  |  |  |  |
|  | 2012 | -- | $77 \%$ | $33 \%$ |
|  | 2013 | -- | $60 \%$ | $40 \%$ |

Do you intend to seek employment in a field related to you program of study? If so, what?

| 2012 | $100 \%$ | -- | -- |
| :---: | :---: | :---: | :---: |
| 2013 | $80 \%$ | -- | $20 \%$ |

Did our department's technology meet your needs?

| 2012 | $77 \%$ |  | $33 \%$ |
| :--- | :--- | :--- | :--- |
| 2013 | $80 \%$ | -- | $20 \%$ |

Did our department's other resources (library collections, classroom spaces, office hours) meet your needs?

| 2012 | $77 \%$ | $33 \%$ | -- |
| :--- | :--- | :--- | :--- |
| 2013 | $80 \%$ | $20 \%$ | -- |

Table 8.20
Alumni Survey Data

| Dimension | Very Satisfied/ <br> Satisfied | Dissatisfied/Very <br> Dissatisfied |
| :--- | :---: | :---: |
| The level of challenge associated with your program of study | $80 \%$ | $20 \%$ |
| The quality of instruction received | $50 \%$ | $50 \%$ |
| The quality of academic advising | $40 \%$ | $60 \%$ |
| Interactions with faculty related to your program of study | $70 \%$ | $30 \%$ |
| Interactions with other students in your program of study | $90 \%$ | $10 \%$ |
| Adequacy of Library Resources | $70 \%$ | $30 \%$ |

Table 8.21
Alumni Survey - Advanced Study \& Employment

| Dimension | Percentage | Goal |
| :--- | :---: | :---: |
| Did not apply to graduate school | $80 \%$ | -- |
| Did apply to graduate school | $20 \%$ | -- |
| \% of those accepted | $100 \%$ | $90 \%$ |
| Working Full-Time | $40 \%$ | $85 \%$ |
| Working Part-Time | $50 \%$ | -- |
| Unemployed - Seeking Employment | $10 \%$ | -- |
| Unemployed - Not Seeking Employment |  | -- |

Table 8.22
Helpfulness of Education in Relation to Employment and Continued Education

|  | Very Well/Well <br> Very | Adequate/ <br> Somewhat | Poor/Very Poor <br> Not At All |
| :--- | :---: | :---: | :---: |
| Major/Employment Relatedness | -- | -- | $100 \%$ |
| Major/Employment Helpfulness | $44 \%$ | $56 \%$ | -- |
| Major/Academic Preparation | $100 \%$ | $33 \%$ | $11 \%$ |
| Overall Education/Employment | $55 \%$ |  |  |

Table 8.23
Perceptions Concerning the Program

| Dimension | Yes/Likely | No/Unlikely |
| :--- | :---: | :---: |
| Would you attend CCC again | $70 \%$ | $30 \%$ |
| Likelihood of Recommending Major | $80 \%$ | $20 \%$ |
| Would you Pursue the Same Major | $90 \%$ | $10 \%$ |
| Interested in Graduate Program | $40 \%$ | $50 \%$ |

## Ministry \& Theology

## Learning Objectives of Ministry Majors

The Department of Ministry \& Theology currently collects a defined series of assignments and inventories relative to each graduate. It also collects program data through an Alumni Survey and TIGER surveys. As a part of the triennial review process, the data that is currently being collected is analyzed and reviewed annually by the department in an effort to spot trends and make any appropriate adjustments between major reviews.

Table 8.24

| Ministry \& Theology Program Assessment Data |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Assessment Tool |  |  |  |  |

*Data was collected, but the rubric for scoring had not been developed and/or communicated to the student. This data will serve as a qualitative baseline for the sophomore class and will assist in the development of the rubric.
${ }^{* *}$ Mean of Likert scale on practices per individual creates a Spiritual Formation score. The score here represents the average of the graduating class in relation to the practices score (Never=0, Daily=5). For qualitative data, see the reverse side of the Spiritual Formation report.

Table 8.25

| General Education Courses - Class Averages |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Academic Year |  |  |  |  |  |  |
| Course | Goal | 10-11 | 11-12 | 12-13 | 13-14 | 14-15 | 15-16 |
| Introduction to Biblical Literature (MT-BI 100) | 2.5 |  |  | $\begin{aligned} & 2.78 \\ & 2.54 \end{aligned}$ |  |  |  |
| Survey of the Old Testament (MT-BI 101) | 2.5 |  |  | $\begin{aligned} & \hline 3.33 \\ & 2.05 \end{aligned}$ |  |  |  |
| Survey of the New Testament (MT-BI 102) | 2.5 |  |  | $\begin{aligned} & \hline 3.85 \\ & 3.23 \end{aligned}$ |  |  |  |
| Contemporary Culture \& Worldview (MT-PH 364) | 2.5 |  |  | $\begin{aligned} & \hline 3.54 \\ & 3.44 \\ & \hline \end{aligned}$ |  |  |  |
| Introduction to Philosophy (MT-PH 261) | 2.5 |  |  | $\begin{aligned} & \hline 3.25 \\ & 3.54 \\ & \hline \end{aligned}$ |  |  |  |

Table 8.26

| Persistence \& Ministry Employment |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Year |  |  |  |  |  |  |
| Dimension | Goal | 08-09 | 09-10 | 10-11 | 11-12 | 12-13 | 13-14 |
| Sophomore Applications Accepted | 10 |  |  |  | 6 | 5 |  |
| Number of Graduating Seniors |  | 10 | 11 | 7 | 3 | 9 |  |
| Non-graduating FourYear Students |  |  |  |  | 1 | 0 |  |
| Persistence rate (graduating $\div$ entering) | 2.5 |  |  |  |  |  |  |
| Employment Following Graduation | 80\% |  |  | $\begin{gathered} (58 \%) \\ (-22) \end{gathered}$ | $\begin{gathered} (25 \%) \\ (-55) \end{gathered}$ | (78\%) <br> (-2) |  |

Table 8.27

| Alumni Survey Data (Ministry Majors) |  |  |
| :--- | :---: | :---: |
| Dimension | Very Satisfied/ <br> Satisfied | Dissatisfied/Very <br> Dissatisfied |
| The level of challenge associated with program major | $86 \% \%$ | $14 \%$ |
| The quality of instruction received | $83 \% \%$ | $7 \%$ |
| The adequacy library resources | $66 \%$ | $33 \%$ |
| The quality of academic advising | $68 \%$ | $18 \%$ |
| Interactions with Faculty | $89 \%$ | $11 \%$ |
| Interactions with other students | $100 \%$ | $0 \%$ |

Non-applicable scores not included in analysis

Table 8.28

| Helpfulness of Education in Relation to Employment and Continued Education |  |  |  |
| :--- | :---: | :---: | :---: |
|  | Very Well/Well | Adequate/ | Poor/Very Poor |
| Dimension | Very | Somewhat | Not At All |
| Major/Employment Relatedness | $0 \%$ | $22 \%$ | $48 \%$ |
| Major/Employment Helpfulness | $35 \%$ | $48 \%$ | $17 \%$ |
| Major/Academic Preparation | $45 \%$ | $44 \%$ | $11 \%$ |

Table 8.29

| Perceptions Concerning the Program |  |  |
| :--- | :---: | :---: |
| Dimension | Yes/Likely | No/Unlikely |
| Would you attend CCC again | $86 \%$ | $14 \%$ |
| Likelihood of Recommending Major | $93 \%$ | $7 \%$ |
| Would you Pursue the Same Major | $54 \%$ | $46 \%$ |
| Interested in Graduate Program | $61 \%$ | $25 \%$ |

Table 8.30

| Assessment-based Modifications Made by the Ministry and Theology Department |  |  |
| :--- | :--- | :--- |
| Assessment Tool | Finding(s) | Response |
| TIGER Survey | Continued poor performance of an ad- <br> junct | Adjunct was not provided an invitation <br> to return. |
| Departmental <br> Analysis the Fall of 2010 a new department <br> chair discovered that the data book data <br> didn't provide a 360 measure of the <br> program. | A new assessment plan has been emerg- <br> ing over the last two years. |  |
| Spiritual For- | The qualitative responses suggest that <br> students don't understand the centrality <br> of discipline in their spiritual lives. | Watch this trend for another year. Pos- <br> sible adjustment to the Spiritual For- <br> mation class and the graded seminar <br> curriculum may enhance these results. |

## Music Department

## Learning Objectives of the Music Major

This program is aligned with the institutional strategy to enhance character by focusing on the four character dispositions outlined in the Fit-Four Model; these include Fit Minds, Fit Hearts, Fit Bodies, and Fit Spirits. In addition, the following objectives have been articulated to harmonize with the directives from the nine national standards for music which comes from National Association for Music Education, a best practices for undergraduate studies in music.

The Music program's mission is as follows: The music program of Central Christian College encompasses the development of 1) music skills (practical), 2) music knowledge (theoretical) and 3) music appreciation (historical) 4) while embracing a Christian worldview for dynamic engagement with community and culture (convergence). The overarching goal is to develop excellent Christ-like musicians who, with servant attitudes, fulfill all academic requirements and obtain a college degree. The music faculty endeavor to be role models who teach, inspire, drill, and cultivate students in order to prepare them for a life of service in the multi-faceted world of music.

Table 8.31
Music Program Learning Outcomes Assessment Data

|  | Year |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Assessment Tool | $11-12$ | $12-13$ | $13-14$ | $14-15$ | $15-16$ | $17-17$ |
| Junior Recital (Average <br> Grade) | $100 \%$ | -- | $100 \%$ | Goal |  |  |
| Senior Recital (Average <br> Grade) | $93 \%$ | $92 \%$ | -- | $90 \%$ |  |  |
| Major Field Test | $31 \%$ | -- | $31 \%$ | $90 \%$ |  |  |
| MU-MS Pre Test Scores | $46 \%$ | $29 \%$ | $35 \%$ | $80 \%$ |  |  |
| MU-MS Post Test Scores | $77 \%$ | $75 \%$ | $79 \%$ | -- |  |  |
| T.I.G.E.R. (Art) Scores | 4.48 | 4.51 | 4.63 | $80 \%$ |  |  |
| Concerts (MU-EN) | 42 | 40 | 37 | 4.50 |  |  |
| Project/Recordings | 34 | 62 | 46 | 40 |  |  |

[^7]Table 8.32
Percentage of Respondents Indicating Very Satisfied or Satisfied

| Level of Satisfaction | Year |  |  |  |  | $\frac{\text { Goal }}{\text { Goal }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 11-12 | 12-13 | 13-14 | 14-15 | 15-16 |  |
| Program Fulfilled its Mission | 88\% | 88\% | 85\% |  |  | >80\% |
| Overall Perception of the Program | 82\% | 88\% | 82\% |  |  | >80\% |
| Music Faculty | 77\% | 82\% | 85\% |  |  | >80\% |
| Music Theory/Ear Training | 64\% | 70\% | 73\% |  |  | >80\% |
| Ensemble | 63\% | 64\% | 85\% |  |  | >80\% |
| Performance Group | 80\% | 79\% | 80\% |  |  | >80\% |
| Music History | 78\% | 40\% | 100\% |  |  | >80\% |
| Music Technology | 81\% | 79\% | 100\% |  |  | >80\% |
| Private Lessons | 75\% | 77\% | 83\% |  |  | >80\% |
| Philosophy of Music | 43\% | 100\% | 60\% |  |  | >80\% |
| Conducting \& Pedagogy | 63\% | -- | 86\% |  |  | >80\% |
| Total | 72\% | 77\% | 83\% |  |  | >80\% |

Table 8.33
Alumni Survey Data (Music Majors 2012-14)

| Dimension | Very Satisfied/ <br> Satisfied | Dissatisfied/Very <br> Dissatisfied |
| :--- | :---: | :---: |
| The level of challenge associated with program major | $67 \%$ | $33 \%$ |
| The quality of instruction received | $67 \%$ | $33 \%$ |
| The quality of academic advising | $67 \%$ | $33 \%$ |
| Interactions with Faculty | $100 \%$ | -- |
| Interactions with Students | $100 \%$ | -- |
| The adequacy library resources | $33 \%$ | $67 \%$ |

Table 8.34
Alumni Survey - Advanced Study \& Employment

| Dimension | Percentage | Goal |
| :--- | :---: | :---: |
| Did not apply to graduate school | $100 \%$ | -- |
| Did apply to graduate school | -- | -- |
| $\%$ of those accepted | -- | $90 \%$ |
| Working Full-Time | $33 \%$ | $85 \%$ |
| Working Part-Time | -- |  |
| Unemployed - Seeking | $33 \%$ |  |
| Unemployed - Not Seeking | $33 \%$ | -- |

Table 8.35
Helpfulness of Education in Relation to Employment and Continued Education

| Dimension | Very Well/Well <br> Very | Adequate/ <br> Somewhat | Poor/Very Poor <br> Not At All |
| :--- | :---: | :---: | :---: |
| Major/Employment Relatedness | -- | -- | $100 \%$ |
| Major/Employment Helpfulness | -- | $100 \%$ | $100 \%$ |
| Major/Academic Preparation | -- | -- | -- |

Table 8.36
Perceptions Concerning the Program

| Dimension | Yes/Likely | No/Unlikely |
| :--- | :---: | :---: |
| Would you attend CCC again | $67 \%$ | $33 \%$ |
| Likelihood of Recommending Major | $67 \%$ | $33 \%$ |
| Would you Pursue the Same Major | $100 \%$ | -- |
| Interested in Graduate Program | -- | $100 \%$ |

## Natural Science Department

Program review of the Natural Science/Math department is done formally (annually) and informally. The summative data included here is submitted in accordance with the Institutional Research Office. The department retains amplified data sets for each dimension. This data is utilized as part of the annual and triennial review process.

Table 8.37
Natural Science Program Assessment Data

|  | Year |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assessment Tool | Goal | 2008 | 2009 | 2010 | 2011 | 2012* | 2013 |
| Pass Rate: Natural Science Seminar | 100\% | 100\% | 88\% | 100\% | 89\% | 100\% | 89\% |
| Pass Rate: Senior Seminar | 100\% | 100\% | 86\% | 95\% | 67\% | 100\% | 89\% |
| Scientific Method Comprehension | 100\% | 68\% | 95\% | 75\% | 90\& | 100\& | 100\% |
| Natural Science Pre/Post Assessment |  |  |  |  |  |  |  |
| Satisfaction with Course Work | 85\% | 100\% | 100\% | 100\% | 83\% | 100\% | -- |
| Perceived Readiness for Upper Level | 100\% | 77\% | 86\% | 60\% | 80\% | 90\% | -- |
| Satisfaction with Overall Experience | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 90\% |

*Courses covered by multiple adjunct faculty.


#### Abstract

Alumni

Departmental analysis of alumni demonstrates that from 2005 to the present, the department has had an 85.6\% employment/graduation rate (within two-years of graduation) in their field of study. If figures are corrected for graduates who did not seek employment/education in a science-related area the figure increases to $96.8 \%$. Both figures exceed the departmental goal of $75 \%$.

Student persistence in the Natural Science/Math Department is $86 \%$ (data from 2006 to present). This figure is the percent of Natural Science students who took Natural Science Seminar NS-SM 291 (sophomore level required course) and went on to complete Senior Science Seminar NS-SM 491 (senior level required course). Those that graduated with Associate Degrees and transferred were not included in the numbers.


Table 8.38
Alumni Survey Data

| Dimension | Very Satisfied/ <br> Satisfied | Dissatisfied/Very Dis- <br> satisfied |
| :--- | :---: | :---: |
| The level of challenge associated with your program of study | $100 \%$ | -- |
| The quality of instruction received | $100 \%$ | -- |
| The quality of academic advising | $94 \%$ | -- |
| Interactions with faculty related to your program of study | $100 \%$ | -- |
| Interactions with other students in your program of study | $100 \%$ | -- |
| Adequacy of Library Resources | $87 \%$ | $13 \%$ |
|  | Yes/Likely | No/Unlikely |
| Would you attend CCC again | $88 \% \%$ | $12 \%$ |
| Likelihood of Recommending Major | $94 \% \%$ | $6 \%$ |
| Would you Pursue the Same Major | $81 \%$ | $19 \%$ |
| Interested in Graduate Program | $87 \%$ | $13 \%$ |
| Non-applicable responses are not recorded here. |  |  |

Table 8.39
Alumni Survey - Advanced Study \& Employment

| Dimension | $\%$ | Goal |
| :--- | :---: | :---: |
| Did not apply to graduate school | $75 \%$ | -- |
| Did apply to graduate school | $25 \%$ | -- |
| \% of those accepted | $75 \%$ | $85 \%$ |
| Working Full-Time | $81 \%$ | $85 \%$ |
| Working Part-Time | -- | -- |
| Unemployed - Seeking Employment | $13 \%$ | -- |
| Unemployed - Not Seeking Employment | $6 \%$ | -- |

Table 8.40
Helpfulness of Education in Relation to Employment and Continued Education

| Dimension | Very Well/Well <br> Very | Adequate/ <br> Somewhat | Poor/Very Poor <br> Not At All |
| :--- | :---: | :---: | :---: |
| Major/Employment Relatedness | $54 \%$ | $31 \%$ | $16 \%$ |
| Major/Employment Helpfulness | $61 \%$ | $23 \%$ | $15 \%$ |
| Major/Academic Preparation | $75 \%$ | $25 \%$ | -- |
| Overall Education/Employment | $37 \%$ | $23 \%$ | -- |

## Psychology

## Psychology Program

This program is aligned with the institutional strategy to enhance character by focusing on the four character dispositions outlined in the Fit-Four Model, these include Fit Minds (academic competence), Fit Hearts (socially responsibility), Fit Bodies (service oriented), and Fit Spirits (spiritually mature). In addition, the following objectives have been articulated to harmonize with the directives from the American Psychological Association concerning best practices for undergraduate studies in psychology.

Specific Learning Outcomes are assessed through the curriculum and are addressed in the triennial review process. As a program, the following points of data are collected in order to provide data concerning overall program health. These points of assessment represent comprehensive elements of evaluation.

Table 8.41
Psychology Program Assessment Data

|  | Year |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assessment Tool | 2008 | 2009 | 2010 | 2011 | $2012^{*}$ | 2013 | Goal |
| Senior Research Project | 88 | 95 | 76 | 82 | 72 | 83 | $85 \%$ |
| APA Final | $(+3)$ | $(+10)$ | $(-9)$ | $(-3)$ | $(-13)$ | $(-2)$ |  |
|  |  | 60 | 85 | 74 | 64 | 86 | $85 \%$ |
| Major Field Test |  | $(-15)$ | $(=)$ | $(-11)$ | $(-24)$ | $(+1)$ |  |
| Sophomore Seminar | $91 \%$ | $84 \%$ | $88 \%$ | $82 \%$ | $76 \%$ | $75 \%$ | $85 \%$ |
| Notebook |  |  | 161 |  | 146 | 150 | 158 |
|  |  | $(+6)$ | $(-1)$ | $(+3)$ | $(-3)$ | $(-9)$ | $(-10)$ |

[^8]
## Social Science

The Social Science Department oversees three distinct programs (Social Science, History, and Psychology). This report summarizes data used in the analysis of each program.

The mission of the Social Science Department is to provide a Christ centered education for character, focusing on the two profound influences on human behavior: human nature as designed by God and nurture encountered through society. We are committed to an integration of faith and learning in the Social Sciences after the Wesleyan model, recognizing the influence and value of scripture (and Christianity), reason (with science methodologies), tradition (history), and experience (personal, social and cultural).

## Departmental Objectives

1. To support the General Education requirements of the College.
2. To enhance the objectives and curriculum of other departments.
3. To provide courses needed for students to pursue graduate studies or a vocation related to the Social Sciences.

Table 8.42
Alumni Survey Data (Social Science Majors)

| Dimension | Very Satisfied/ <br> Satisfied | Dissatisfied/Very <br> Dissatisfied |
| :--- | :---: | :---: |
| The level of challenge associated with your program of study | $100 \%$ | -- |
| The quality of instruction received | $100 \%$ | -- |
| The quality of academic advising | $100 \%$ | -- |
| Interactions with faculty related to your program of study | $100 \%$ | -- |
| Interactions with other students in your program of study | $100 \%$ | -- |
| Adequacy of Library Resources | $55 \%$ | $45 \%$ |

Table 8.43
Alumni Survey - Advanced Study \& Employment

| Dimension | $\%$ | Goal |
| :--- | :---: | :---: |
| Did not apply to graduate school | $40 \%$ | -- |
| Did apply to graduate school | $60 \%$ | -- |
| $\%$ of those accepted | $100 \%$ | $90 \%$ |
| Working Full-Time | $73 \%$ | $85 \%$ |
| Working Part-Time | -- | -- |
| Unemployed - Seeking Employment | $18 \%$ | -- |
| Unemployed - Not Seeking Employment | $9 \%$ | -- |

Table 8.44
Helpfulness of Education in Relation to Employment and Continued Education

|  | Very Well/Well <br> Very | Adequate/ <br> Somewhat | Poor/Very Poor <br> Not At All |
| :--- | :---: | :---: | :---: |
| Major/Employment Relatedness | $0 \%$ | $50 \%$ | $50 \%$ |
| Major/Employment Helpfulness | $50 \%$ | $25 \%$ | $25 \%$ |
| Major/Academic Preparation | $100 \%$ | -- | -- |
| Overall Education/Employment | $75 \%$ | $25 \%$ | -- |

Table 8.45
Perceptions Concerning the Program

| Dimension | Yes/Likely | No/Unlikely |
| :--- | :---: | :---: |
| Would you attend CCC again | $91 \%$ | $9 \%$ |
| Likelihood of Recommending Major | $100 \%$ | -- |
| Would you Pursue the Same Major | $91 \%$ | $9 \%$ |
| Interested in Graduate Program | $89 \%$ | $11 \%$ |

## Sport Science Department

Assessment Plan: The objective of this department is twofold: first, to instill in the heart of students an attitude of excellence regarding the importance of pursuing and maintaining a healthy lifestyle; second, to help students who are pursuing a career in sport science master the skills to organize, administer, and facilitate teaching, coaching, exercise, recreation and sport programs at the corporate, agency, non-profit, amateur and professional levels. Educational goals and objectives have been created in order to develop qualified professionals for the multiple vocations in the industry of sport science, exercise science, physical education, and recreation management. Each student in the program will:

- Learn concepts that will lead to a lifetime of wellness through formal instruction and lab practice (Fit Body).
- Utilize written and verbal communication skills to demonstrate effectiveness in communication (Fit Mind).
- Develop recreational skills for the enjoyment of sports and games through classes and organized intramural activities (Fit Body).
- Coordinate sport science services (exercise testing, teaching, coaching, etc) for individuals of different races, abilities, and genders (Fit Heart).
- Identify the basic cognitive precepts in foundational and investigative studies (Fit Mind).
- Determine how the basic cognitive concepts and principles learned in the foundational and investigative studies apply to sport science (Fit Mind).
- Design measurement tools for the assessment of performance and/or health indicators of a student, patient, client, team, or group (Fit Mind).
- Establish risk management procedures based on ethos, liability issues, constitutional, state, and local laws (Fit Mind/Fit Heart).
- Participate in both didactic and clinical experiences that provide the opportunity to develop as a professional in the sport sciences (Fit Mind/Body).
- Identify with ethical boundaries and Christian philosophies to determine how they apply to the sport science and health fields (Fit Soul).
- Articulate a clear personal philosophy regarding their field of interest within sport science (Fit Heart/Mind/Body/Soul).

It is therefore essential to the department that we operate to provide faculty, equipment and facilities that will facilitate each student achieving these objectives.

Each major in the department therefore is aligned with these learning objectives and it is a part of the department's review process to collect data related to these objectives and review that data to indicate the overall health and success of the department. The benchmarks that provide this data are as follows: personal philosophy of sport (SP-SH 202), major-related project (SP-SH 310 or SP-SH 250), portfolio (SP-SH 491), practicum (SPSH 395 or SP-SM 395), internship (SP-SH 495 or SP-SM 495), and the departmental alumni data survey.

In addition to the review of student benchmarks to assess the success of the programs offered, the department also collects and review data relevant to the quality of the programs. This data is accrued through the admin-
istration of TIGER surveys at the conclusion of each course offered in the department, departmental alumni data survey distributed and collected in October each fall, annual faculty course review as required by the dean, and data-driven concerns expressed during regular department meetings.

Lastly, the department has developed goals relevant to the quality of the product that is produced. This data reflects the employment rate of recent graduates, their employment within the field of study, as well as the application and acceptance into postgraduate work. This data is collected as part of the alumni data survey and is analyzed annually as part of the assimilation of this data into the collection.

The following tables are representative of the previously mentioned data.

Table 8.46
Sport Science \& Health Student Assessment Data

|  | Year |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Assessment Tool | 2008 | 2009 | 2010 | 2011 | 2012 |
| Philosophy |  |  | 2013 | Goal |  |
| Project |  |  | $85 \%$ |  |  |
| Portfolio |  | $80 \%$ |  |  |  |
| Practicum |  | $94 \%$ |  |  |  |
| Internship |  | $80 \%$ |  |  |  |

Table 8.47
Sport Science \& Health Program Assessment Data

|  | Year |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| T.I.G.E.R. Survey | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| Average |  |  |  | Goal |  |  |
| Question 17 |  |  | $80 \%$ |  |  |  |
| Question 19 |  |  | $80 \%$ |  |  |  |

Table 8.48
Alumni Survey Data (Sport Science Majors)

| Dimension | Very Satisfied/ <br> Satisfied | Dissatisfied/Very <br> Dissatisfied |
| :--- | :---: | :---: |
| The level of challenge associated with your program | $81 \%$ | $19 \%$ |
| The quality of instruction received | $90 \%$ | $10 \%$ |
| The quality of academic advising | $100 \%$ | -- |
| Interactions with faculty related to your program of study | $90 \%$ | $10 \%$ |
| Interactions with other students in your program of study | $70 \%$ | $30 \%$ |
| Adequacy of library resources | $64 \%$ | $36 \%$ |

Table 8.49
Alumni Survey - Advanced Study \& Employment

| Dimension | $\%$ | Goal |
| :--- | :---: | :---: |
| Did not apply to graduate school | $36 \%$ |  |
| Did apply to graduate school | $55 \%$ | $85 \%$ |
| \% of those accepted | $86 \%$ | $80 \%$ |
| Working Full-Time | $37 \%$ | -- |
| Working Part-Time | $55 \%$ | -- |
| Unemployed - Seeking Employment | $10 \%$ | -- |
| Unemployed - Not Seeking Employment | -- | - |

Table 8.50
Helpfulness of Education in Relation to Employment and Continued Education

|  | Very Well/Well <br> Very | Adequate/ <br> Somewhat | Poor/Very Poor <br> Not At All |
| :--- | :---: | :---: | :---: |
| Major/Employment Relatedness | -- | $20 \%$ | $80 \%$ |
| Major/Employment Helpfulness | $20 \%$ | $40 \%$ | $40 \%$ |
| Major/Academic Preparation | $100 \%$ | -- | -- |
| Overall Education/Employment | $40 \%$ | $30 \%$ | $30 \%$ |

## Academic Programs - School of Professional Education

One special note: because of SPE's practice of continuous enrollment, academic years have been aligned with IPEDS in order to give a common frame of reference. Fall Headcounts are reflections of the population on a given "census day."

## SPE Program Review

Program review of the School of Professional Education is done formally (annually) and informally. The summative data included here is submitted in accordance with the Institutional Research Office. The department retains amplified data sets for each dimension. This data is utilized as part of the annual and triennial review process.

Table 8.51
School of Professional Education Program Assessment Data

|  | Year |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assessment Tool | Goal | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| EXCEL | $100 \%$ | $100 \%$ | $88 \%$ | $100 \%$ | $89 \%$ | $100 \%$ | $89 \%$ |
| Students Enrolled |  | 5 | 12 | 5 | 15 | 19 | 17 |
| Pass Rate: Overall GPA | $100 \%$ | $100 \%$ | $86 \%$ | $95 \%$ | $67 \%$ | $100 \%$ | $89 \%$ |
| Average |  |  |  |  |  |  |  |
| Applied Research Com- <br> pleted | $100 \%$ | -- | N/A | N/A | 1 | 13 | 0 |
| Applied Research Aver- <br> age Grade | $100 \%$ | $68 \%$ | $95 \%$ | $75 \%$ | $90 \%$ | $100 \%$ | N/A |

Table 8.52
SPE Pre-Post Test Data (2011-2012)

| Program | Pre-Test | Post-Test | Increase(Decrease) | Post-Test <br> Goal | Difference <br> From Goal | $\mathbf{2 0 1 1}$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| HCA: HIM | 59.5 | 71.8 | $\mathbf{1 2 . 2 7}$ | $\mathbf{7 0 \%}$ | $\mathbf{+ 1 . 8}$ |  |
| HCA: HRM | 55.3 | 61.3 | $\mathbf{6 . 0 4}$ | $\mathbf{7 0 \%}$ | $\mathbf{- 8 . 7}$ |  |
| HCA: MPM | 58.4 | 70.0 | $\mathbf{1 1 . 6 0}$ | $\mathbf{7 0 \%}$ | -- |  |
| HCM | 59.4 | 62.9 | $\mathbf{3 . 4 3}$ | $\mathbf{7 0 \%}$ | $\mathbf{- 7 . 1}$ |  |
| OL | 48.8 | 60.2 | $\mathbf{1 1 . 3 1}$ | $\mathbf{7 0 \%}$ | $\mathbf{- 9 . 8}$ |  |
| CJ | -- | -- | -- | $\mathbf{7 0 \%}$ |  |  |
| Overall Average | $\mathbf{5 1 . 2}$ | $\mathbf{6 1 . 6}$ | $\mathbf{1 0 . 4 4}$ | $\mathbf{- -}$ | $\mathbf{- -}$ |  |

Criminal Justice is beginning Pre/Post Testing in the Summer of 2013

Table 8.53

SPE: Historical Persistence

|  | Year |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Program | Goal | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| EXCEL | $75 \%$ | $60 \%$ | $91 \%$ | $80 \%$ | $80 \%$ | $76 \%$ | $87 \%$ |
| Criminal Justice | $80 \%$ | -- | -- | -- | $93 \%$ | $86 \%$ | $92 \%$ |
| Organizational Leadership | $50 \%$ | -- | -- | -- | $46 \%$ | $51 \%$ | $85 \%$ |
| Healthcare | $60 \%$ | -- | -- | -- | -- | $65 \%$ | $63 \%$ |
| Ministry | $80 \%$ | -- | -- | -- | -- | $78 \%$ | $91 \%$ |
| Overall | $70 \%$ | $60 \%$ | $91 \%$ | $80 \%$ | $73 \%$ | $71 \%$ | $69 \%$ |

Table 8.54
Alumni Survey Data-All SPE Programs

| Dimension | Very Satisfied/ Satisfied | Dissatisfied/Very Dissatisfied |
| :---: | :---: | :---: |
| The level of challenge associated with your program of study | 95\% | 4.6\% |
| The quality of instruction received | 99\% | 1\% |
| The quality of academic advising | 47\% | 4.6\% |
| Interactions with faculty related to your program of study | 95.4\% | 4.6\% |
| Interactions with other students in your program of study | 96.6\% | 0\% |
| Adequacy of Library Resources | 50\% | 0\% |
| Alumni Survey Data-EXCEL ONLY | Yes/Likely | No/Unlikely |
| Would you attend CCC again | 88\% | 12\% |
| Likelihood of Recommending Major | 94\% | 6\% |
| Would you Pursue the Same Major | 81\% | 19\% |
| Interested in Graduate Program | 87\% | 13\% |

Table 8.55
Alumni Survey - Advanced Study \& Employment- EXCEL ONLY

| Dimension | $\%$ | Goal |
| :--- | :---: | :---: |
| Did not apply to graduate school | $75 \%$ | -- |
| Did apply to graduate school | $25 \%$ | -- |
| \% of those accepted | $75 \%$ | $85 \%$ |
| Working Full-Time | $81 \%$ | $85 \%$ |
| Working Part-Time | $\mathrm{N} / \mathrm{A}$ | -- |
| Unemployed - Seeking Employment | $13 \%$ | -- |
| Unemployed - Not Seeking Employment | $6 \%$ | -- |

Table 8.56
Helpfulness of Education in Relation to Employment and Continued Education-EXCEL ONLY

| Dimension | Very Well/Well <br> Very | Adequate/ <br> Somewhat | Poor/Very Poor <br> Not At All |
| :--- | :---: | :---: | :---: |
| Major/Employment Relatedness | $54 \%$ | $31 \%$ | $16 \%$ |
| Major/Employment Helpfulness | $61 \%$ | $23 \%$ | $15 \%$ |
| Major/Academic Preparation | $75 \%$ | $25 \%$ | N/A |
| Overall Education/Employment | $37 \%$ | $23 \%$ | N/A |

Table 8.57
School of Professional Education Program Assessment Data

|  | Year |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assessment Tool | Goal | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
|  | $100 \%$ | $100 \%$ | $88 \%$ | $100 \%$ | $89 \%$ | $100 \%$ | $89 \%$ |  |

## EXCEL

| Students Enrolled |  | 5 | 12 | 5 | 15 | 19 | 17 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Pass Rate: Overall GPA <br> Average | $100 \%$ | $100 \%$ | $86 \%$ | $95 \%$ | $67 \%$ | $100 \%$ | $89 \%$ |


[^0]:    ${ }^{1}$ Possible measures include entry/exit exams, capstone projects, comprehensive residential responses (personal growth reflection), as well as other tools.
    ${ }^{2}$ Liddell, H. G. \& Scott, R. (1867). Greek-English Lexicon based on the German work of Francis Passow. New York, NY: Harper \& Brothers

[^1]:    ${ }^{3}$ "Maturity" of a cohort is reached when all the students within the cohort have either withdrawn or graduated.

[^2]:    Application and Admissions data may not correlate to final headcount numbers for new students, as some students may have withdrawn before the actual census date.

[^3]:    * Reflects CAMS estimates

[^4]:    * Projected numbers from proposed budget

[^5]:    ${ }^{4}$ Scale based off the Ryff Scales of Psychological Well-Being.
    ${ }^{5}$ Scale based off of the Miville-Guzman Universality-Diversity Scale (M-GUDS-S).
    ${ }^{6}$ Scale based off the Spiritual Growth Assessment developed by Lifeway.

[^6]:    *These scores represent Pass/Fail Rates. The test was updated in 2013 and now requires recording the actual score.

[^7]:    *Assessment criterion/dimensions were revised in 2011-2012

[^8]:    *Courses covered by multiple adjunct faculty.

