

Policies & Procedures Manual 2022-2023



1200 S. Main St., McPherson, KS 67460

www.Centralchristian.edu

620-241-0723

Introduction

This Manual is intended to provide general guidelines to all employees of the College. It outlines and summarizes basic personnel policies, employee benefits, employee responsibilities and general personnel practices and guidelines. A separate Faculty Handbook and Athletic Handbook details additional information relating only to Faculty and Coaches, respectively.

This edition of the Policy and Procedure Manual supersedes all previous editions. All employees are subject to the terms and conditions of the Policy and Procedure Manual. Employees are also subject to the terms and conditions of the Faculty Handbook if applicable for their employment classification.

This Manual is not intended to state contractual terms and does not constitute a contract between the College and its employees or applicants for employment. While it is the practice of the College to process substantive changes in these policies through our governance structure, the College reserves the right, except where otherwise governed by law, to change, adapt, add or discontinue any of the policies described herein, other than the Employment at Will policy, as it deems necessary to the welfare of the College. All legal employment issues will be settled in the state of Kansas.

This document provides policies and procedures to establish a standard that guides how we conduct ourselves as employees including how we work, interact with others and manage the business of the College. The policies contained in this manual are in keeping with the values and goals of the College.

The College is committed to fair and equitable treatment of its employees in accordance with established policies; thus the Policy Manual is designed to be the primary reference document for communicating and interpreting human resources policies, programs, and procedures to employees of the College.

Supplemental documents distributed or maintained by departments or divisions of the College must remain consistent with this manual unless approved by the President. This manual supersedes all inconsistent communications as well as prior personnel policies and procedures. No provisions in this manual should be construed as an implied or expressed contract or guarantee of employment by the College.

As changes are made in policies, the appropriate pages in the manual will be brought up to date. A detailed log of these changes is maintained with the manual. The Policy and Procedure Manual is maintained by the Office of the President.

Summary of Changes

The table below provides an overview of modifications made in this manual since its last printing. Section numbers and title refer to current locations and therefore may not reflect the historical placement of the policy in past documents.

Modification Date	Section	Note
10/20/2021	Signature Authority – Payment Forms	Two new rows added to align policy with Presidential Limitations. Also a note added to the bottom of the table.
11/19/2021	PTO Policy	Added a line about PTO approval per HR
12/17/2021	Admissions Review Committee	Updated to match actual members based on CSEO recommendation

1/25/2022	FERPA	Added a sentence for FERPA guidance to point to the current catalog - MA
2/2/2022	4.9 Parking Permits	Added sentence asking the community not to park in the circle drive
2/2/2022	15.3 College Sponsored Activities	Added an approved absence for student life approved activities
2/16/2022	14 Marketing Policies	Slight updates in grammar
2/16/2022	10 Information Technology	Changes from using the word "blogging" to content creation
2/16/2022	11 Maintenance	Added two words – no policy changes.
2/24/2022	Human Resources	
3/1/2022	PTO Policy	Changed PTO Policy
3/2/2022	GA Policy	

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3 ARTICLES OF INCORPORATION

WHEREAS, Central Christian College of Kansas, a not-for-profit corporation organized under the laws of the State of Kansas, has heretofore existed under certain amended Articles of Incorporation; and

WHEREAS, the Board of Trustees of such Corporation has deemed it advisable and necessary to amend further and adopt cumulatively the following amended Articles of Incorporation:

NOW, THEREFORE, the undersigned, Rev. John C. Harrell, Chair of the Board of Trustees, and Mary E. Oehlert, PhD., Secretary of Central Christian College of Kansas, a Corporation created, organized and existing NOT FOR PROFIT and without capital stock, under and by virtue of the laws of the State of Kansas, do hereby certify that at a meeting of the Board of Trustees of said Corporation, held on the 7th day of March, 1998, a resolution was passed by said Board amending said Articles of Incorporation to read hereafter as follows:

FIRST: The name of the Corporation shall be Central Christian College of Kansas.

SECOND: The place in this state where the principal office of the Corporation is to be located is 1200 S. Main St., McPherson, McPherson County.

THIRD: Said Corporation is organized exclusively for charitable, religious, educational, and scientific purposes, including, for such purposes, the making of distributions to organizations that qualify as exempt organizations under section 501(c)(3) of the Internal Revenue Code, or the corresponding section of any future federal tax code.

FOURTH: The business and affairs of the Corporation shall be governed by a Board of Trustees. The names and addresses of the persons who are the Trustees of the Corporation as of the date of these amended Articles of Incorporation are as follows:

FIFTH: No part of the net earnings of the Corporation shall inure to the benefit of, or be distributable to, its members, Trustees, officers, or other private persons, except that the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in Article *THIRD* hereof. No substantial part of the activities of the Corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation, and the Corporation shall not participate in, or intervene in (including by means of the publishing or distribution of statements) any political campaign on behalf of or in opposition to any candidate for public office. Notwithstanding any other provision of these articles, the Corporation shall not carry on any other activities not permitted to be carried on (a) by a corporation exempt from federal income tax under section 501(c)(3) of the Internal Revenue Code, or the corresponding section of any future federal tax code, or (b) by a corporation, contributions to which are deductible under section 170(c)(2) of the Internal Revenue Code, or the corresponding section of any future federal tax code.

SIXTH: This Corporation shall be subject to the rules, regulations, and discipline of The Free Methodist Church of North America as from time to time adopted by the General Conference thereof, insofar as the same do not contravene the laws of this State.

SEVENTH: In the event of dissolution of this Corporation, the property of the same, after having discharged all obligations, shall become the property of The Free Methodist Church of North America or the successor of such Church.

EIGHTH: This Corporation shall not have authority to issue capital stock.

NINTH: The conditions of membership shall be fixed by the Board Policies.

TENTH: The number of Trustees shall not be less than ten (10).

ELEVENTH: The Board of Trustees shall have the power to make, amend or repeal the Articles of Incorporation and the Board Policies of this Corporation.

TWELFTH: Subject to the exceptions set forth below, no Trustee of the Corporation shall be liable to the Corporation or to its members for monetary damages for breach of fiduciary duty as a Trustee. This provision shall not eliminate a Trustee's liability for any breach of the Trustee's duty of loyalty to the Corporation or its members; for acts or omissions not in good faith or involving intentional misconduct or knowing violation of law; liability under the provisions K.S.A. 17-6424 or any successor or replacement statute; or for any transaction from which the Trustee derived an improper personal benefit. This provision shall not eliminate the liability of a Trustee for any act or omission occurring prior to the date when this provision was adopted as part of these Articles of Incorporation. This provision shall never be interpreted or applied in any manner inconsistent with the Corporation's status as a tax-exempt charitable corporation.

THIRTEENTH: The term for which this Corporation is to exist is perpetual.

4 GUIDING PRINCIPLES

4.1 MISSION

Central Christian College of Kansas, an evangelical Christian College embracing the Wesleyan tradition, is dedicated to educating men and women of character who will impact the world for Christ. The mission statement, “**Christ-Centered Education for Character**,” affirms the ethos that has inspired the College since its inception. Our mission drives us forward to higher levels of excellence and distinction as we seek to glorify God in our programs. Through our residential program centrally located in McPherson, Kansas, and through our global online learning environment, Central Christian College of Kansas is dedicated to providing a Christ-centered Education for Character.

4.2 VISION

Central Christian College aspires to provide a transformative educational experience rooted in Christ and focused on providing a Christ-Centered Education for Character to any person desiring to become a faithful steward of heart, mind, soul, and strength.

4.3 OUTCOMES

Recognizing the *perspective* of the College, which focuses on a Christ-Centered approach to defining its function(s), Central Christian College of Kansas has chosen to use the life of Christ to distinguish how Character is to be interpreted. In Luke 2:52 the gospel writer asserts Jesus “grew in wisdom and stature and in favor with God and man.” In other words, Christ’s life reflected the type of character that allowed him to be wise, revered, and respected. Furthermore, this description captures the holistic reality of humanity, recognizing both the relationship humanity has with its Creator, as well as relationships within creation.

Understanding how Jesus grew in wisdom, stature, and favor provides a roadmap in defining character. Jesus Himself provides this insight when He described His own perspective concerning the objective of His life energies. In Mark 12:28-30, Jesus responds, “Love the Lord your God with all your heart and with all your soul and with all your mind and with all your strength”.

In acknowledging this as the “Greatest Commandment” Christ elevated these four criteria as terminal values, representing the highest ideals of human functioning. In turn, each criterion represents an essential element of character, which allows the individual to grow in wisdom, stature and favor. These same ideals serve as the basis through which Central Christian College has chosen to measure the effectiveness of its mission.

It is important to note that there is no hierarchal structure to these four elements. One is not necessarily more important than another and no one element can be viewed in isolation from the others, since the four operate in tandem, and in deference to God.

The CORE4 represents the outcomes Central Christian College of Kansas uses as a gauge relative to the fulfilment of its mission. These four character outcomes serve as the virtues toward which the College presumes every student should demonstrate progress during his or her interaction with the College.

It expresses a comprehensive approach to the educational experience. While it appreciates the discussion about the integration of faith and learning, it assumes that faith and learning need not be considered as two elements requiring integration. Rather, it recognizes that faith development, properly understood, is an outcome of the pursuit of truth through learning.

Therefore, the role of the College is to amplify truth, as it presents itself through the arts and sciences, providing the foundation upon which Christ-Centered Character can be formed.

- Heart: We believe that graduates should demonstrate civic and moral leadership, in order “to do good; seek justice, and correct oppression.”
- Soul: We believe graduates should demonstrate an appreciation for the Lordship of Christ, “not lagging in diligence, fervent in spirit, serving the Lord.”
- Mind: We believe graduates should demonstrate reasoned and productive lifestyles, filled with the “Spirit of God, with wisdom, with understanding, with knowledge, and with all kinds of skills.”
- Strength: We believe graduates should demonstrate dispositional strength and behavioral readiness, so that they “never tire of doing what is good”.

4.4 VALUES

As a member of the Association of Free Methodist Educational Institutions (AFMEI), upholding the Wesleyan-Arminian tradition, the College holds to essential Core Values that articulate the ideals guiding the operations of Central Christian College of Kansas in pursuit of providing a Christ-Centered Education for Character.

These Core Values provide a conceptual framework by which the College holds itself accountable. They include:

- **Truth:** Acknowledging that God is the source of All Truth, we emphasize a balanced application of Scripture, reason, tradition and experience as the measure through which to test and approve truth as we explore, study, and appreciate His creation.
- **Spiritual Formation:** Granting that God has called every individual to full devotion to Christ, we are committed to providing an environment through which each individual can develop and sustain a maturing relationship with God.
- **Comprehensive Education:** Realizing that character is a reflection of the whole individual (spiritual, emotional, intellectual, physical, social, environmental, and vocational), we are dedicated to providing a personalized and balanced liberal arts education.
- **Excellence:** Appreciating that excellence provides an opportunity to honor God and inspire people, we promote an environment of innovation, where people are equipped and encouraged to serve with distinction.
- **Prayer:** Recognizing God’s invitation, we continually and consistently utilize prayer as the primary means through which we seek guidance and counsel, articulate our praise and thanksgiving, and ask for His action and intervention.
- **Community:** Understanding that God has uniquely created every individual, we seek to provide an environment where each person is treated with respect and dignity.
- **Integrity:** Believing that our actions reflect on the character of Christ, we adhere to the highest moral and professional standards for all personal and corporate interactions.

- **Service:** Knowing that God has challenged every individual to active service, we foster an environment where we can develop our expertise in order to effectively minister.
- **Leadership/Followership:** Trusting that effective leadership and followership is an outcome of humble service and spiritual gifting, we strategically sustain an environment where each person can excel in response to God’s gifting and leading for their lives.

4.5 BELIEFS

Central Christian College of Kansas is affiliated with the Free Methodist Church of North America and a member of the Association of Free Methodist Educational Institutions. As such, we hold to the doctrine and governance as articulated (and as updated) in the Book of Discipline, published by the Free Methodist Church.

In accordance with the Discipline our statement of faith includes the following:

- We believe the Bible is God’s written Word, uniquely inspired by the Holy Spirit. It bears unerring witness to Jesus Christ, the Living Word. The Bible has authority over all human life.
- We believe that there is one God, eternally existent in three Persons: Father, Son, and Holy Spirit.
- We believe the deity of our Lord Jesus Christ, in His virgin birth, in His sinless life, in His miracles, in His vicarious and atoning death through His shed blood, in His bodily resurrection, in His ascension to the right hand of the Father and in His personal return in power and glory.
- We believe that for the salvation of lost and sinful man regeneration by the Holy Spirit is absolutely essential.
- We believe in the present ministry of the Holy Spirit by whose indwelling the Christian is enabled to live a godly life.
- We believe in the resurrection of both the saved and the lost; they that are saved unto the resurrection of life and they that are lost unto the resurrection of damnation.
- We believe in the spiritual unity of believers in our Lord Jesus Christ.

Besides these specific statements, the College celebrates its Wesleyan-Arminian tradition, and expects that members abide by the standards of behavior outlined herein, including adherence to the lifestyle expectations associated with the Book of Discipline and expects all employees, regardless of personally held doctrinal positions, represent the history, theology, mission and character of the Wesleyan movement, as appropriate to the office or professional assignment held within the institution.

This position does not require that every employee personally hold to a Wesleyan perspective. Rather it recognizes that as a condition of employment, employees are asked to professionally represent the institution’s doctrinal perspective.

5 GOVERNANCE

(Owner: Office of the President; Last Reviewed 7/20/21; Last Updated 7/23/21)

5.1 BOARD

The Central Christian College of Kansas Board of Trustees relies on the Policy Governance System (PGS) to inform its structure and functions. PGS, also known as the Carver Method, is a governance paradigm designed to compel board members to focus primarily on their fiduciary responsibility, as well as sustaining and supporting the mission of the institution through oversight, rather than direct management. As such, the Board primarily focuses on evaluating and supporting its desired outcomes (the ENDS), delegating and limiting (but not managing) the means by which these outcomes are achieved.

To fulfill its leadership role, the Board produces four categories of policies¹

- policies about ends, specifying the results, recipients and costs of results intended,
- policies that prescribe how the board itself will operate,
- policies that delineate the manner in which governance is linked to the President, and
- policies that limit Presidential authority about methods, practices, situations, and conduct.

The purpose of this approach is to ensure that the Board remains focused on what it alone can do, which is to govern. This structure is designed to stymie a disproportionate influence on operations, a concern specifically highlighted by the Higher Learning Commission, which maintains a core value that asserts “The governing board delegates day-to-day management of the institution to the institution’s administration and expects the institution’s faculty to oversee academic matters.” (Criterion 2.C.5.).

It does not prevent the Board from addressing operational details, but it does force the Board to clarify why, since involving itself at the operational level would require a shift in the principles and policies by which it operates².

In order to ensure that Board members remain cognizant of the culture, concerns, and context of the institution, the Board relies on regular evaluation of the CEO, Board initiated interactions with members of the campus community and constituents (Owners)³, and regular reports from the CEO. In this way, the Board can remain confident that strategic decisions are grounded on reliable insights.

A listing of the Central Christian College of Kansas Board of Trustees is located on the website at <http://www.centralchristian.edu/board-of-trustees>

The Board of Trustees meet twice a year— Once in the spring at graduation and during the fall homecoming weekend.

¹ Carver, John (1999) *Policy Governance in a nutshell*

² Canadian Council of Christian Charities (2012)

³ See *Owners & Constituent Assemblies*

5.2 OPERATIONS

In its day-to-day operations, Central Christian College of Kansas relies on a system of shared governance, which seeks to maintain an environment that promotes participation and partnership, with an intentional desire to encourage “facilitative” responses, over “directives”.

This is in accordance with the Criteria for Accreditation, as highlighted below:

- 2.C.5. The governing board delegates day-to-day management of the institution to the institutions’ administration and expects the institution’s faculty to oversee academic matters.
- 5.A.1. Shared governance at the institution engages its internal constituencies—including its governing board, administration, faculty, staff and students—through planning, policies, and procedures.
- 5.A.3. The institution’s administration ensures that faculty and, when appropriate, staff and students are involved in setting academic requirements, policy and processes through effective collaborative structures.
- 5.B.3. The planning processes encompasses the institution as a whole and considers the perspectives of internal and external constituent groups.

The following are guiding principles that help define how shared governance is operationalized:

- The College will responsibly and responsively maintain systems (e.g. committees, structures, and channels) that garner appropriate diverse perspectives concerning institutional processes and decisions.
- The College and members of its constituency will communicate openly and with transparency by welcoming an exchange of ideas without risk of reprisal.
- The College will seek to foster a culture of collaboration, engagement, and collective investment in the mission of the College.

The primary purpose of the governance system used by the College is designed to provide an organized forum for stakeholder groups to remain informed about and involved in the work of the College, with a specific focus on maintaining avenues allowing individuals and groups to inform and influence the decision-making process.

The governance process recognizes that not all constituents will be engaged in every institutional decision. However, the structure provides for diversity of opinion, which is essential to a culture of inclusion and accountability. Therefore, and according to the guidelines set forth herein, each Governance Committee is empowered to pursue applicable business, ultimately resulting in a decision, recommendation, and/or referral, which are in turn submitted to the College Council.

To aid the College in its ongoing assessment and in its responsibility to the Higher Learning Commission, each governance body is apportioned sub-components of the Criteria for Accreditation. Each Governance Committee is charged to evaluate, address, and report on these sub-components as part of the ongoing work of the Assurance Argument. In addition, each Governance Committee is charged with guardianship of key documents.

5.2.1 The Role of the Faculty

As an educational institution, the governance structure embraces the historical collegial governance model and academic freedom, which recognizes an

interdependent decision-making process. It also recognizes the horizontal and vertical components that characterize curricular oversight. Broadly speaking, the governance structure abstains from prescribing horizontal components of faculty leadership, such as communication between divisions, departments, and programs, while seeking to enhance the vertical interactions between the Faculty and other College-wide bodies.

The President of the College relies on the Faculty Senate to provide direction, oversight, policy, and assessment on academic and faculty related matters. Beyond those general functions afforded to other College Committees, the institution specifically depends upon the Faculty Senate to resolve and recommend policies, procedures, and practices concerning the following academic and professional matters (10+1)⁴:

- Curriculum, including establishing prerequisites, residency requirements, and placing courses within disciplines
- Degree and certificate requirements, including graduation requirements and General Education
- Academic calendar, as it pertains to the number of weeks of instruction, term lengths, and structure
- Grading policies
- Standards or policies regarding student preparation and success, including programmatic specific admissions requirements
- Faculty roles and involvement in program development, review, and assessment processes
- Faculty roles and involvement in governance structures, including the planning and budgeting process
- Credentialing of Faculty members
- Setting of academic regulations related to attendance, assessment, scholastic standing, honors, and recommendation of degree candidates
- Policies about Faculty professional development
- Other academic and professional matters as mutually agreed upon

On these matters, the recommendations (decisions) of the Faculty Senate will ordinarily be *endorsed* by the College Council and *affirmed* by the College President

⁴ The 10+1 standard is modeled after the California Community College regulations, specifically Title 5 Section 53200 (b)(c) which defines an Academic Senate as “an organization whose primary function is to make recommendations with respect to academic and professional matters”, in which “academic and professional matters” are defined as...[10 +1].

and/or Board⁵. Adverse rulings should only occur for exceptional circumstances and for compelling reasons. In the case of an adverse action, the College Council or College President will provide a rationale for the decision.

5.3 ADMINISTRATIVE ORGANIZATION

The updated organizational chart can be found on the staff resources webpage: www.centralchristian.edu/staff-resources. The password is available through the Office of the President.

5.3.1 Board of Trustees

It is the duty of the Board of Trustees to guide the College towards its stated vision and mission. The main responsibilities of the Board include providing strategic direction to the College, providing accountability for policy enforcement, and approving budgets. It is the role of the Board to hire a President and hold the President responsible according to the Ends and Limitations as defined by the Board.

5.3.2 President

The President of the College is the sole agent of the Board of Trustees. Full authority to manage the institution is conferred upon the President, in accordance with policies and procedures established by the Board and in alignment with all regulations specifically applicable to the Institution.

In conferring full authority, the President alone reports to the Board, and in turn, may delegate limited and specific authority to administrative officials or bodies, each with responsibility commensurate with the delegated authority. As a vested member of the Institution, the President electively can constrain his or her authority in accordance with the governance structure, seeking to work collaboratively with the constituents of the College.

An illustrative list of roles and responsibilities include:

- Discharges responsibilities in accordance with the policies, procedures, and approved plans of the Board of Trustees, as well as accreditor, state, and national requirements.
- Provides leadership for the educational programs of the College, ensuring the effective operation of curriculum development, program review and academic planning processes, and instructional support services.
- Provides leadership for student support services necessary to ensure student access to college programs and services, student success in educational programs, and student development.
- Directs all aspects of college personnel management, including the selection of a qualified and diverse faculty and staff, effective evaluation processes, teaching and work assignments, professional development activities, contract administration, and disciplinary actions when necessary.
- Directs the development and management of annual college budgets, in accordance with accepted governance and accountability standards.
- Provides leadership to ensure that campus facilities are well planned and well maintained.
- Maintains an effective administrative organization and delegates appropriate responsibilities to the college administrative staff.

⁵ Not all of these topics, and related actions, necessarily require the review of any other body.

- Provides leadership for the development of the College’s Strategic Plan and other strategic documents.
- Is responsible for the safety and well-being of College staff and students.
- Implements a College governance program which is participative, accountable, and effective.
- Promotes effective communication within the College, and with the Board of Trustees.
- Represents the College to the community, denomination, state and national agencies, professional organizations and other public entities.
- Assists the College Foundation in its efforts to develop resources for the College.
- Performs additional duties as assigned by the Board of Trustees.

In recognition of the Board’s desire to maintain a collaborative governance structure reflective of the model set forth through Scripture, it is compulsory upon the President to exercise due diligence in consulting with the faculty, professional and support staff, students, and other campus constituents on issues affecting them, in order to facilitate open communication and effective governance of the institution.

It is expected that when deliberating an issues that affects the campus as a whole, or a particular constituent group, the President will arrange for timely and effective communication with the affected constituencies. In like manner, the President has a dual-responsibility to openly and honestly reflect the work and concerns of the Institution to the Board, an expectation that is articulated in the Limitations. Therefore, trust is a fundamental aspect of successful governance, a measurable outcome that is used to assess presidential performance.

5.3.3 Chief Officers

5.3.3.1 *Chief Operations Officer (COO)*

The Chief Operations Officer serves as the principal executive officer tasked with overseeing the day-to-day operational functions of the College. The COO works closely with the President and the CFO concerning admissions, marketing, infrastructure, information security, technology, contractual obligations, campus security, campus planning, grounds, and physical plant. This position reports directly to the President, acting as the Senior Vice President in the absence of the President.

5.3.3.2 *Chief Financial Officer (CFO)*

The Chief Financial Officer serves as the principal executive officer responsible for the planning, implementation, management, and control of all financial operations of the College, including Bookstore, Mailroom, Financial Aid, and Auxiliary Enterprises. This position reports directly to the President.

5.3.3.3 *Chief Academic Officer (CAO)*

The Chief Academic Officer serves as the principal executive officer overseeing all academic affairs. In conjunction with the deans, department chairs, program directors, and general faculty, the Chief Academic Officer administrates the academic services of the College. This includes the development, oversight, assessment, and modification of curriculum, learning venues, faculty oversight, research pursuits, and other academic prerogatives. This position reports directly to the President.

5.3.3.4 *Chief Student Engagement Officer (CSEO)*

The Chief Enrollment Officer is responsible for student welfare including Student Success, Retention, Athletic Affairs, Discipline, Residential Life, Student Government, Campus Life, and Campus Ministries. This position reports directly to the President.

5.3.3.5 *Executive Director – CCK Foundation*

The Executive Director is formally employed through the CCK Foundation and is responsible for fundraising, planned giving, and alumni services. The position provides data concerning bequests, annuities, charitable contributions, restricted projects, scholarships, capital campaigns, and anticipated income forms, wills, and trusts. The position reports directly to the Foundation Board, but has a voice in the general administration.

5.4 COMMITTEES (GOVERNANCE)

Committees play a vital role in the College's governance process. Through representational membership, committees help ensure that deliberations and decisions benefit from diverse input, reflecting the thoughts, ideas, and opinions of the campus community.

It is the role of committees to assist in the work of the College. Each committee is empowered to act within the authority stipulated herein. Some committees are advisory in nature and are primarily employed to provide counsel or serve as a means through which specific issues or appeals may be addressed.

Membership on committees includes a mix of ex-officio, elected, and appointed members. Appointments are determined as follows:

- Ex Officio – By the nature of the office held
- Administrative – By the President
- Faculty – As determined by the Faculty Senate
- Staff – Administrated by the Chief of Staff, based on a process including volunteer, nomination/request, and appointment.
- Coach – As determined by the Coaching Staff
- Student – As determined by the Student Government Association

At-Large Staff, appointed to a Governance Committee, should not have operational duties associated with the Committee's scope⁶. Faculty and Coach Appointees are elected (appointed) by the Faculty Senate and the All Athletics Council, respectively.

In order to ensure broad representation, individuals should only participate on one committee, unless participation is compulsory, due to position or office (ex-officio), or if the additional assignment is related to a limited role in a working or ad hoc committee.

Committees are responsible to meet regularly and maintain a permanent record of all minutes. Minutes should be distributed to all members of the committee for revision and approval. A copy of all

⁶ Example: The At-Large Staff member serving on Student Affairs would not have job responsibilities within the operational scope of the Student Life Office.

committee minutes must be filed in G:/Committee Minutes 2022-2023.

A committee speaks as a unit, through its actions. All discussions, individual statements, voting records and internal workings should be treated as privileged. A committee member who divulges such elements of deliberation may undercut the confidence of the other committee members and could hurt the work of the group. At the same time, actions of the committee are public information. Committee members will need to use wise discretion, balancing the role of being a member of a committee while also be a representative of a larger body.

A standing committee may request a member or subgroup to research an item or issue under consideration. In such cases, the individual or group may need to meet with an appropriate constituent group to gather data or opinion. In these instances, the representative(s) should make sure that the issue is under consideration only, that the committee is trying to determine the optimum procedure, and that all information will be used only to further the work of the College. Committees may enlist the insight of others by having them attend meetings, though only those assigned to the committee may vote on the business of the committee.

The College recognizes three types of committees:

- **Governance Committees:** These are standing committees that work with the College Council to make recommendation, decisions, and to take action on behalf of the College, within the scope of its purpose.
- **Sub-Committees:** These are standing committees that fall under the oversight of a Governance Committee. These committees meet regularly, have a specific scope, and are empowered to submit recommendations to its principal Governance Committee.
- **Working Committees:** These are standing or ad hoc committees that are have a specified scope and tend to be limited by time or topic. As such, the Chair will call the members together at appropriate times in order to respond to specific needs of the Governance Committee. Membership may be pre-defined or defined at such time the working committee is formed. In some cases, the decisions of the working group are terminal, being reported to the appropriate Governance Committee, but not necessarily needing any action, unless otherwise determined by the appropriate Governance Committee (i.e. Disciplinary Affairs, IRB, Staff Social, etc.).
 - This category also includes special joint or coordinating committees, which assist the collaborative process by acting as a link between two or more committees and joins or coordinates their actions together. Such a committee would normally be composed of representatives from the other committees whose activities it is coordinating or be formed from representatives of the campus community to address a specific topic or concern.

5.4.1 Governance Committees:

5.4.1.1 *College Council*

The College Council is the plenary governance body of the College, vested with the responsibility to facilitate and promote the collective interests of the campus community. It is established to provide a structure for the internal stakeholders of the College to fulfill their responsibilities in the governance of the College. As such, the College Council operates in harmony with the College Governance structure, as well as the governance structure of the Board of Trustees and the Faculty Senate.

The College Council has the general power and responsibility to advise the President on college-wide policy and procedure recommendations and decisions, guarding and preserving the participatory decision-making processes. Any decision affecting other segments of the College or any current policy, procedure, or practice must be submitted to the College Council for consideration.

The College Council, in concurrence with the President, is given the responsibility and power to propose and adopt policies, regulations, and procedures in accordance with the missional and strategic objectives of the College. Actions of the College Council, in concurrence with the College President, become immediately effective, unless approval or affirmation is otherwise assigned to a specific entity as defined by the Governance Manual of the College or by the Board of Trustees.

Meetings, in general, are open to all who are interested in attending, unless the nature of the business justifies a closed executive session.

Oversight Scope: 1A, 1B, 1C3, 2A, 2C, 5A, 5B2, 5C; PPM; Strategic Plan; Policy & Procedure Manual, Governance Web Site

Members: College President, COO, CFO, CAO, CSEO, Executive Director (Foundation), Faculty Senate President, Student Representative, Athletic Director, Institutional Effectiveness Officer, At-Large Staff Member and Chief of Staff [Recorder].

5.4.1.2 *Faculty Senate (Faculty Affairs)*

The Faculty Senate facilitates faculty involvement in institutional mission, governance, and assessment. At its core, the Faculty Senate exists to promote continual advancement of the College's mission and vision. As such, it serves to advocate concerns of the faculty as stakeholders.

Oversight Scope: 1B2, 1C1, 2D, 2E, 3A, 3B, 3C, 3D, 4A, 4B, 4C; Faculty Manual, Syllabi, Faculty By-Laws

Members: Faculty Senate President, Faculty Senate Vice President, Faculty, Chief Academic Officer, Registrar, and Library-Success Center Director.

5.4.1.3 *Student Affairs*

Student Affairs provides oversight of policies and procedures related to the campus life ecosystem, including campus life, athletics, spiritual life, residential life, and student leadership, with specific concern for spiritual formation, student success, retention, persistence, and matriculation. Reviews progress of students and develops a plan of action for student success. Collaborates with the All Athletics Council to review policy and makes recommendations related to student-athlete success.

Oversight Scope: Criteria: 1C1, 1C2, 3C7, 3D, 4C; Policy Section, Student Handbook, SEMP (Retention), Athletic Handbook

Members: Chief Student Engagement Officer (Chair), At-Large Faculty Member, At-Large Staff Member, Coach (Female Sport), Coach (Male Sport), Student Success Representative, Campus Pastor, and the Athletic Director.

5.4.1.4 *Operational Affairs*

Operational Affairs is tasked with the optimization of campus infrastructure in response to the Mission, Strategic Plan, and curricular/co-curricular needs of the College including campus safety, communication systems, LMS, SIS, CRM, Information Security, and other structures, substructures, technologies, and protections needed to function as an institution of higher learning. Operational Affairs also provides support for outreach efforts including, pre-enrollment initiatives, recruitment, admissions, and marketing.

Oversight Scope: Criteria: 2B, 3D4, 5B; Policy Section, Campus Master Plan

Members: Chief Operations Officer [COO] (Chair), At-Large (Faculty Member [1], Coaching Staff [1], Staff Member [1]), Facilities Director, Admissions & Marketing Director, IT Representative.

5.4.1.5 *Business Affairs*

Business Affairs provides fiscal and human resource oversight. Fiscally, the committee ensures that budget development and resource allocation remain consistent with agreed-upon institutional priorities and known resources. This includes monitoring fiscal management and advocating controls that enhance budget alignment, as well as reviewing and recommending modifications in tuition and aid. In addition, this committee address employee interests (i.e. benefits, morale, professional developments, benevolence oversight, personnel management, etc.).

Oversight Scope: Criteria: 2A2, 3C7, 5B, 5C1, 5C2; Policy Section, Budget

Members: Chief Financial Officer [CFO] (Chair), At-Large (Faculty Member [1], Coach [1], Staff Member [1]), Human Resources Representative, Financial Aid Representative, Chief of Staff.

5.4.2 **Sub-Committees**

The following list represents *known* sub-committees that are incorporated into the work a current Governance Committee. Governance Committees are empowered to seat other Sub-Committees. Appointment of such committees should be communicated to the College Council for inclusion in the governance structure.

5.4.2.1 *Academic Affairs and Assessment Committee [Faculty Senate]*

This Faculty Senate sub-committee serves as the initial review board for curricular considerations. As such, it evaluates and makes recommendations to the Faculty Senate concerning curricular modifications. In addition, this committee advises and operationalizes the assessment of academic achievement.

Members: As defined by the Faculty Senate

5.4.2.2 *All Athletics Council [Student Affairs]*

The primary focus of the All Athletics Council is to address operational concerns of the athletic staff and the welfare and success of all student-athletes.

Members: Athletic Staff (AD, Coaches, Trainers, SID, FAR, etc.)

5.4.2.3 *General Education Committee [Faculty Senate]*

This Faculty Senate sub-committee establishes and reviews the definition, criteria, and learning outcomes for general education; review syllabi and recommends to the Faculty Senate courses approved to satisfy the College's general education requirements; and facilitate on-going review, assessment, and modification of the College's general education curriculum.

Members: As defined by the Faculty Senate

5.4.2.4 *Staff Social & Retirement Committee [Business Affairs]*

Empowered to plan social events and recreation for the staff; the purchasing of and presentation of remembrances for staff upon special occasions and remembrances, including retirement for faculty and staff. This committee recommends dues to the Business Affairs Committee.

Members: First Lady, Chief of Staff, At Large Member

5.4.2.5 *Strategic Planning and Oversight Committee [Faculty Senate]*

This Faculty Senate sub-committee serves to represent faculty interest related to strategic and integrated planning, ensuring the integrity of the academic program in alignment with the Strategic Plan, Budgeting, and Mission. Primarily, the committee assesses alignment of academic programming with the Strategic Plan and Outcomes. It makes recommendations to the Faculty Senate, based on data analysis, concerning strategic feasibility, departmental budgeting, resource allocation, programmatic sustainability, faculty remuneration, faculty benefits, and other budgetary matters.

Members: As defined by the Faculty Senate

5.4.3 Working Committees

5.4.3.1 *Admissions Review Committee [Student Affairs]*

Determine acceptance or non-acceptance of incoming freshman/transfer students who do not meet standard admissions policies.

Members: CSEO, Registrar, Academic Center Representative and the Director of Admissions & Marketing

5.4.3.2 *Benefits Committee [Business Affairs]*

This committee reviews and considers current and future employee benefit programs. The committee is empowered to suggest modifications to current plans and suggest alternative plans. The committee may be called upon to conduct research on behalf of the President or CFO.

Members: As defined by the Chief Financial Officer

5.4.3.3 *BG Products Business Lecture Series Committee [Faculty Senate]*

Plan the lecture series for each academic school year in the area of business.

Members: As defined by the Faculty Senate

5.4.3.4 *Campus Planning Committee [Operational Affairs]*

Serving the Operational Affairs Committee, this working group helps coordinate the planning process for any new or major renovating construction projects on the campus; coordinate and determine the selection of architect and construction firms for any new or major project on campus; and recommends for final authorization of any new building or major renovation or project.

Members: As defined by the Chief Operations Officer

5.4.3.5 *Chaney Lecture Series Committee [Faculty Senate]*

Plan the yearly lecture series which can be both a chapel and/or a classroom speaker combination.

Members: As defined by the Faculty Senate

5.4.3.6 *Chaney Music Symposium Committee [Faculty Senate]*

Plan the Music Symposium for each academic calendar year.

Members: As defined by the Faculty Senate

5.4.3.7 *Disciplinary Affairs Committee [Student Affairs]*

Responsibility for the enforcement of college policies governing student life as found in the Student Handbook and Student Life section of the Catalog and the sanctioning of appropriate discipline. The DAC also serves as an appellate committee for student grievances not otherwise associated with the student discipline process.

Members: As defined by the Chief Student Engagement Officer

5.4.3.8 *Emergency Response Team [Operational Affairs]*

Responsible for immediate response of any campus emergency.

5.4.3.9 *Faculty Appeals*

Special commission designated by the Chief Academic Officer to address appeals made by faculty who have been non-renewed, terminated, or are appealing an issue concerning a violation of rights, representation, or process.

Members: Minimum of three members appointed by the Chief Academic Officer, one of which should represent the department in which the appealing faculty member was associated.

5.4.3.10 *Fine Arts Committee [Faculty Senate]*

Responsible for keeping the mission of CCKC; for creating and developing and implementing goals/plans; fiscal responsibility; and cooperation and partnership regarding activities and the calendar within the Fine Arts, the College, and the local community.

Members: As defined by the Faculty Senate

5.4.3.11 *Grievance Review Board [Business Affairs]*

This committee is convened by the Office of Human Resources to hear appeals concerning grievances filed and investigated by the Office of Human Resources.

Members: Appointed by the President, as needed

5.4.3.12 *Information Processing [Operational Affairs]*

Meets to discuss issues related to information processing.

Members: Chief Operations Officer (Chair), Faculty Rep, IT Rep, Registrar, SID, Academic Rep, Admissions Rep, Student Rep from SGA, and Director of Learning Center

5.4.3.13 *Internal Review Board [College Council]*

This committee serves as the ethical review committee charged to approve, monitor, and review all research associated with faculty, staff, or student research. They serve as the permission granting body concerning all research and may mandate modifications or disapprove research efforts. Any research project must receive endorsement by this body before proceeding. Members include three-five individuals of the college community having earned a regionally accredited research based doctoral degree.

Members: As defined by the College Council

5.4.3.14 *Progress Review Committee*

This committee meets to discuss student's satisfactory progress and serve to help identify students who are in Academic Notice, Academic Warning, and Suspension.

Members: Registrar, Student Success representative, ADA Coordinator, CSEO, Academic Office representative and Financial Aid representative.

5.4.3.15 *SAP Appeals Committee [SAS]*

This committee meets to discuss and rule on SAP Appeals by SAS students.

Members: Registrar, CAO, Academic Office representative and Financial Aid Representative

5.4.3.16 *SAP Appeals Committee [SPE]*

This committee meets to discuss and rule on SAP Appeals by SPE students.

5.4.3.17 *Members: Registrar, CAO, Academic Office representative and Financial Aid Representative SIS Working Committee [Operational Affairs]*

Meets regularly to address concerns and development of the student information system (SIS). Topics include updates, enhancements, trainings and general orientation to the campus community.

Members: Registrar, Financial Aid Representative, IT Representative, Admissions Representative, Business Office Representative, Business Office Representative, Faculty Representative and Advancement Representative.

5.4.3.18 *Spiritual Development Committee [Student Affairs]*

The scope of this committee aligns with the role and function of a "Pastor's Cabinet" as outlined in the *2019 Free Methodist Book of Discipline*. As such, its primary role is to advise the Student Life in its work to promote the spiritual formation of the student body.

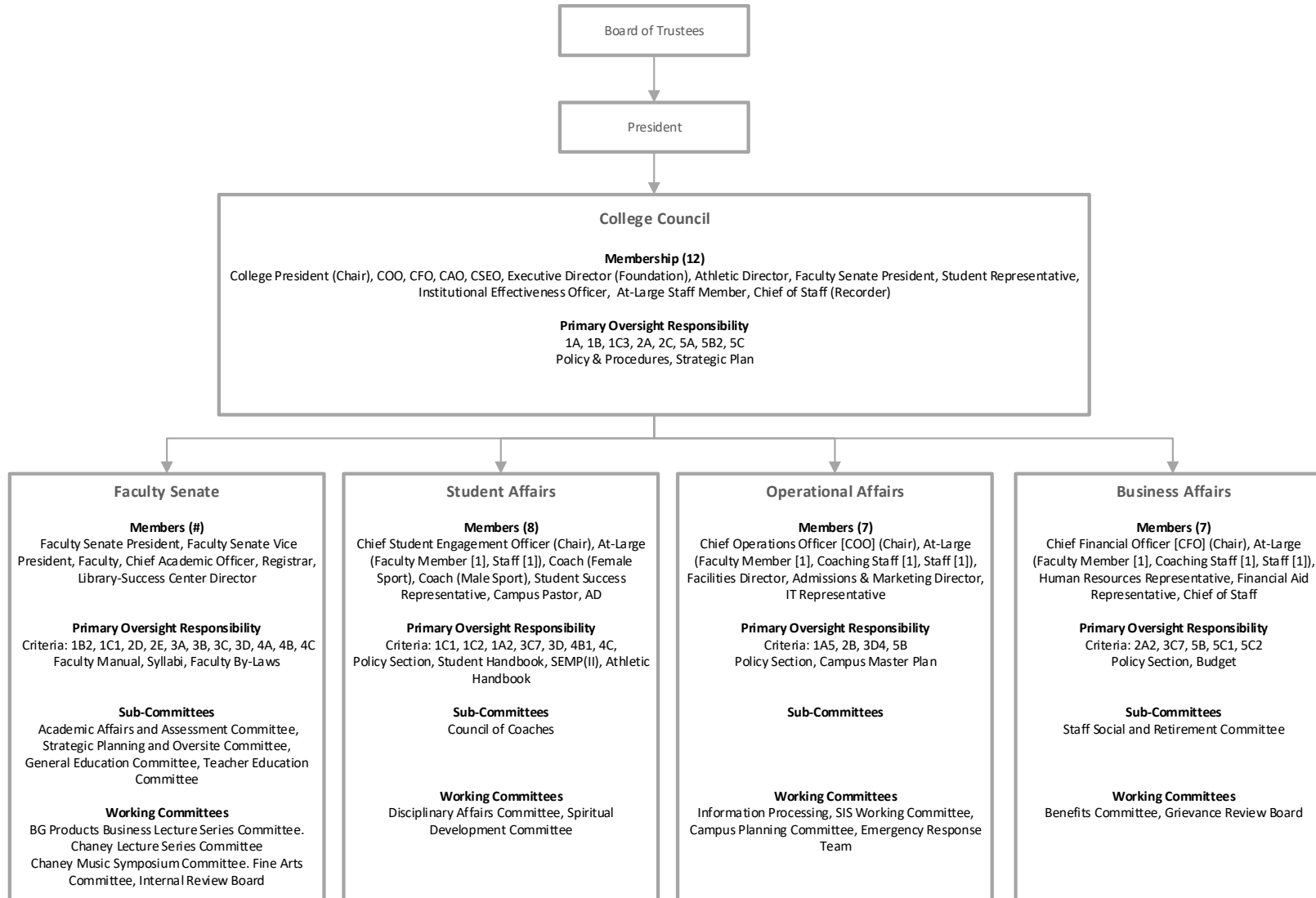
5.4.3.19 *Members: Chief Student Engagement Officer (Chair), Campus Pastor, Coach Representative, Faculty Representative, and a Staff Representative. Teacher Education Committee [Faculty Senate]*

Review Kansas State Department of Education guidelines and certify viability of the program and to assist in managing the Central Education Department.

Recommendations are considered by the Academic Affairs and Assessment Committee.

Members: As defined by the Faculty Senate

5.4.4 Governance Structure



5.5 INTEGRATED ASSESSMENT, PLANNING, & BUDGETING

A critical component of governance at Central Christian College of Kansas is maintaining a transparent, collaborative, and inclusive process of assessment and management. The Integrated Planning Matrix illustrates the linkage between planning, resource allocation, and assessment, within the overall governance structure.

Fundamentally, this integrated model represents a cyclical process of continuous improvement designed to assist the institution in the pursuit of its vision and implementation of its mission and strategic plan. It also ensures that the College is intentional about synthesizing the results of internal assessment and environmental scans in an effort to align means, market, and mission.

Assessment is a foundational aspect of the integrated model, as plans are best developed in conjunction with reliable and applicable data. In the same way, the Mission, Vision, Core Values, and Statement of Faith provide institutional hallmarks that guide and inform the planning process.

While cyclical, the integrated process is also multi-faceted, with different segments strategically propelling the process forward. The purpose of the model is to provide a structure that links each component to another, generating a cycle that includes the development of goals and objectives, resource allocation, plan implementation, monitoring and assessment of processes, and analysis of findings in order to develop new goals and objectives. The Integrated Planning Matrix provides an illustrative picture of the model, albeit in a linear fashion.



5.5.1 Assessment

The goal of institutional assessment serves to measure the effectiveness of the College in producing its articulated outcome(s). It further provides the data through which the College can plan and budget in order to ensure outcomes are provided the support and review needed for achievement.



In order to achieve this, there must be a systematic collection of data, which in turn requires scientific analysis and interpretation. The process provides for impact, which is the intent of assessment when properly aligned with strategic planning and budgeting. Assessment for the mere sake of improvement, with unclear ties to some purpose or outcome can serve as an impediment for intuitional advancement and create silos of improvement. Intentionally integrating assessment with planning and budgeting provides a path of Discovery, Design, and Delivery allowing the College to leverage assessment efforts, coupling them with deliberate planning, operations, and resourcing to ensure effect. Faithful application to this model provides a fruitful application of assessment and strategic efforts.

5.5.1.1 *Assessing Outcomes*

The *Strategic Plan* articulates the outcomes of the institution, as it also drives resource allocation and assessment. Therefore, it serves as the primary reference document related to institutional planning, along with other supporting documents such as the *Campus Plan* and the *Strategic Enrollment Management Plan* (SEMP).

The Strategic Plan specifically monitors two types of outcomes:

- Performance: The four character virtues (CORE4), which serve as the virtues toward which the Board presumes every student should demonstrate progress during his or her residency and beyond. *These are defined and ratified by the Board.*
- Operational: These criteria serve as measures concerning the College’s ability to functionally support the mission and outcome of the College. *These are defined by the campus community and ratified by the Board.*

In an effort to best assess all outcomes, the College utilizes direct and indirect measures. Where appropriate and feasible, these measures are used in tandem to provide a multi-dimensional approach to assessment. Otherwise, the most appropriate type of measure is used. The difference between the two measures can best be described as:

- Direct: Assessment data derived from an empirical measure or source.
- Indirect: Assessment data largely derived from opinion or observation (evaluative).

There are a number of different data points that are used in the assessment process. These are illustrated in the table below.

Points of Assessment	Student Status			Operational	
	Pre-Enrollment	Enrollment			Post-Enrollment
		Course Related	Enrollment Related		
Assessment Instrument & Tools	<ul style="list-style-type: none"> • Demographics • H.S. GPA • ACT/SAT • Placement Tests 	<ul style="list-style-type: none"> • Assignments • Attendance • First Year Seminar (Grade) • Major Related Grade • Final Grades • Writing Examples 	<ul style="list-style-type: none"> • CCTS • GPA • Retention • Internships • Senior Essay • Exit Survey • Capstone Projects • Faculty Performance (TIGER) • SAP • NSSE/SSI 	<ul style="list-style-type: none"> • Alumni Survey <ul style="list-style-type: none"> ○ Salary ○ Graduate Entry ○ Major Persistence ○ Vocational Satisfaction • Major Field Test • Licensure and Certification Exams 	<ul style="list-style-type: none"> • BOT ENDS • Audit • CFI • IPEDS • Report Card (ED) • Enrollment • Athletic Performance • Risk Assessment (MRA)

5.5.1.2 *Assessment Oversight*

The College Council is the primary team charged with oversight of institutional-wide assessment activities and initiatives. This includes the development and enforcement of policy, investigation and application of best practices, identification of areas needing analysis, and recommendations for improvement. The core Governance Committees (Faculty Senate, Student Affairs, Operational Affairs, and business Affairs) also play a key role as each is

assigned a specific number of the Criteria for Accreditation, which are used as authoritative sources for assessing alignment with best practices.

Realizing, that the primary concern for student learning is the responsibility of the faculty, the College Council relies on the Academic Assessment and Affairs Committee (a sub-committee of the Faculty Senate) in assessment processes related to academics. This allows the Academic Assessment and Affairs Committee to maintain primary oversight of student learning, but recognizes the environment of shared governance and the role of academics within the overall mission of the College.

5.5.1.3 *Assessing Academics*

It is vital to note that the primary purpose of academic assessment is student learning. This suggests that though many elements of the academic process are assessed (e.g.: teacher efficacy, class loads, budget, etc.), the most crucial factor is how those elements affect student learning on a campus wide scale.

At the very core of the assessment structure are the Student Learning Outcomes (SLOs). These outcomes define the product of the academic operations of the College. Encapsulated in each outcome are assumptions about what knowledge a student should be able to recall, the extent to which he or she can apply that knowledge, and the degree to which the student can synthesize that knowledge into novel and effective responses to opportunities and challenges.

It is important to note that learning outcomes are different from objectives or learning goals articulated in different documents. Course objectives and learning goals tend to be statements of intent and describe what the instructor, facilitator, department, or learning environment hope to achieve. Learning Outcomes emphasize what the course should enable the student to achieve; these are the focus of assessment activities.

The Annual Report (AD03A) is required of all academic units. This report, in conjunction with the Annual Instructors report (AD01), supports data driven decision-making processes and provides evidence of closed-loop assessment. It also provides an annual record to help inform the Quadrennial Assessment process.

5.5.2 Quadrennial Assessment Process

The Quadrennial Review Process largely mirrors the Assurance Argument Process used in preparation for Comprehensive Visits by the Higher Learning Commission. This approach was adopted to assist in the assembly of data and evidences needed to construct an informed Assurance Argument, as each standard is related to the Criteria for Accreditation and Core Components outlined by the Higher Learning Commission. This approach provides data to demonstrate compliance with each standard, provide a remediation plan when data does not support the standard, and provide evidence that assessment is occurring.

The process begins with a general audit initiated by the Office of Institutional Effectiveness. In response to the audit the work unit is required to provide an evidentiary response.

In those cases, where data is not evident or the program cannot support the standard, the department or program will need to provide a remediation plan. This plan must provide a specific plan that the department will

execute in order to bring the department under compliance. This plan should identify specific dates, data points, and resources needed to execute the plan.

Upon submission of the report, the appropriate committee (Non Academic = College Council; Academic = Academic Affairs and Assessment Committee) can provide feedback. Each criteria receives a rating of MET, MET WITH CONCERNS, or NOT MET. Many times these ratings also receive direct comment. Work Units can provide feedback or a response to the evaluation. This is strongly suggested for a rating of NOT MET. Once all evaluations and responses are complete, the College Council/Faculty Senate receives a copy of all material for final recognition. In some cases, the work unit may need to provide an annual Monitoring Report to demonstrate progress.

5.5.3 Budgeting

The budget is built to reflect, at least in financial terms, the priorities and goals of the institution. The process is done in compliance with the governance structure and includes cooperation with the Governance Committees, the College Council, and the Administration.

Admittedly, not every priority and goal survives the process, as the budget process must match anticipated revenue with expenditure requests. Therefore, the final budget illustrates the distribution of expected revenue that seeks to balanced fixed costs and aspirational initiatives. This allows the budget to serves as a tool to assist in planning and controlling. Providing shared data for communication, motivation, and assessment.

The budget process relies on the integration of the Executive Budget Model, PPBS⁷, Zero-Base, and Incremental Budgeting. This allows the institution to balance the desire to maintain a participatory processes, while also not overburdening budget managers with excessive workloads.

Collective participation in the budgeting process ensures that there is organizational commitment to goals and outcomes, and as affirmed, the budget empowers managers to act in alignment with those goals. Members of the College share both input into the development of planning and budgeting, as well as the allocation of resources – though all members also understand there are limitations with respect to the final product of these processes.

5.5.3.1 *Summary of the Process*

The Business Affairs Committee (BAC) or its appointed sub-committee initiates and oversees the budget preparation process until it is handed off to the College Council for final consideration with the President and Board. Early in the process the BAC and the Chief Officers review fixed costs, base labor costs, and College reserve needs, informing the proposed budget shell in preparation for the planning process.

Budget managers are provided a standardized budget worksheet, along with a three year historical budget comparison document. Completed worksheets, as well as personnel and capital requests, are submitted to the BAC to be compiled into the budget shell. The BAC also works with the CCK Foundation to determine possible alternative funding sources.

Primarily, the BAC collaborates with work units to collect data and requests. Those are compiled together and prioritized in alignment with projected resources, eventually evolving into a budgetary recommendation to the College Council for review, revision, and final

⁷ Planning, Programming, Budgeting System

recommendation to the Office of the President. This process may require joint meetings between different committees and work units.

Integrated Planning Matrix by Focus

	Aug	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	July
Cyclical Overlap	Set Goals	Budget Preparation		Budget Prioritization & Development			Resource Allocation		Audit & Monitoring			
	Assessment & Review – Academic					Assessment & Review - Institutional			Strategic Planning & Development			
Academic Assessment												
OIE distributes Departmental Summary Reports and Data Book.	■											
Faculty Review Data and Student Learning Outcomes	■											
Faculty present data-informed action plans with KPI's, and implement.												
OIE provides Assessment Audit to Quadrennial Participants.			■									
Quadrennial Participants review audit			■	■	■							
Quadrennial Participants provide program response to Assessment Audit					■							
OIE issues final Quadrennial Reports to the AAAC for review						■						
AAAC reviews and makes recommendations								■				
Programs review and incorporate recommendations.												
Faculty complete and submit annual assessment reports.										■		
OIE process and records data										■		
Strategic Planning & Operational Assessment												
SWOT Analysis & Setting of Annual Priorities	■	■										
Adjust 1-Year KPI's (Goals)		■										
Review and Revise SEMP			■									
Updated Campus Plan submitted to College Council for review					■							
OIE Submits Assurance Argument Data & Data Dashboard						■						
Assurance Argument Updates Due									■			
Strategic Planning Review Summit										■		
Strategic Planning Retreat											■	
Policy & Procedure Sections Distributed for Review						■						
Modifications to Policy & Procedure Submitted to College Council for review							■					
Ratified modifications sent to Office of the President for affirmation								■				
Budget												
Align Tentative budget with projected enrollment & Proposed Annual Priorities		■										
Set Tuition, GBR, & Enrollment targets for next year		■	■									
Update 5-Year Budget Projections (CFO-Colleague)			■	■								
Present Tuition & Finalized Budget to Board for Approval			■	■								
Develop following year Budget Shell				■								
Budget & Strategic Planning Summit – Review Mission, Milestones, and Means				■	■							
Budget planning and development				■	■	■						
Budget proposals due to Budget Committee						■						
Budget Committee prepares budget proposal for College Council review							■					
College Council reviews and revises budget for Presidential review								■				
Tentative Budget is finalized and prepared for Finance Task Force (Board)									■			
Tentative Budget provided to the Board for review and approval										■	■	
Monitor and adjust										■	■	■
Launch Audit process											■	■

Integrated Planning Matrix by Date

	Aug	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	July
Cyclical Overlap	Set Goals	Budget Preparation		Budget Prioritization & Development				Resource Allocation		Audit & Monitoring		
Academic Assessment	Assessment & Review – Academic			Assessment & Review - Institutional				Strategic Planning & Development				
OIE distributes Departmental Summary Reports and Data Book.	█											
Faculty Review Data and Student Learning Outcomes	█											
SWOT Analysis & Setting of Annual Priorities	█											
Faculty present data-informed action plans with KPI's, and implement.		█										
Align Tentative budget with projected enrollment & Proposed Annual Priorities		█										
Adjust 1-Year KPI's (Goals)		█										
Set Tuition, GBR, & Enrollment targets for next year			█									
Update 5-Year Budget Projections (CFO-Colleague)			█									
Present Tuition & Finalized Budget to Board for Approval			█									
OIE provides Assessment Audit to Quadrennial Participants.			█									
Review and Revise SEMP			█									
Quadrennial Participants review audit			█									
Develop following year Budget Shell			█									
Budget & Strategic Planning Summit – Review Mission, Milestones, and Means			█									
Budget planning and development			█									
Quadrennial Participants provide program response to Assessment Audit			█									
Updated Campus Plan submitted to College Council for review			█									
OIE Submits Assurance Argument Data & Data Dashboard			█									
Budget proposals due to Budget Committee			█									
Policy & Procedure Sections Distributed for Review			█									
OIE issues final Quadrennial Reports to the AAAC for review			█									
Modifications to Policy & Procedure Submitted to College Council for review			█									
Budget Committee prepares budget proposal for College Council review			█									
Ratified modifications sent to Office of the President for affirmation			█									
AAAC reviews and makes recommendations			█									
Programs review and incorporate recommendations.			█									
College Council reviews and revises budget for Presidential review			█									
Assurance Argument Updates Due			█									
Tentative Budget is finalized and prepared for Finance Task Force (Board)			█									
Strategic Planning Review Summit			█									
Tentative Budget provided to the Board for review and approval			█									
Monitor and adjust			█									
Faculty complete and submit annual assessment reports.			█									
OIE process and records data			█									
Strategic Planning Retreat			█									
Launch Audit process			█									

6 GENERAL POLICIES

(Owner: Chief of Staff; Last Reviewed:02/14/2022; Last Updated 02/14/2022)

6.1 CALENDAR AND SCHEDULING OF EVENTS

The master calendar is administered through the Office of the President. Most items can be added to the calendar simply by sending a request to the Office of the President. Items that impact the entire campus or affect other events may be referred to an appropriate designee or committee before being placed on the activities calendar. Requests concerning the Academic Calendar should be made through the Faculty Senate President. All Athletics events will be updated by the Sports Information Director.

6.2 TOTAL STAFF MEETINGS

Total Staff Meetings are called by the President. These meetings take precedence over other activities. The meetings will be approximately one hour in length. It is expected that all full time faculty and staff members will attend. Part-time and adjunct employees are invited, but not required.

6.3 PROFESSIONAL DEVELOPMENT & STAFF TRAININGS

The College provides seeks to provide regular opportunities for professional development. Currently, this is done through campus-sponsored events and Vector Solutions, which provides an asynchronous virtual learning environment.

The Office of the President serves as the primary source for communicating campus-wide training requirements and deadlines. Other departments and divisions may offer (require) additional training appropriate to the function of that department or division.

Virtual training access is available through the Staff Resources Web Page.

There is an expectation that all staff will attend professional developments as offered on campus, and as appropriate to the individual's role or function. If a staff member is unable to be in attendance, absences should be communicated to the Chief of Staff (Staff) or Chief Academic Officer (Faculty).

In addition, professional Staff and Faculty are encouraged to attend external professional development opportunities as resources/budgets allow.

6.4 EMERITUS STATUS

A staff member who retires from his or her respective office after the age of 55 and has been a full-time employee for at least fifteen years, and whose career is characterized by outstanding excellence and distinguished service to the College, may be granted emeritus status by the Board of Trustees.

The title of emeritus does not confer any status related to employment, benefits or entitlements, other than what items highlighted in this policy statement.

The President may withhold or withdraw a request for emeritus status for those exiting the College due to a suspension or termination process or where evidence of conduct is in violation of the standards articulated herein. The individual has the right to appeal, as outlined by College policy.

Emeriti Status related to Faculty is articulated in the Faculty Handbook.

6.5 ARCHIVES

The purpose of the Archives is to preserve (collect, keep, and share) the story of Central Christian College of Kansas & Wessington Springs. The Archives program has been created by the President to fulfill the Central Christian College of Kansas Board of Trustees mandate for the preservation of records. Students, staff, alumni, and friends are urged to use the Archives as a resource.

A Record Retention Schedule (located at G:/Groups /Archives) is used to identify records for preservation or destruction.

6.6 IDENTIFICATION CARDS

Identification cards are issued to all permanent full-time, part-time and limited-hour employees. Temporary employees are normally not issued an employee identification card. Under extreme circumstances, a rare exception may be made to the Temporary employee ID card policy. Departments requiring temporary workers to carry identification may request a department card. The department card is for identification purposes only and does not provide privileges to the campus's facilities.

When an employee terminates employment with the College, the identification card must be surrendered to the immediate supervisor or the Office of the President.

An identification card may be required for admission to, or participation in, various College programs or to use College facilities or services. Unauthorized use of an identification card is a serious offense that could lead to the dismissal of the employee involved. Replacement cards cost \$15.00/card.

6.7 MAIL SERVICES

(Owner: Chief Financial Officer; Last Reviewed: 02/14/2022; Last Updated 02/14/2022)

The Mailroom is responsible for mail distribution to the campus community. Students have mailboxes in the BSC, and faculty and staff may pick their mail up from the Tiger Bookstore/Mailroom. Limited deliveries of mail (no packages) may be made to offices in Science Hall. Mail Services is responsible for distribution of US Mail, UPS, FedEx, and Airborne Express packages, as well as campus mail.

For departments that use Qualified Business Reply Mail (QBRM), the College will not pay the (rather large) fee to keep QBRM status and fall back to normal Business Reply Mail (BRM) status which results in a fee per business reply piece that is returned to the school. This fee will be charged to the department in which the mail is being returned to.

6.7.1 Bulk Mailings

A bulk mailing must include at least 200 pieces of identical mail in zip code order. Two weeks advance notice is required. Non-USA, McPherson and campus mail should be separated. To use the institution bulk permit, mailing must be associated with the College in some manner and it must be imprinted with

the College's logo. Delivery time for bulk mailings is from one to two weeks (it is possible that bulk mailings to nearby areas may be delivered in less time). For assistance in preparing a bulk mailing, contact the Mailroom.

6.8 CHILDREN IN THE WORKPLACE

The workplace is typically not an appropriate place for children, However, recognizing the familial context of the campus culture, the College consents that there may be times and factors that warrant the ability of an employee to bring children into the workplace, such as:

- Brief visits (e.g., an employee brings in a grandchild or other minor relative in to introduce that child to co-workers).
- Specific campus events that are College-sanctioned and at which attendance by children is encouraged (e.g. Take Your Child to Work Day).
- In the event of an emergency, crises, or predicament requiring brief periods of transitional oversight.

Children are not to be brought to the workplace, on a regular basis, in lieu of childcare.

Generally, an employee who brings a child into the workplace shall not leave the child unsupervised. Employees are responsible for verifying with their manager the circumstances under which children are allowed in their specific workplace. If management allows the occasional workplace visit of children to the workplace, both the employee responsible for the child and the immediate supervisor must accept certain responsibilities (listed below) to protect the welfare of the child and the integrity of the workplace.

6.8.1 Responsibilities

An employee who brings a child to the workplace must:

- be the individual who primarily supervises and cares for the child while in the workplace;
- prevent any breach of confidential information;
- address with management any issues related to a child's infectious disease; and
- accept full responsibility for all aspects of the child's behavior, including: safety of the child, disruption to co-workers, unauthorized or inappropriate use of College resources, and any damage to property or injury to persons.

Management must:

- determine that either hazards are not likely to exist, or that hazards can be controlled under the circumstances in which the child will be present;
- address potential issues of possible disruption to co-workers in the workplace;
- consider the extent to which the child's presence in the workplace poses a risk of breaching confidentiality of information in the workplace;
- consider the extent to which the child's presence is appropriate to the specific work being accomplished.
- consider the health of co-workers before an employee is allowed to bring a child with an infectious disease to the workplace.

6.8.2 Exclusions

Except as provided elsewhere in this policy, or other university policies, laws and regulations that limit access to or otherwise regulate high-risk areas, this policy does not apply when a child:

- is enrolled or admitted as a student
- is employed by the College
- is attending a College-sanctioned childcare facility
- is attending a College-sanctioned camp, child care program, or youth enrichment program; or
- has a parent with a workplace assignment in which one of the conditions of the employment is residency in a campus facility, e.g., Resident Director.

Notwithstanding the exceptions provided by this policy, the administration has the authority to deny the presence of children in the workplace. Supervisors may revoke previously granted permission for the employee to bring the child to the workplace (e.g., the child's presence is later determined to be disruptive to the workplace).

6.9 PARKING PERMITS

(Owner: Student Life Office; Last Reviewed: 02/02/2022; Last Updated 02/02/2022)

Every vehicle that parks on campus needs a Parking Permit. Parking Permits are issued by the Office of Student Life. Faculty/Staff Parking Permits are provided free of charge. A brief registration form needs to be completed and the permit will be issued. Please keep in mind that these permits are reusable and can be transferred if you change vehicles. Just remember to communicate any change of vehicle information to the Student Life Office. While we have certain lots designated just for students, the Faculty/Staff permits are universal and allow you to park in any lot on campus. But due to lot limitations, we ask that Faculty/Staff do not park in the residence hall lots. **All members of the community should refrain from parking in the circle drive.** A campus parking map is available in the Student Life Office.

6.10 EMPLOYEE BENEVOLENCE FUND

On behalf of the staff of Central Christian College of Kansas and the Foundation of CCKK, the Employee Benevolence Fund Committee oversees the administration of the Employee Benevolence Fund and provides appropriate relief to eligible staff members of the College who are facing financial hardship due to unforeseen circumstances.

6.10.1 Oversight and Accountability

This fund shall be governed by members of the Foundation staff and CCKK Social Committee which form the Employee Benevolence Committee. There will be a chair and secretary along with other members of the committee.

The Chair is to:

- Request a meeting of the Benevolence Fund Committee after receiving an application with documentation from the secretary;
- Facilitate the decision making process and act as the authority to make a final decision. There must be consensus among the committee for funds to be dispersed.

The role of the Secretary shall be to:

- Receive and respond to all inquiries and requests for funding from CCK staff members (requestor) and send a copy of the application and documentation to the chair;
- Communicate with requestor the decision of the committee;
- Keep records of all funds received and disbursed by the Employee Benevolence Fund Committee.

The role of the committee is to:

- Evaluate the requestor's eligibility to receive monetary support from the fund;
- Determine the appropriate level of support, based on the guidelines in this document;
- Distribute funds on behalf of the staff of CCK. All funds are paid directly to the vendor on behalf of the requestor.

6.10.2 General Guidelines

The Benevolence Fund is intended as a source of last resort, to be pursued when the employee requesting assistance has exhausted all other options for help. It is intended to be a temporary help during a time of crisis.

Assistance from the Benevolence Fund is intended to be a one-time partial gift. In unusual circumstances, the Committee may decide to help the employee more than one time. However, under no circumstance is a gift from the benevolence fund to be considered a loan. No gift should be repaid, either in part or in full, in money or labor.

If the recipient desires to give back to the College at a later time, this individual should be encouraged to give directly to the benevolence fund of the College.

6.10.3 Eligibility Criteria

The Employee Benevolence Fund Committee evaluates employees' requests and makes decisions of disbursement of funds according to the following criteria:

- Requestor must be an appointed employee of Central Christian College of Kansas. Preference will be given to full-time or part-time employees.
- Requestor's need for assistance must be directly attributed to "undue hardship", not deliberately caused by the employee, in which even the most basic needs may not be met. Needs that fall under the purview of the Benevolence Fund are:
 - Lodging
 - Food
 - Clothing
 - Medical Treatment
 - Transportation to or from a place of employment
 - Funeral expenses
 - Car Repair – unforeseen circumstance
 - Home Repair – unforeseen circumstance
- Needs that may not be met by the benevolence fund included

- School expenses, business investments or anything that brings financial profit to the individual or family;
- Paying off credit cards (Exception can be made when an individual has had to use credit card in a crises or emergency)
- Needs of individuals who are wanted by the law or for paying fines as a result of breaking the law
- Housing for unmarried couples
- Legal fees
- Penalties relating to late payments or irresponsible actions
- Private school fees or tuition
- Business ventures
- Debt caused by irresponsible actions

6.10.4 Source Funding

The Benevolence Fund shall receive income from special contributions made by individuals and/or families wishing to make a donation to the Employee Benevolence Fund. All donations can be made to the Advancement Office.

In order to comply with IRS regulations concerning charitable contributions, all gifts to the Benevolence Fund must be unconditional and without personal benefit to the donor.

Contributions to the Benevolence Fund must not be earmarked or otherwise designated for particular purposes or recipients. The Committee may choose, as its discretion, to decline certain contributions that are designated.

Donors making contributions to the Benevolent Fund subject to these conditions may be able to deduct their contributions if they itemize deductions on the federal income tax return.

6.10.5 Application Process

Any request for aid from the Employee Benevolence Fund shall be made by submitting an “Employee Benevolence Fund Application” to the Secretary. This application is accessible through the Staff Resources Website (www.centralchristian.edu/staff-resources) or by contacting the secretary (Hannah Litwiller).

- The Chair and the Committee will keep requests and disbursements from the fund confidential to individuals outside the committee, except as requested by other College policies and procedures or by law.
- The Committee shall approve or deny requests according to criteria noted in the following section, and to the degree that the funds are available.
- Decisions of the Committee are final.
- The person requesting assistance will be notified by the Committee’s secretary.
- Upon approval of the request for assistance, funds shall be made payable directly to the vendor, unless otherwise communicated by the Committee.

6.10.6 Awarding of Funds

Funds awarded to recipients shall not exceed 50% of the amount needed. The award shall not aim to cover the full costs; the goal is to lessen some of the burden. Funds will be awarded based on what is

available at the time of the request. All funds dispersed from the College will go directly to the vendor as payment and not the individual. Disbursements made to an employee may be subject to applicable taxes and withholdings.

6.10.7 Non-Discrimination Policy

The Employee Benevolence Committee adheres to the non-discrimination policy of Central Christian College of Kansas.

7 CODE OF CONDUCT

(Owner: Office of the President; Last Reviewed: 7/20/20; Last Updated 5/6/21)

As is true for our students, the Code of Conduct provides guidance on expectations that govern the activities of the College and those that choose to align with her mission. It represents the minimum expectations of professional conduct, recognizing that the success and reputation of the College in fulfilling its mission depends on the ethical behavior and good judgment of each member of the community. All employees (faculty, staff and students) and other individuals representing the College are expected to inform themselves about and comply with College policies and regulations.

7.1 ACCURACY OF RECORDS

The records, data and information owned, used and managed by the College must be accurate and complete. The accuracy and reliability of financial reports is of vital importance to the business operations of the College. Therefore, all employees and individuals representing the College must record, allocate and charge revenues and costs accurately and maintain supporting documentation as required by established policies and procedures.

7.2 ANTITRUST

Faculty and staff may not share information with other entities (e.g., higher education institutions) in matters affecting the financial or administrative decisions of the College for the purpose of encouraging joint decision-making which may violate antitrust laws.

7.3 COMPLIANCE WITH LAWS AND REGULATIONS

Employees and individuals representing the College must transact College business in compliance with all federal, state and local laws and regulations related to their positions and areas of responsibility. All employees and individuals representing the College should recognize that noncompliance may have adverse missional, financial, and other consequences for them and for the College. Individuals are responsible for keeping current with changes in applicable laws and regulations, and managers and supervisors are responsible for monitoring compliance in their areas.

7.4 COMPLIANCE WITH CONTRACTUAL, GRANT AND OTHER OBLIGATIONS

The College frequently enters into contractual and other formal obligations with outside entities. These obligations may include, but are not limited to, commercial contracts, software licenses, gift indentures, and memoranda of understanding. All employees and individuals representing the College are expected to act in good faith and adhere to all obligations assumed by the College.

7.5 CONFLICT OF INTEREST

An employee of the College shall be considered to have a conflict of interest if he or she has existing or potential financial or other interests, which impair or might reasonably appear to impair the employee's independent judgment in the discharge of duties to the College. The following standards shall be

followed in business or contractual transactions of the College in which employees are personally involved:

- There shall be full disclosure by the employee to his or her supervisor of potential conflicts of interest. It shall be the responsibility of the employee to report annually financial benefits of material amount (i.e., exceeding \$250) including any free or discounted services received by the employee as a result of his or her employment by the College.
- No compensation shall be paid to College personnel or consultants on a commission basis for services in fundraising, student recruitment, or similar activities.
- Personnel of the College who carry out personal cultivation of prospects or who are involved in the purchase of goods and services shall not receive material financial benefit from such activities. Fees received as executor in the administration of estates, personal gifts of goods, gift-in-kind, real estate, or cash received as a bequest or during a prospect's lifetime shall be returned as gifts to the College. This restriction shall not apply if such fees or gifts are received by a College employee from the estate of a person related to him/her by blood or marriage or from a relative during the relative's lifetime. Minor personal gifts or special consideration with a retail value of less than \$250 may be accepted in consultation with direct superiors if acceptance is determined by them not to be detrimental to the best interests of the College. At no time shall an employee of the College advance in his or her professional relationships a personal interest in conflict with the work of the institution.

Failure to abide by the conflict of interest policy shall be cause for disciplinary action, which may include termination of employment. The decision of the President as to alleged conflicts of interest shall be final.

7.6 ETHICAL CONDUCT

All employees and individuals representing the College should conduct themselves ethically, honestly and with integrity. They should act with due recognition of their positions of trust and loyalty to the College and its students. When in doubt about the propriety of a proposed course of action, they should seek counsel from colleagues, supervisors or administrators who can assist in determining the right and appropriate course.

Central Christian College of Kansas, as a Free Methodist institution, adheres to the covenantal and constitutional guidelines, delineated in the Book of Discipline of the Free Methodist Church, USA, consistent with the history, theology, mission and character of the Free Methodist Church. Employees of Central Christian College of Kansas are expected to adhere to these policies and to abide by the lifestyle expectations associated with the Book of Discipline as guidelines for Christian living. These guidelines are taken into consideration during the hiring process.

A copy of the discipline is available through the Office of the President or by contacting the Free Methodist Church of North America: <http://fmcusa.org/bookofdiscipline/>.

7.7 FAIR EMPLOYMENT & NON-DISCRIMINATION

Central Christian College of Kansas (CCKK) complies with Titles VI (concerning discrimination on grounds of race, color or national origin) and VII (concerning employment discrimination on grounds of race,

color, religion, gender, or national origin) of the Civil Rights Act of 1964, Title IX of the Educational Amendments of 1972, Executive Order 11246, Section 504 of the Rehabilitation Act of 1973, with all other applicable statues prohibiting discrimination, and with all the related regulations.

Central Christian College of Kansas, in compliance with these acts, does not discriminate on the basis of race, color, national origin, sex, age, or handicap in admission or access to, or treatment, or employment in, its programs and activities, and discriminates upon the basis of religion only to the extent permitted by law. It is the College's policy to afford equal employment opportunity without regard to an individual's race, color, gender, national origin, handicap, medical condition, or age in hiring, retention, termination, promotion, wages and benefits, privileges, working conditions, and in the application of any policy, practice, rule, or regulation. Functioning as an integral part of the Church, we can and do discriminate on the basis of religion in hiring and retention, but only to the extent permitted by applicable law.

Inquiries related to Title IX (Non-Discrimination on the basis of sex in education programs or activities that receive federal financial assistance), may be referred to the Human Resources/Title IX Coordinator, 1200 S. Main, PO Box 1403, McPherson, Kansas 67460 (phone: 620-241-0723, ext. 120).

Inquiries related to Titles VI and VII of the Civil Rights Act of 1964, Section 504 of the Rehabilitation Act, or any other alleged discrimination not involving Title IX, may be referred to the Dean of Academics, 1200 S. Main, PO Box 1403, McPherson, KS 67460, (phone: 620-241-0723, ext. 111).

Although certain of its facilities are not fully physically accessible to handicapped or disabled persons, Central Christian College of Kansas will take such means as are necessary to ensure that Central Christian College of Kansas fully complies with all applicable laws and regulations concerning handicapped or disabled persons. The accessibility standard required by Federal law for "existing facilities" is that the recipient's program or activity, when viewed in its entirety, must be readily accessible to handicapped persons. Central Christian College of Kansas may meet this standard through such means as reassignment of classes or other services to accessible locations, redesign of equipment, assignment of aids, alteration of existing facilities, and construction of new accessible facilities. Central Christian College of Kansas is not required to make structural changes in existing facilities where other methods are sufficient to comply with the accessibility standard described above.

7.8 SOCIAL MEDIA

(Legal Counsel Review: 4/16/2021)

7.8.1 Purpose

The purpose of this policy is to articulate standards related to the acceptable use of social media as a tool to promote and advance the mission of the College. This policy applies to all members of the campus community, and includes the College's expectations and requirements concerning the use of social media, professionally and privately.

For the purpose of this policy, social media is defined as any virtual (digital) tool or system used to share or receive information, data, images, etc. Social media includes, without limitation, texting, blogging, posting, or any other use of any platforms such as Twitter, Facebook, LinkedIn, Instagram, Pinterest, Snap Chat, Tik Tok, Google+, YouTube, Flickr, Reddit, Tumblr, and Yammer, among others.

The College supports the use of social media as a vital communication channel with different constituents seeking interaction and engagement with the College and members of its community. Additionally, social media provides an expanded means through which the College can advance its agenda and provide for ongoing discussion, improvement, and enhancement. However, the College has an interest in protecting its image, goodwill and reputation, as well as the campus community as a whole. Accordingly, the College expects all members of the campus community to conduct themselves in a professional manner and exercise good judgment when using social media.

7.8.2 Social Media Accounts Hosted or Sponsored by the College

The College encourages the strategic integration of social media platforms that help advance the College's mission and provide an avenue for communication and engagement to achieve the College's objectives. The College's goal is to connect positively with the campus community and provide information about the College.

The College's Marketing Director oversees the College's presence on social media platforms. The College reserves the right to monitor and moderate all content of social media account hosted or sponsored by the College and users of the College's social media accounts should have no expectation of privacy when using or interacting with such accounts. The College reserves the right to remove any posting that violates any of the College's policies, procedures, or guidelines or applicable laws/regulations.

Any opinions expressed by visitors or guests on the College's social media accounts are those the visitor or guest and do not necessarily reflect the opinions, policies, or positions of the College.

Content will be removed from the College's social media accounts when such content violates standards articulated in the Policies & Procedures Manual, Faculty manual, Student Handout, Athletic Handbook, Catalog, and other official documents maintained by the College, as well as all other applicable laws/regulations.

The College reserves the right, at its discretion, to remove any post or to revoke a user's privileges to use the College's hosted or sponsored social media accounts.

7.8.3 Student & Employee Use of Social Media Accounts Hosted or Sponsored by the College

Unless specifically authorized by the Marketing Director, no individual or group may create an "official" College presence on any form of social media, now in existence, or created in the future, or represent themselves as a spokesperson or authorized representative of the College. Any person or organization who seeks authorization for a new site will be expected to articulate an appropriate purpose of the site and present a reasonable plan for managing its content in an application to the Marketing Director, who may choose to approve or deny the application in their discretion. Any social media account that is approved must be accessible to the Marketing Director as an administrator to ensure compliance with this policy.

All social media accounts sponsored or hosted by the College must have a College employee identified as an administrator. Employee-administrators are responsible for managing and monitoring the content of the social media account. If it becomes necessary to appoint a new employee-administrator for a social media account, all such appoints must be presented to and approved by the Marketing Director.

In the spirit of free expression, the College does not prescreen posted content, though it does reserve the right to monitor, remove, modify, or amend, at its sole discretion and without notice, any content

that it considers in violation of institutional policy. The College does not endorse or take responsibility for content posted by non-contracted third parties.

7.8.4 Use of Personal Social Media Accounts

Members of the campus community are prohibited from using the College's name or image to endorse, either directly or implicitly, an opinion, product, cause, business, or political candidate, or to otherwise represent the College's position on a certain issue, unless empowered to do so. When expressing a personal opinion, individual should acknowledge this, especially if the statement could be reasonably interpreted by the message recipient to represent the opinion or stance of the College. The following language may be used as a proper disclaimer: "The opinions expressed are solely my own and do not express the views or opinions of the Central Christian College of Kansas." These requirements apply whether the use of social media is intended to be private or public.

The College does not permit explicit or implied institutional endorsements of any kind through the use of its names, trademarks, logos, or images. Attention should be given to copyright and intellectual property rights of others and the College, as well as the College's policies regarding those rights.

The use of language that can reasonably be perceived as illegal, obscene, defamatory, threatening, infringing of intellectual property rights, invasive of privacy, profane, libelous, threatening, harassing, abusive, hateful, or embarrassing to any person or entity, violative of the College's policies, including the College's policies against discrimination, harassment, and retaliation, violative of applicable laws/regulations, or otherwise injurious or objectionable is unacceptable and shall be removed.

Additionally, the College will not tolerate content that infringes on proprietary information, or that is defamatory, pornographic, harassing, libelous, or inhospitable to a reasonable work and educational environment. The use of social media to provide information protected from disclosure by the Health Insurance Portability and Accountability Act ("HIPAA"), the Family Educational Rights and Privacy Act ("FERPA"), the Americans with Disabilities Act ("ADA"), or other College policies regarding personal data and information, as well as the College's own proprietary, strategic, or other confidential business information, is strictly prohibited.

At no time should a member of the College community respond on behalf of the College to questions or comments directed at the College. The Marketing Director will work with the appropriate department(s) to address such content as necessary.

7.8.5 Enforcement & Sanctions

The College is aware that members of the campus community may wish to express personal ideas and opinions through private social media, not administered by the College. While the College has no intent to actively monitor such expressions, it does reserve the right, under circumstances it deems appropriate and subject to applicable laws and regulations, to impose disciplinary measures upon students, faculty, staff, or other members of the campus community who use private social media sites or communication resources to post, tweet, share, repost, retweet, or otherwise disseminate materials on social media in violation of this policy and the procedures stated herein, or in ways that reflect poorly on the College or are deemed to interfere with the promotion and advancement of the College's mission and business.

In appropriate cases, such conduct that violates this policy may also be reported to law enforcement authorities, as well as other departments within the College.

Corrective action may involve, but is not limited to, verbal or written warnings, suspension, or dismissal and/or termination of employment, enrollment, or privileges at the College.

7.8.6 Reporting Objectionable Material

If an individual becomes aware of objectionable content posted on a College-sponsored social media account, or objectionable content concerning the College or affiliated with a member of the campus community, that individual should contact the College's marketing office.

7.8.7 Miscellaneous

Nothing contained in this policy is intended to limit, nor shall it limit, employees from speaking about the terms and conditions of their employment or engaging in other activities protected by the National Labor Relations Act.

Members of the campus community are reminded not to confuse free speech rights, afforded under the First Amendment, from the consequences of exercising those rights. The First Amendment specifically prevents the federal government from interfering with freedom of speech, but it does not guarantee that right in private settings. Therefore, comments made by a member of the campus community (whether made in person or on social media) are not necessarily shielded from consequences under the guise of freedom of speech, especially in the case of the College's employees.

The College reserves the right to amend and revise this policy as needed in light of the frequent, rapid changes and developments associated with technology and social media, among other things.

7.9 NEPOTISM

In the appointment of faculty, staff and administrative employees, the College seeks those individuals most qualified to perform teaching, research and service obligations. From time to time, implementation of this policy has resulted in members of the same family or household being appointed to the faculty, staff and/or administration, when it has been clearly established that both individuals were the best-qualified candidates for the positions they sought.

Any relative hired by the College must meet all selection standards, fulfill all job qualifications and requirements, and be consistent with equal opportunity policies and practices.

The College recognizes the sensitive nature of having family members employed by the same employer. Therefore, the College prohibits situations where an employee/relative can directly influence another employee/relative's career, pay, or employment status to avoid the possibility of preferential treatment or conflicts of interest.

All employment decisions involving the possibility of nepotism are to be reviewed and approved by the President, and in some cases the Board, prior to any offer of employment.

To avoid conflict of interest or the appearance of preferential treatment, the definition of relative/relationship covered by this policy should be interpreted very broadly.

7.10 INTERNAL CONTROLS

Internal controls provide the structure needed to ensure integral and sound business practices. These controls include adequate segregation of duties, diligent application of preventive and detective control

systems, and conscientious compliance with authorization, reporting, and other established practices. Internal controls are critical to ensure efficient operations, strong fiscal management, accurate financial reporting, asset protection and compliance with laws and regulations. All employees and individuals representing the College are expected to maintain and support the college's internal control structures.

7.11 POLITICAL ENGAGEMENT

While civic-engagement is a key outcome of the type of character represented by the mission of the College, any participation in a political process is to be undertaken as an individual—not as a representative of CCK. Employees must be specifically authorized to undertake any lobbying activities on behalf of the College, including attempts to influence the passage or defeat of legislation.

7.11.1 Campaigning

Central Christian College is a charitable entity subject to federal, state, and local laws and regulations regarding political and campaign activities. As such, the College is legally prohibited from endorsing candidates for political office or making any contribution of money, goods, or services to candidates. It is important, therefore, that no person intentionally or unintentionally cause the College to make such an endorsement or contribution.

There is no restriction on discussion of political issues or teaching of politics or campaign-related topics. While all members of the College community are also free to express political opinions and engage in political activities, it is essential that they do so only in their individual capacities and avoid even the appearance that they are speaking or acting for the College in political matters. Individuals taking political positions for themselves or groups with which they are associated should therefore clearly indicate, by words and actions, that their positions are not those of the College and are not being taken in an official capacity on the College's behalf.

Political activities hosted at but not sponsored by the College, and that do not reasonably imply sanctioning by or affiliation with the College, may be undertaken so long as procedures for use of campus facilities are followed. Candidates running for office and/or members of a campaign staff wishing to use College facilities for appearances must comply with established College policies and rental fees. No political fundraising is permitted.

7.11.2 Lobbying

Distinct from political campaign activities, lobbying consists of activities designed to influence decisions of legislators for or against a particular issue. Lobbying or attempting to influence federal, state, or local legislative action or a legislative or administrative official or staff member by using the name of the College may only be authorized by the President or his or her designee. Any lobbying activity, even when authorized, must be conducted in compliance with applicable law. No person may use federally funded contract or grant money received by the College for lobbying activities. However, that individuals may individually attempt to influence the legislative process and use their College title for identification so long as such actions or writings are accompanied by a statement that the person is speaking as an individual and not as a representative of the College. (e.g. "The opinions expressed in this letter are those of the individual(s) signing below and not an official opinion of Central Christian College or its trustees.")

7.12 SAFEGUARDING/PROTECTING ASSETS

All employees and individuals representing the College are responsible for safeguarding the tangible and intangible assets of the college under their control. College assets, including those from the government and donors, must not be used for personal benefit. Assets include cash, securities, business plans, customer information, vendor information, intellectual property and physical property. Employee actions in the course of their work should reflect and be consistent with the College's tax-exempt status.

7.13 SAFETY IN THE WORKPLACE

The safety of people in the workplace is a primary concern of the College. The College must conduct its activities with all of the necessary permits, approvals and controls, especially in regards to the handling and disposal of hazardous and regulated materials and waste. All employees and individuals representing the College who work with or around these materials must be familiar with all rules, regulations and policies that apply to them.

7.14 FRAUD, WASTE, & ABUSE (WHISTLEBLOWER)

Central Christian College of Kansas is committed to high standards of ethical, moral and legal business conduct. Faculty, staff and students are strongly encouraged to promptly report suspected violations of these standards, of laws and regulations, or of related college policies and procedures. Individuals who supervise others should ensure that their direct reports have received adequate instruction with respect to their obligations under this code.

In line with this commitment and the College's commitment to open communication, this policy aims to provide an avenue for employees to raise concerns and have reassurance that they will be protected from reprisals or victimization for bringing these issues to light. It defines protections for the employee if he or she raises concerns regarding fellow employees, vendors, administrators, board members or others associated with Central Christian College of Kansas, including, but not necessarily limited to:

1. Incorrect financial reporting
2. Unlawful activity
3. Activities that are not in line with institutional policy, or
4. Activities, which otherwise amount to serious improper conduct

Any employee failing to comply with this policy, including nondisclosure of suspected or discovered fraudulent activity or intentionally reporting false or misleading information, is subject to disciplinary action, including termination. The College shall refer those cases reasonably believed to constitute criminal fraud to the appropriate agency and shall cooperate with external investigations to the full extent of the law.

The full Anti-Fraud Policy provides greater clarity and analysis concerning fraud prevention, investigation, and procedure.

7.14.1 Reporting Concerns

Concerns should first be addressed with an immediate supervisor or administrator. If an employee does not believe that serious or sensitive concerns can be raised through the normal channels, has been unable to receive a satisfactory response, or if the concern involves someone within the reporting chain, such concerns, including those relating to financial reporting, unethical or illegal conduct, may be

reported, in writing, directly to through a 24-hour/365-day virtual hotline maintained by the College for reporting purposes. The URL is: <https://www.surveymzmo.com/s3/5206286/Fraud-Waste-Abuse-Report>. The earlier a concern is expressed, the easier it is to take action.

The Chairman of the Board or his or her designate will review the allegation and take appropriate action. Actions vary from simply referring problem to appropriate supervisor all the way to taking legal action against a person for conduct. The action taken by the College in response to a report of concern under this policy will depend on the nature of the concern.

7.14.2 Safeguards

- Retaliation – Retaliation, of any type, for reporting concerns under this policy will not be tolerated.
- *Confidentiality* – Every effort will be made to treat the complainant’s identity with appropriate regard for confidentiality.
- *Anonymous Allegations* – This policy encourages employees to put their names to allegations because appropriate follow-up questions and investigation may not be possible unless the source of the information is identified. Concerns expressed anonymously will be explored appropriately, but consideration will be given to:
 - The seriousness of the issue raised
 - The credibility of the concern, and
 - The likelihood of confirming the allegation from attributable sources
- *Bad Faith Allegations* – Allegations made in bad faith may result in disciplinary action.

7.15 DRUG FREE WORKPLACE

Central Christian College of Kansas provides the following information in compliance with the Drug- Free Schools and Communities Act of 1989, and in support of the College’s commitment to assist its students and employees in engaging in safe and healthy conduct, in keeping with the CORE4 and a *Christ-Centered Education for Character*.

Central Christian College of Kansas, as a Free Methodist affiliated institution, adheres to the covenantal and constitutional guidelines as outlined in the Book of Discipline of the Free Methodist Church, USA. Employees of the College are expected to adhere to these policies and to abide by the lifestyle expectations articulated in the Book of Discipline. A copy of the discipline can be found in the Office of the President. All employees are required to affirm adherence to this policy as part of the employment process.

It is the policy of Central Christian College of Kansas that the unlawful manufacture, distribution, dispensing, possession or use of controlled substances is prohibited in buildings, facilities or grounds controlled by the College (hereinafter referred to as "workplace"). Any officer or employee of the College, including faculty, other unclassified personnel, support staff, and student employees found to be illegally manufacturing, distributing, dispensing, possessing or using controlled substances at the workplace shall be subject to disciplinary action. Officers and employees are reminded that illegal manufacture, distribution, dispensing, possession or use of controlled substances may subject individuals to criminal prosecution.

Central Christian College of Kansas prohibits the manufacture, possession, use, distribution, sale, or purchase of illicit drugs and alcohol by students and employees (regardless of age) on College property or as part of any College activities. Employees of the College are prohibited from serving or allowing students to manufacture, possess, use, distribute, sell, or purchase illicit drugs or alcohol, regardless of location.

As a condition of employment, all employees of Central Christian College of Kansas shall abide by the terms of this policy statement and will notify the College of any criminal drug conviction for a violation occurring in the workplace no later than five days after such conviction. Central Christian College of Kansas will, in turn, notify as appropriate, the applicable federal agency of the conviction within ten days of its receipt of notification of the conviction. For purposes of this policy, "conviction" means a finding of guilt (including a plea of nolo contendere) or imposition of sentence, or both, by any judicial body charged with the responsibility to determine violations of the federal or state criminal drug statutes.

The term "controlled substances" as used in this policy means those substances included in Schedule I through V of section 202 of the Controlled Substances Act and as further defined by regulation at 21 CFR 1300.11 through 1300.15. A listing of controlled substances will be maintained in the Office of Student Life. The term does not include the use of a controlled substance pursuant to a valid prescription or other uses authorized by law. Any definition of a "legal substance" or "legal use" may be further clarified or sanctioned by the College, beyond terms used by Federal or State agencies, including abuse of substances that an individual is legally entitled to possess or use.

The College reviews this policy on an annual basis to assess its effectiveness and ensure that disciplinary sanctions are consistently enforced. Modifications in the policy are implemented based on this assessment.

7.15.1 Drug Awareness Program

The Central Christian College of Kansas Drug Awareness Program includes but is not limited to the following:

1. Drug-Free Workplace Policy statement - This policy is reviewed as part of the initial employment process and remains available in the Policy and Procedures Manual. Student related policies are available in the Student Handbook.
2. Special programs - Educational programs on drug awareness and substance abuse will be presented on a periodic basis to inform employees of the dangers of drug abuse in the workplace and promote a drug-free work environment and workplace.
3. Counseling Services – In addition to those services available through the health plan maintained by the College, the Student Life Office serves as a resource concerning drug awareness and can assist in identifying substance abuse counseling, information, and programs. Employees are encouraged to use this resource to assure a drug-free environment and workplace.
4. Reasonable Suspicion – The College reserves the right to require an employee to submit to an alcohol or drug test whenever it is reasonable to suspect a violation of the free drug and alcohol workplace policy.
5. Penalties for policy violation - In accordance with College disciplinary policies and practices, when an employee is found in violation of this policy he or she may be subject to penalties up to and including termination. Employees may also be required to satisfactorily participate, at their expense, in a substance abuse or rehabilitation program before being allowed to return to work. Appropriate action will be taken within 30 days of notice to the College of a conviction or

violation of the statement on drug-free workplace.

7.15.2 Possible Sanctions

Legal sanctions under federal, state, and local law for the unlawful possession or distribution of illicit drugs and alcohol are severe. Such sanctions include substantial fines, imprisonment, loss of driving privileges, and loss of federal financial aid.

Federal law contains other laws regulating drugs and controlled substances. Under federal law, illegal possession of a controlled substance can result in a fine of at least \$1,000 and up to one year imprisonment for a first offense. Penalties increase when an offender has been convicted of prior drug-related offenses. Illegal possession of a controlled substance can also result in the forfeiture of property, civil fines, and the loss of federal benefits. Trafficking controlled substances can also lead to substantial fines and lengthy prison sentences, including life in prison. Conviction for violation of federal drug laws may also result in loss of federal aid for financing education.

For more information about maximum penalties for violation of the Federal Controlled Substances Act and Related Laws, see <http://www.fas.org/sgp/crs/misc/RL30722.pdf>.

7.15.2.1 Drugs – State law penalties

In the State of Kansas, it is also illegal to be involved with controlled substances, including prescription drugs obtained or used contrary to the prescription. Violation of the Kansas drug laws also may result in incarceration and substantial fines. Under Kansas law, the penalties for the unlawful possession or distribution of drugs are based on the quantity of drug, type of drug, and criminal history of the defendant. See K.S.A. 2012 Supp. 21- 5706. Maximum penalties range from fines of \$100,000 to \$500,000 and imprisonment from 10 months to 17 years.

7.15.2.2 Alcohol – related penalties under State law

In the State of Kansas, the legal drinking age is 21. Consumption of alcohol by a minor is punishable by a fine. Furnishing alcohol to a minor is also punishable by a fine. Violation of Kansas drinking law can result in increased fines and incarceration. A conviction for driving under the influence of drugs or alcohol can also result in fines in excess of \$500, community service, mandatory treatment programs, license revocation, and/or incarceration

Refusal to take a preliminary breath test is a traffic infraction usually resulting in a fine. Refusal to take the breath, blood or urine test offered at the police station for a first offense will result in suspension of driving privileges for one year, and two years required use of an ignition interlock device.

Local city ordinances for drug and alcohol offenses impose sanctions similar in severity to state law.

7.15.3 College Sanctions

Employees of the college who violate the terms of this policy will be reported to the appropriate officials and will be subject the disciplinary process articulated herein, up to and including termination. :

If an employee is to participate in a drug education or rehabilitation program, the cost of such program will be the responsibility of the employee. In addition, any employee who violates policies related to alcohol and drug use may be subject to referral for prosecution.

7.15.4 Health Risks

The consumption of alcohol poses several health risks including impaired judgment, impaired coordination, and impaired attention which may lead to difficulty in safely navigating one's environment or difficulty in safely operating a motor vehicle. Consuming alcohol may alter a person's ability to learn or retain information, or negatively impact academic, occupational, or social functioning. At low doses, alcohol causes disinhibition and mood lability, increasing risk of inappropriate sexual acts or aggressive behavior. Alcohol depresses the central nervous system and at high doses can cause respiratory depression and death. Repeated use of alcohol can lead to a maladaptive usage pattern referred to as alcohol dependence. Alcohol dependence is marked by increased physiological tolerance of alcohol's effects and alcohol withdrawal upon sudden cessation of use. Alcohol withdrawal symptoms include autonomic hyperactivity such as anxiety, sweating, and tachycardia; tremors, nausea, vomiting, hallucinations, psychomotor agitation, seizures, and death. Long-term use of alcohol can cause permanent damage to vital organs, particularly to the brain and the liver.

Illicit drug use poses multiple health risks that can negatively impact academic, occupational, and social functioning. For information on specific adverse effects of a particular drug, please refer to the United States Drug Enforcement Administration list of illicit drugs and associated risks at http://www.justice.gov/dea/druginfo/all_fact_sheets.pdf.

7.15.5 Counseling & Treatment

Drug and alcohol counseling, treatment, and related programs are available through the Office of Student Life and through the local McPherson community. For more information about substance abuse assessment screening and counseling contact the Office of Student Life or one of the following resources:

- <http://www.drugabuse.gov/>
- Carousel Live (620-241-2300) – Hotline: 620-755-6091
- Central Kansas Foundation (620-241-5550) Hotline: 785-825-6224
- Prairie View (620-245-5000)

7.15.6 DEFINITIONS

The term "controlled substance" as used in this policy means substances included in Schedules I through V as defined by Section 813 of Title 21 of the United States Code and as further defined by the code of Federal Regulations, 21 C.F.R. 1300.11 through 1300.15. The term does not include the use of a controlled substance pursuant to a valid prescription or other uses authorized by law.

The term "alcohol" as used in this policy means any product of distillation or a fermented liquid which is intended for human consumption and which is defined in Chapter 41 of the Kansas statutes.

8 HUMAN RESOURCES

(Owner: Office of Human Resource; Last Reviewed: 07/20/2021; Last Updated: 7/22/2021)

8.1 HIRING

Central Christian College of Kansas believes that hiring qualified individuals to fill positions contributes to the overall success of the company. Each employee is hired to make significant contributions to the College. The purpose of this policy is to attract the most qualified individuals to CCKK and ensure a fair, consistent and transparent process for all candidates, while complying with relevant employment legislation and regulations.

This policy supersedes all other policies of the College with respect to the recruitment and selection of staff below the level of President, and is intended to support provisions articulated in the Faculty Manual and Athletic Manual.

8.1.1 Personnel Requisitions

This Staff Requisition Review and Approval Application will support efforts to strengthen stewardship of institutional resources and create a consistent manner in which to consider staffing requests outside of the annual budgeting and planning process.

Hiring Managers must seek approval to recruit for positions by completing the requisition process. This approval process is required whenever any of the following is true:

- Filling or replacing a position where a vacancy exists
- Redeployment of a position with a modified title, salary, job scope
- Procurement of a seasonal or temporary employee
- Securing of a volunteer position
- Creation of a new position

Requisitions must be initiated by the department supervisor/manager, approved by the division Chief Officer and then forwarded to the CFO for processing with the Office of Human Resources.

If approved, the Office of Human Resources will work with the Chief of Staff to arrange a meeting with the hiring manager in order to conduct an intake meeting. The purpose of this meeting is to learn more about the position and ensure that the job description is up-to-date - prior to posting a job opening. The recruiting strategy will be set during this meeting and expectations established with all the key stakeholders.

8.1.2 Job Postings

Central Christian College of Kansas affirms the benefits of a diverse and talented staff. In recognizing this value, the College intentionally seeks to consider individuals of diversity in its hiring process. This is specifically done by advertising all full-time positions on appropriate diverse job listing resources. A copy of the advertisement must be submitted to the Chief of Staff to ensure compliance.

The Chief of Staff will create job postings that describe the job opening and communicate the mission and brand of Central Christian College of Kansas. All job openings will be posted concurrently on the

CCCK website and externally with sources appropriate for the position being filled. Jobs will remain posted until the position is filled.

All full-time and regular part-time vacancies will be posted internally and externally for a minimum of five (5) business days and can be extended in consultation with division director or chief officer. For all temporary full-time and temporary part-time vacancies, the division director or chief officer can elect to post for less than five (5) business days.

The Office of Human Resources, in consultation with the President, may opt to recruit and consider a valid candidate, representing a desired diversity population, prior to posting the position.

The Office of Human Resources department will be responsible for tracking all applicants and retaining applications and resumes as required, who will work with the Hiring Manager.

8.1.3 Internal Applicants

Current employees with a satisfactory employment status may apply for internal job openings. The consent of the employee's manager and the Office of Human Resources department may be necessary for employees with less than one year of service.

All applicants for a posted vacancy will be considered based on their qualifications and ability to perform the job successfully. Internal candidates who are not selected will be notified by the Office of Human Resources department.

8.1.4 Interview Process

All full-time or regular part-time positions require the appointment of a Selection Committee. The Selection Committee will be chaired by the Hiring Manager. Unless otherwise selected by another means, the Hiring Manager will invite other individuals to join the Committee, with the Office of Human Resources acting as a resource to the Committee.

A Selection Committee should have no less than three individuals, of which the composition should represent:

- Expertise and knowledge appropriate to the position
- Diversity – with an emphasis on racial/ethnic diversity – though every Committee should also be of mixed gender.
- Stakeholder departments
- When selecting a member of the faculty, a coach, or administrator, the committee must also include one individual representing the interests of the Free Methodist Church of North America, preferably an ordained minister or full member of the Church.

Selection Committee members must declare if there are any reasons that would prevent them from making an objective recommendation to the Hiring Manager. Selection Committee members must remove themselves from the Committee if any one of the candidates represents a conflict of interest.

The background, interests and aspirations of the candidates are a matter of privilege and for this reason, any information related to the applicants must remain confidential to the members of the committee; therefore, members of the Selection Committee should be briefed about the confidentiality of the hiring process and must agree by such standards in order to continue to serve on the Committee. Candidate evaluation forms will be completed after each interview and retained with the application.

For Faculty, Chief Officer, Coach, or Director level positions, an additional interview with the President is required. If a series of final interviews occur on campus, the President may meet with each candidate, but withhold input until the Committee makes a recommendation. The President may approve an offer of employment to the recommended candidate, request further interviews, or reopen the search.

The Office of Human Resources department will notify applicants who are not selected for positions.

8.1.5 Reference Checks

Office of Human Resources will conduct professional reference checks and employment verification on the top candidates based on the results of the candidate evaluation forms completed by the interviewers. A minimum of three (3) professional references are required from each candidate.

8.1.6 Job Offers

After a decision has been made to hire a candidate, an offer will be made contingent on the satisfactory completion of required background checks and testing. Background checks will vary depending on the position and may include criminal history, credit history, driving record, drug testing or any other relevant information for the job.

8.1.7 Background Checks

Central Christian College of Kansas is committed to maintaining a safe teaching, learning, and working environment for its students, employees, and visitors. One aspect of this commitment is to assure, to the extent possible, that appropriate policy and procedures are in place that assist in reducing the likelihood of unknowingly hiring persons with felony or misdemeanor convictions or who are registered sex offenders. Therefore, pursuant to the law (KS Stat. Sec 50-72 et seq.) Central performs a criminal background check on prospective employees as appropriate to the term of employment.

In compliance with the law we state this requirement on the job offer letter for employment and by signing the job offer letter the potential employee is aware and approves the College conducting the background check.

Felony, misdemeanor, and registered sex offender status criminal background check procedures apply to each person hired, other than

- 1) positions to be filled by a vendor or contractor
- 2) hourly student employees
- 3) Interns

Records related to any criminal background check remain confidential and are maintained in Human Resources.

Once the Office of Human Resources department receives satisfactory results from all required background checks and tests, the Office of Human Resources will network with the Chief of Staff concerning requisite data needed for an *Employment Agreement*. The Office of the President will issue this agreement to the candidate. If a candidate fails to respond within seven calendar days, the offer may be rescinded.

8.1.8 Employee Agreements

An Employment Agreement is issued to the employee confirming the employee's job title, terms and conditions, and an annualized rate of remuneration. This agreement is also an "at will" agreement and remains in force for an unfixed term.

By signing the agreement, an employee agrees to abide by the College's policies and procedures and also indicates affirmation and support of the Statement of Faith, Code of Conduct, and lifestyle expectations. Furthermore, the employee recognizes the at-will employment relationship, pursuant with applicable laws and regulations.

The College reserves the right to preserve the employment-at-will relationship. The agreement is intended to confirm the terms of employment and is not intended to be a contract or promise which binds either the College or the employee to continue the employment relationship for any period of time or which limits the right of the College or the employee to terminate the employment relationship at any time for any reason.

Upon arrival, staff will sign an employee agreement which outlines terms and conditions with an annualized rate and remains in force for an unfixed term. This agreement is also an "at will" agreement.

8.1.9 Process

8.1.9.1 *Approving the Position*

- [Hiring Manager] – Submits Staff Requisition Review and Approval Application
- [CFO] – Establishes viability of position and informs OHR
- [OHR] – Alerts Chief of Staff to begin posting process
- [COS] – Development of job description and announcement
- [COS] – Post position announcement

8.1.9.2 *Candidate Selection*

- [OHR] – Receives and reviews applicants
- [OHR] – Submits applicant materials to Hiring Manager
- [Hiring Manager] – Recruits Selection Committee
- [Hiring Manager] – Reviews confidentiality and conflict of interest issues
- [Hiring Manager] – Works with Committee to define selection matrix and develops questions to be used with all candidates
- [Hiring Manager] – Sets up and conducts interviews – prioritizing candidates based on matrix and Committee feedback
 - In the case of Faculty, Chief Officer, Coach, or Director, the President will conduct an additional interview with the recommended candidate. If declined, the President will interview further candidates in the order of their recommendation or request the Committee continue its search.

- [Hiring Manager] – Submits recommendation to the Office of Human Resources
- [OHR] Requests an offer to go to the candidate and provides the COS with the benefits worksheet.
- [COS] Submit an offer and benefits worksheet to the candidate
- OHR – Completes Background Check and Employment References

8.1.9.3 *Hiring Process*

- [OHR] – Submits approved candidate to the Chief of Staff
- [COS] – Provides an Employment Agreement
- [OHR] – Notify unsuccessful candidates and candidates not selected for an interview.
- [Hiring Manager] – Collects all notes, matrix scores, minutes, copies of resumes, etc., from interview process to Human Resources.
- [Hiring Manager] Submits bio information and announcement to Marketing for PR purposes.

8.2 ONBOARDING PROCESS

When an employee starts at Central Christian College of Kansas, they will fulfill the new employee checklist as provided by Human Resources in the Business Office and work with the Office of the President. This new employee checklist will ensure that the employee will meet with each department on campus for an onboarding process.

8.3 EMPLOYMENT RECORDS

Maintenance of personnel files currently resides in the Human Resource Office. Faculty credentialing files reside in the Academic Office. Employees may request to review the contents of their personnel file during regular office hours. Additionally, supervisors and other designated personnel with the right to access personnel files may request to review.

Pre-employment documents and any documents submitted in confidence will not be made available to the employee/reviewer. Other personnel file items including, but not limited to, performance appraisals, disciplinary items, contracts, letters of appointment, and similar items will be available to the employee/reviewer for viewing only. Copying will not be permitted, except as permissible or required by law, but the employee/reviewer will be permitted to make handwritten notes from the file. At no time will the file, or any portion of the file, be permitted to be removed from the maintaining office.

Questions or concerns regarding the accuracy of the information maintained in the file should be directed to the appropriate Vice President or Human Resources. The employee may request to place a written disagreement in the personnel file, which will be attached with the document(s) in question. An employee is always allowed to bring a grievance about leadership to the appropriate next level (President or Board of Trustee Chairman) in accordance with the grievance process outlined herein.

8.4 DRESS CODE POLICY

Dress Code guidelines are designed to help contribute to a spirit and atmosphere of excellence, professionalism, and character on campus. The way we dress sets an example to students as a model of professional behavior. Proper dress, grooming, and personal cleanliness standards contribute to the morale of all employees and affects the business and institutional image that the College presents to students, parents, visitors, and the public. The College seeks an image that projects professionalism and competence.

Employees should maintain a neat and clean appearance that is appropriate for the workplace setting and for the work being performed. Faculty and staff, by the nature of their positions, would be expected to dress with greater formality. Other positions may warrant a more relaxed dress expectation based on the requirements to perform job duties (e.g. maintenance, IT, etc.). In these cases, we ask that the clothing reflect the needs of the position and the spirit of the position. Some positions may require uniforms and therefore are excluded from these guidelines.

Employees are expected to dress in business professional attire during professional events, outside meetings, or as the needs of the institution require. Otherwise, business casual attire is appropriate.

8.4.1 Definitions

- Business professional: examples include business suits, professional dresses, and sports jackets with tie or bow tie, dress pants, skirt suits or pant suits, button down or traditional business shirts or turtlenecks, and dress shoes.
- Business casual: examples include dresses, khakis/slacks or similar type pants, dress capris, skirts (no shorter than mid-thigh), shirts/blouses or golf-type shirts with collars, sweaters, vests, jacket without tie, and clean shoes.
- Relaxed casual: Fridays and blue & gold days- jeans, tee-shirts, shorts, and skirts are permissible (shorts and skirts should be at least mid-thigh) with appropriate shoes. The college encourages everyone to show their Central pride and wear CCK attire or blue & gold.
- Summer (first full week after students are gone through fall registration days)- relaxed casual dress allowed all the time.

8.4.1.1 Coach Attire

Because of the nature of a coaches positions, expectations regarding attire varies:

- Professional business attire: required when representing the organization at any public function or event.
- Business casual: required when interacting in the community on behalf of the College, meeting with potential student-athletes and parents, meetings with vendors, or corporate sponsors. Shirts with school logos other than our institutional logo are not permitted in these types of instances.
- Casual: for volunteer/project days and practices or physical activities with the team.
- Unacceptable attire at any time: shorts higher than mid-thigh, tights (as pants), any clothing with holes or sweat stains, or thong style flip-flops.
- Coaches who work in professional offices on campus should make an effort to dress in business casual attire while performing non-coaching duties.

8.4.1.2 *Information Technology*

- Business casual is appropriate most days unless working conditions require something more casual; inappropriate clothing is still not allowed.

8.4.1.3 *Maintenance Attire*

- Clean denim or workpants (e.g. Dickies). Preferred CCKK branded polos and work jackets. Work boots are acceptable.

8.4.1.4 *Faculty*

- Business casual or business professional; nice jeans allowed

In general, the following are considered inappropriate in the workplace:

- Thong style flip-flops and house slippers
- Spandex shorts or pants or leggings worn as pants (unless part of an outfit and the shirt or dress covers to mid-thigh)*
- Any clothing that shows undergarments
- Athletic wear or jogging suits unless associated with coaching/athletic teaching responsibilities or while using the fitness center*
- Low-cut blouses or dresses
- Shorts, skorts or skirts worn above mid-thigh
- Ripped, torn, or disheveled clothing (light distressing ok)
- Off shoulder tops or dresses; halter tops, or tops with spaghetti-style straps unless part of an outfit that does not include a sheer top; a jacket covering these types of clothes is acceptable.
- Clothing revealing bare midriffs or back
- Clothing that has vulgar language or profanities on it
- Swimwear

Some of the above listed items may be appropriate as determined by the venue (i.e., performing demonstrations, special events, school picnic, service opportunities, etc.) An employee should ask his or her supervisor if clarification is needed. .

8.4.2 *Enforcement of the Dress Policy*

Supervisors and HR are responsible for monitoring compliance and are encouraged to provide coaching as necessary. If a violation of the dress policy is noticed by a supervisor or HR, the first step shall be a verbal warning that the particular piece of clothing is not allowed. In some instances an employee may be sent home to change. If the code is broken a second time, the discipline policy in the Policy and Procedures Manual will be followed.

Nothing in this policy is intended to regulate individual choices such as beards, jewelry or hairstyles.

Nothing in this policy is intended to abridge rights at law relating to non-discrimination or the Americans with Disabilities Act, or hinder the advancement of diversity at the college. We will provide reasonable accommodations unless it would cause an undue hardship to the college.

8.5 PERFORMANCE APPRAISALS

The purpose of the formal appraisal is to promote a culture of achievement and accomplishment among employees and to provide specific feedback regarding work quality and performance. It is also intended to provide an open discussion between the supervisor and employee regarding job responsibilities and expectations for future responsibilities.

Staff and administrative employees may receive a performance review at the conclusion of their first six months and then periodically thereafter.

Information regarding the evaluation of teaching faculty is contained in Faculty Handbook.

8.6 DISCIPLINE

In accordance with its values, where it appears appropriate and effective, the College can seek to use a system of discipline in order to address or remedy situations where an employee demonstrates unacceptable conduct or performance. Under the College's system of progressive discipline, each incident requiring disciplinary action will be examined carefully to insure verification of facts and consistent application of corrective measures. Further, whenever reasonably feasible, an effort will be made to make certain the employee understands the rule that is involved, why the behavior is inappropriate or unacceptable, and specific changes which must be made in order to bring the employee's conduct or performance to an acceptable level.

As part of its discipline strategy, the College may choose to use a progressive discipline process, which allows the College to provide a restorative process, when deemed appropriate. This process also allows employees to see the results of their actions and encourages employees to develop the self-discipline and virtues so as to make further imposed discipline unnecessary.

Progressive discipline is not applicable in every instance where disciplinary action is warranted. Specifically, if an employee's violation involves egregious acts of misconduct, the employee may not be eligible for progressive discipline and instead will be subject to more serious disciplinary action, up to and including immediate termination. Actions requiring discipline and the progression of disciplinary steps may vary at the sole discretion of the College and will not necessarily be stated herein.

The progression of steps of discipline may include any or all of the following:

- **Counseling:** Discussion by the supervisor with the employee of behavior which could result in progressive discipline. The discussion should be documented in the supervisor's personal files but need not be filed in Human Resources.
- **Verbal Warning:** A verbal discussion between a supervisor and an employee about an employee's failure to comply with a rule or demonstrated unacceptable conduct or performance. The supervisor must document that the meeting occurred, the subject of the meeting and the outcome of the meeting and submit the documentation to the employee's file in Human Resources.
- **Written Warning:** A second or subsequent documentation of an ongoing disciplinary issue. Documentation goes to the employee's file in Human Resources.
- **Final Warning:** At the point of progressive discipline that a supervisor has decided that the only possible consequence of further problems with performance or behavior is termination of

employment, a final warning clearly stating the consequences should be issued and filed in the employee's file in Human Resources. This is not to imply that an employee can only be terminated if a final warning is on file. It is simply advised to best insure that the employee clearly understands the implications of further failure to perform.

- **Termination of Employment:** This final step in the progressive disciplinary process requires both documentation of the rationale and circumstances documenting the termination. Terminations require consultation with the Office of Human Resources.

The following are some examples, but certainly not a comprehensive list, of the kinds of situations that might call for progressive discipline:

- Insubordination
- Neglect of duty
- Dishonesty
- Fighting or threats of violence
- Theft, attempted theft or willful destruction of College property
- Sabotage
- Falsification of payroll, employment, or other College records or information
- Chronic and/or excessive tardiness/absenteeism
- Harassment
- Using College IT equipment/infrastructure in a manner that is not in compliance with the ethical and moral standards of the College
- Violation of College policies or expectations articulated in other official handbooks or manuals
- Material breach of the terms contained in one's letter of appointment, contract or employment agreement
- Failure to follow established safety protocols and procedures
- Inefficient or ineffective work based upon established College and/or department standards
- Fighting or threats of violence
- Failure to report an accident, injury, or hazardous situation in a prompt manner
- Other serious wrongdoing, including that which may harm persons or property

8.6.1 Suspension

Suspension from work, with or without pay, is an optional step in the disciplinary process. Suspension is generally called for when it is necessary to remove an employee from the work environment while decisions are being made on an appropriate progressive disciplinary step; for example, while investigating a sexual harassment complaint, as a result of an altercation between an employee and another individual. Suspension can occur at any point in the progressive disciplinary process. Suspensions must be documented to the employee's file in Human Resources.

8.7 TERMINATION

All employees, unless otherwise stipulated by official documentation, are employed at will and either the College or the employee may end the employment relationship at any time.

If the College receives a two week notice from an employee they are expected to work those last two weeks without using vacation or PTO.

All departing employees (including faculty) must promptly return all property of the College, including, but not limited to: keys, key cards, identification card, purchasing cards, and media equipment (cell phones, laptops, iPads, and library materials). Media must be surrendered to the IT department and the keys to maintenance. The other items can be given to the appropriate supervisor on or before the employee's last day of employment. If an exiting employee does not return key(s) prior to leaving, they will be charged a minimum of \$200.00.

An employee's last paycheck will be paper and may be held until all College property is returned.

It is the College's policy to ensure that employee terminations are handled in a respectful manner, and where appropriate, only after the employee has failed to demonstrate improvement via the progressive discipline process. While in some cases progressive discipline should be used to correct a behavior/performance problem and thereby avoid termination, certain types of employee misconduct are so severe that one incident of misconduct will result in immediate dismissal without prior use of progressive discipline.

Before any action is taken to terminate the employment of an employee, the employee's supervisor must review the situation with the Office of Human Resources.

Please see Human Resources for information regarding the termination of benefits.

8.8 PAYCHECKS

Central Christian College of Kansas payroll is run on a monthly basis and checks or direct deposits are distributed on the last working day of the month. These are generally placed in employee mailboxes or distributed by department supervisors. When an employee is terminating, the final payroll check will be paper and made available when keys to College facilities and for an inventory of college equipment is returned.. Direct deposit of payroll checks can be established with the Business Office.

Deductions for the following items will be withheld, if they apply and have been properly authorized: federal income tax, Social Security & Medicare, State Tax, TIAA retirement, contributions, dues, and cafeteria meals, and any other benefits elected.

2022-2023 Payroll Dates

Month	Payroll Cut off	Deadline	Payday	Number of weeks
July	July 22nd	July 25 th	July 29th	5 weeks
August	Aug 19 th	Aug 2 ^{3rd}	Aug 31 st	4 weeks
September	Sept 16 th	Sept 21st	Sept 30 th	4 weeks
October	Oct 2 ^{1st}	Oct 24 th	Oct 31st	5 weeks
November	Nov 18 th	Nov 21st	Nov 30 th	4 weeks
December	Dec 16 ^h	Dec 20 th	Dec 30th	4 weeks
January	Jan 20th	Jan 24 th	Jan 31 st	5 weeks
February	Feb 17 th	Feb 21 st	Feb 28 th	4 weeks
March	Mar 24 th	Mar 27 th	Mar 31 st	5 weeks
April	Apr 21st	Apr 24 th	Apr 28 th	4 weeks
May	May 19 th	May 23rd	May 31 st	4 weeks

June	June 16 th	June 21st	June 30 th	4 weeks
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8.9 PROMOTION AND TRANSFERS

(Owner: Office of the President; Last Reviewed: 7/20/21; Last Updated 6/28/17)

Central promotes or transfers administrative and staff employees into vacant positions when qualified employees are available, interested, and deemed suitable in all respects and when it is determined that the promotion or transfer is in the best interest of the department and the College. Employee eligibility for promotion and/or transfer will be determined by the requirements of the new job.

8.9.1 Transfer

When an employee fills a vacant position that is within the job classification as their current position, it is considered a transfer. A transfer is viewed as a lateral move for an employee and as such typically involves the opportunity to learn a new position, but at no additional compensation. At times, the College will initiate the transfers of employees between departments and facilities to meet specified work requirements and reassignment of work requirements.

Occasionally, an employee will transfer to a job that is lower in job classification than the employee's current position. When this happens, the difference in positions and scope of responsibility will be reviewed with the hiring manager and Human Resources. Appropriate compensation will be determined based upon the new job description and the employee's length of service; however, an employee cannot be guaranteed and should not assume that his/her compensation will not go down as a result of taking a lower level position.

All employees who transfer into new positions are subject to a probationary employment period during which the supervisor evaluates the employee and the performance requirements of the position. The probationary period for all administrative and staff employees is defined as the first 90 calendar days in the new position. The College may extend the probationary period as necessary for appropriate evaluation.

Employment may be terminated by the College at any time without warning prior to the end of the probationary period. If employment expectations are being met as of the end of the probationary period, employment may continue until terminated by either party in accordance with the termination policies of the College. However, successful completion of the probationary period does not confer the right to employment of any specific duration.

8.9.2 Promotion

Promotions occur either when an employee fills a vacant higher-level position or when an employee's position is re-evaluated because of a significant increase in the position's level of required technical expertise, experience, leadership, management expertise and accountability. Promotions, unlike transfers, may involve an adjustment in salary as funds are available and changes warrant as much. Promotions are made on the basis of the employee's suitability for higher level work and the job requirements, not seniority.

All employees who are promoted into new positions are subject to a probationary employment period during which the supervisor evaluates the employee and the performance requirements of the new position. The probationary period for all administrative and staff employees is defined as the first 90

calendar days in the new position. The College may extend the probationary period as necessary for appropriate evaluation. Successful completion of the probationary period does not confer the right to employment of any specific duration.

The College recognizes that the responsibilities and requirements of a higher-level position may not prove suitable to a particular employee as determined by the performance results of the promoted employee. In the event a promotion assignment is found unsuitable either by the employee or by the College, consideration will be given to allow the promoted employee to return to a former or comparable position for which the employee possesses demonstrated skills, knowledge, ability, and interest. If no such position is available, the promoted employee may be subject to termination with the opportunity to be rehired at a later time.

When an employee has been selected to fill a vacant higher-level position, any pay adjustment will become effective when the employee moves into the vacant position. All promotional increases are subject to availability of funding.

8.10 TELECOMMUTING

Central considers telecommuting to be a viable alternative work arrangement in certain circumstances which, when properly implemented and administered, benefits both the College and the employee. The College defines telecommuting as "a work arrangement in which some or all regularly scheduled work is performed at an off-campus worksite such as the home, on the road, or in an office space near home." Telecommuting is not an alternative work arrangement which is available to teaching faculty.

Telecommuting is a voluntary work alternative (unless specifically stated as a condition of employment) that may be appropriate for some employees and some jobs. It is not an entitlement; it is not a college-wide benefit; and it in no way changes the basic terms and conditions of employment with the College. All College employees, including telecommuters, are subject to the College's policies and procedures.

8.11 AMOROUS RELATIONSHIPS — ABUSE OF POWER

In recognition of our Core Values, we believe the mission is best served in an academic environment characterized by professional, ethical behavior on the part of each member of the campus community. The College, while respecting individual rights, recognizes that there are personal and professional risks associated with amorous relationships, including:

- **Conflict of Interest:** Conflicts of interest, or the appearance of conflicts of interest, which may arise in connection with amorous relationships.
- **Power Differential:** An amorous relationship involving a power differential creates the potential for serious consequences. Examples of power differentials include but are not limited to: a faculty member who will be grading a student's performance, an athletic coach who determines playing time and scholarships, a residence hall director who may assess fines or other penalties against a resident student, or an administrator who has access to student records. These power differentials are serious threats to the values and environment we seek to provide. Individuals considering such relationships must be aware that:
 - the reason for entering the relationship may be an element of the power differential;

- if a charge of sexual harassment is alleged, it will be exceedingly difficult to defend against the charge on grounds of mutual consent; and
- the individual with power in the relationship will likely bear the burden of accountability.

Consensual relationships that might be appropriate in other circumstances are not appropriate when they occur between

- an employee of the College and a student over whom the employee has or potentially will have supervisory, advisory, evaluative, or other authority or influence,
- an employee of the College and another employee over whom the employee has or potentially will have supervisory, advisory, evaluative, or other authority or influence.

Even where negative consequences to the participants do not result, such relationships create an environment charged with potential or perceived conflicts of interest and possible leverage of the power differential to maintain or promote the relationship. Amorous relationships that individuals may view as consensual may still raise questions of inequity, as well as of an exploitative abuse of trust and power.

A consensual relationship between an employee and another employee where one employee has supervisory, advisory, evaluative, or other authority or influence over the other employee or where the employee reasonably believes the employee will have supervisory, advisory, evaluative, or other authority or influence over the other employee, is a violation of this policy, unless:

- a. The employee with the supervisory, advisory, evaluative, or other authority or influence over the other employee immediately reports the relationship to their supervisor/department chair, to the hiring official, or to the administrator who supervises the hiring official; and
- b. The employee with the supervisory, advisory, evaluative, or other authority or influence over the other employee cooperates in actions taken to eliminate any actual or potential conflicts of interest and to mitigate adverse effects on the other employee.

It is a violation of this policy for an employee to commence a relationship with a student currently enrolled at the College, and may result in disciplinary action against that employee. If an employee fails to meet the requirements for disclosing a relationship with another employee, or fails to cooperate in the actions described above, such a failure constitutes a violation of this policy and may result in disciplinary action taken against that employee.

In the same way, the College precludes individuals from evaluating the work or general academic performance of others with whom they have intimate familial relationships, or from making hiring, salary, or similar financial decisions concerning such persons.

Retaliation against persons who report concerns about potential violations of this policy is prohibited.

8.12 ABSENCE

All employees are expected to maintain consistent and reliable attendance. Administrative and staff employees who find it necessary to be absent due to illness or urgent personal circumstances are required to notify their immediate supervisor or his/her designee prior to their scheduled work time.

Employees who are absent in three or more consecutive days or who have frequent absences may be required to present a doctor's excuse for the dates in question. Excessive absenteeism may be subject to disciplinary action.

Absences of three or more consecutive working days or frequent absences, whether for illness or injury of the employee, the employee's dependent child, spouse or parent, must be reported to the Office of Human Resources to be evaluated for FMLA.

Faculty should follow the procedures as outlined in the Faculty Handbook. Coaching staff should follow procedures as outlined in the Athletic Handbook, but still notify Human Resources.

Vacation and PTO forms can be found in the Business Office.

8.12.1 Jury Duty

Employees who are required to serve as jury members must present a court voucher to their supervisors. The employee will continue to be paid for those regularly scheduled hours missed due to jury duty. Jury duty time will be included in the weekly overtime calculation for hourly employees. Pay earned from the court for jury duty pay--both wages and mileage reimbursement--may be kept by the employee.

8.13 REGISTERING GRIEVANCES, HARASSMENT, DISCRIMINATION, OR OTHER WORKPLACE CONCERNS

The College recognizes that in any work environment there are times when employees need to express concerns and work-related problems in a formal manner. This policy establishes the process whereby College employees may present concerns and other work-related problems for prompt and considerate review and response. Once made aware of a concern or grievance, the College will seek to act promptly, while also committing to a legitimate and comprehensive process. In alignment with our denominational heritage, the process will seek to identify an outcome that is both educational and redemptive, encouraging personal responsibility and reconciliation within the community.

At the same time the safety and well-being of our staff is paramount. Therefore, any incident that can reasonably be interpreted as threatening or endangering the well-being of a member of the campus community or guest, will be met with a swift and appropriate response⁸.

8.13.1 Harassment

In accordance with Title IX, no person in the United States shall, on the basis of sex, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any education program or activity receiving Federal financial assistance. Central will not tolerate harassment, or the existence of a verbally abusive or hostile environment.

Harassment does not require intent to offend. Inappropriate conduct such as a joke, prank, or even a compliment may lead or contribute to or constitute harassment. Harassment generally takes one of two forms: "quid pro quo" harassment, in which the harasser makes sexual favors or tolerance of unwelcome behavior a condition of the victim's success in some way; or "hostile environment" harassment, in which the overtly sexual nature or derogatory nature of conversations, pictures, humor,

⁸ This policy does not apply to grievances arising out of a termination as a result of a reduction in workforce, involuntary leave without pay, dismissal, demotion, non-renewal of employment, period of probation, or complaints by a student.

including activities taking place in an academic or work environment, makes it difficult for members of the campus community to fully engage the mission and purpose of their association with the College. Harassment often makes the victim feel devalued, uncomfortable, unwelcome, intimidated, or afraid to speak or choose freely. Examples of harassing behavior include (but are not limited to) the following:

- Offensive insults, slurs, remarks, pranks or language meant to disgrace another based on such things as one's race, color, religion, national origin, citizenship, age, sex, gender, veteran status, marital status, disability, or any other characteristic protected under applicable laws and regulations
- Offensive and demeaning images based on such things as one's race, color, religion, national origin, citizenship, age, sex, gender, veteran status, marital status, disability, or any other characteristic protected under applicable laws and regulations
- Aggressive or hostile behavior or taunts based on such things as one's race, color, religion, national origin, citizenship, age, sex, gender, veteran status, marital status, disability, or any other characteristic protected under applicable laws and regulations
- Using digital media, including instant messaging, blogs, websites, e-mails, chat rooms, and cell phones to threaten and/or humiliate
- Verbal harassment disguised as humor
- Obscene gestures and suggestive remarks about a person's body, clothing, or other personal attributes
- Physical aggression or intimidation including even subtle contact like pinching or patting.
- Sexual innuendos or sexually suggestive charged language that an individual finds offensive or demeaning.
- Racially charged language that an individual finds offensive or demeaning.
- Pressure for sexual activity
- Offensive graffiti
- Policies, behavior, attitudes, and practices related to personal characteristics of an individual or group that have the purpose or effect of creating an intimidating, offensive, isolating, and/or degrading environment for that individual or group. This includes (but is not limited to) the use of images, language, or actions that foster, condition, or tolerate discrimination based on skin color, race, color, religion, national origin, citizenship, age, sex, gender, veteran status, marital status, disability, personal choices, or any other characteristic protected under applicable laws and regulations.
- Open discussion of intimate details of one's own personal life
- Any type of violence, including sexual violence and stalking.

Unwanted, offensive, and culturally insensitive conduct, language, or images do not have to be directed at a specific individual in order to create an atmosphere that is intimidating or offensive to an individual. It is important to note that harassment may take place in an academic, residential or work setting. The College requires that instructors who teach courses in which sexually explicit materials are a part of the curriculum, due to the nature of such courses (e.g. Biology, Human Sexuality, etc.) publicize course content in advance and conduct such classes with appropriate decorum and sensitivity.

8.13.1.1 *Sexual Misconduct*

This policy defines sexual misconduct as any threat, act, or omission used to obtain sexual gratification against another's will or at the expense of another, including without limitation, behavior inducing fear, shame, or mental suffering. Sexual misconduct includes unwanted sexual acts or actions, whether by a domestic partner, an acquaintance, a person in the position of authority, or a stranger that occurs without indication of consent of both individuals or under threat or coercion. Sexual misconduct can occur either forcibly and/or against a person's will, or when a person is incapable of giving consent. Silence does not, in and of itself, constitute consent. The victim of sexual misconduct may be anyone, including but not limited to adults, adolescents, and minors; the disabled, and vulnerable individuals regardless of age. Sexual misconduct may include, but is not limited to, rape, forcible sodomy, forcible oral copulation, sexual assault with an object, sexual battery, forcible fondling, and threat of sexual assault.

Sexual misconduct may include the use or threat of force; the use of intoxicants to substantially impair a person's power to give consent; engaging in sexual acts with a person for whom there is reasonable cause to believe he or she suffers from a mental state which renders him/her incapable of understanding the nature of the contact; or engaging in sexual acts with a minor. Unsolicited verbal assaults of a sexual nature may also be considered sexual misconduct.

Stalking may also be considered sexual misconduct as unwanted and obsessive attention which relates to harassment and intimidation and is a criminal offense.

Sexual misconduct is prohibited and considered a major offense. Abuse of alcohol or other substances does not relieve individuals of their responsibilities to themselves or others. Sexual misconduct incidents should be reported as soon as possible to the Title IX Coordinator and/or Human Resources. The Student Life Office can provide referrals for rape counseling and/or medical treatment. Although they will make all efforts to keep matters confidential, College officials (other than representatives of counseling services) are required to report sexual misconduct incidents to the Title IX Coordinator or Human Resources for possible investigation and appropriate response. Regardless of if the assailant is a student(s) or an employee of the college, a complaint can still be filed with the Title IX Coordinator. This does not preclude the right to seek criminal prosecution.

The Title IX Coordinator advises, but does not require, all victims of sexual assault to file a report through the McPherson Police Department or the appropriate law enforcement agency where the incident occurred. Reporting the incident does not obligate the victim to press charges. However, both the Title IX Coordinator and the McPherson Police Department stand ready to assist all members of the community in that regard. Whenever reasonable, the College will respect a student's right to report an alleged sexual assault confidentially. All reported incidents become part of the campus crime report statistics.

Both the accused and the accuser have the right to a swift and thorough process; however, the timeliness of such a process is predicated on a number of factors. The accused and the accuser will be informed of the College's final decision respecting the alleged act(s) of sexual misconduct and any sanction imposed against the accused in writing. If the College's evidentiary findings conclude that it is more likely than not that sexual misconduct has occurred, sanctions will be imposed for the accused, and restorative measures will be implemented for the accuser.

8.13.1.2 *Responding to Harassment*

All members of the campus community are responsible for maintaining an environment free of harassment, including acts of misconduct. Individuals who believe that they have been subjected to or have witnessed harassing behavior or misconduct are encouraged to report the matter. There are options for reporting harassment and/or misconduct:

- An employee can speak to a supervisor or Chief Officer.
- An employee can speak to Human Resources or the Title IX Coordinator.
- An employee can report the incident through the staff resources page link.

The authorization of, cover-up, or participation in any act of harassment or misconduct is strictly forbidden. Failure to abide by this policy shall be cause for disciplinary action, which may include termination of employment.

When a formal complaint is filed, the Title IX Coordinator will thoroughly investigate the matter according to regulatory constraints. After reviewing all the facts, it will be decided whether there is a preponderance of the evidence to believe that sexual harassment is more likely than not to have occurred. If substantiated, the Title IX Coordinator will take appropriate action. If unsubstantiated and the issue is student related, the issue will be referred to the Chief Student Engagement Officer for further action. If unsubstantiated and the incident involves faculty or staff, the case will be referred to the Office of Human Resources.

Disciplinary action, including expulsion or employment termination, may be taken against any employee who is found guilty of sexual harassment.

8.13.1.3 *Confidentiality Related to Harassment Concerns*

The College will make reasonable efforts to preserve the privacy of an individual who makes a report under this policy and to protect the confidentiality of the information reported, subject to the "due process" rights of an accused. The degree to which confidentiality can be protected, however, also depends upon the College's legal duty to respond to the information reported and the professional role of the person being consulted. The professional being consulted should make these limits clear before the disclosure of any facts. As required by law, all disclosures to any College employee of an on-campus act of sexual misconduct are tabulated for statistical purposes without personal identifying information.

8.13.1.4 *Retaliation*

Retaliation against an individual who complains of harassment or misconduct is strictly prohibited. There will be no adverse action against any individual for reporting what is believed to be an incident of harassment or misconduct, or for participating in or cooperating with an investigation of an alleged incident. However, the College's commitment to address complaints should not be viewed as license for individuals to engage in unfounded, frivolous or vindictive actions that are not made in "good faith." Such behavior is also a violation of the intent of this policy.

8.13.2 **General Grievance Procedure**

This procedure describes the process for general grievances concerning work-related problems or conditions that are interpreted as unfair, inequitable, or a hindrance to the effective performance of the employee's job.

Issues arising from harassment, sexual misconduct, or interpersonal violence should immediately contact the Office of Human Resources. If a supervisor or manager becomes aware that harassment and/or misconduct is occurring, either from personal observation or as a result of an individual coming forward, the supervisor or manager needs to respond immediately and contact the Office of Human Resources for guidance in managing the situation.

8.13.2.1 *Informal Process – Step One*

Recognizing that many complaints and disputes can be settled through conversation between invested parties, employees are encouraged to begin the resolution process by speaking with their immediate supervisors.

If an individual has a concern with his or her supervisor, has exhausted attempts to work with the supervisor, or for any reason considers it to be more appropriate to escalate the issue, a conversation may be scheduled with an appropriate Chief Officer or the Human Resource Office.

The Office of Human Resources guides the process in several ways:

- gathers the input and support of appropriate College resources related to the situation
- networks with HR professionals and legal counsel
- recommends appropriate options for addressing the matter
- facilitates conversations
- assists in identifying problematic behavior
- suggests possible remedies
- monitors agreed upon resolution process

This process typically leads to an informal resolution (such as a meeting to make the offending party aware of the impact of their actions and establishing an appropriate resolution). The HR Office reserves the right to escalate any concern to a formal process.

8.13.2.2 *Formal Process - Step Two*

If the grievance is not resolved *informally*, as part of the process described in step one, the employee may present the grievance in writing to the Human Resource Officer, or a form is available at: <https://survey.alchemer.com/s3/6294076/Staff-Grievance-Form>.

The Office of Human Resources will make inquiries, as necessary in order to become familiar with the facts associated with the grievance. The investigation may include interviewing individuals other than the complainant and the respondent. Discretion in how information is handled is paramount throughout the process. Every reasonable effort will be made to protect the privacy of all parties. However, strict confidentiality cannot be guaranteed due to the necessity for investigation and fact-finding. Beyond that, any individual who wrongfully discusses or discloses confidential information will be subject to disciplinary action. Should any individual refuse or fail to cooperate fully with an investigation, he or she may be subject to disciplinary action, which may include suspension or termination of employment.

The Office of Human Resources is responsible for reviewing the situation and will partner with specific resources in determining specifics of the investigation and recommended outcomes.

As warranted, the Office of Human Resources may:

- establish and review an appropriate timeline and agenda with relevant resource partner(s) and investigatory partner(s)
- organize, implement, conduct and/or partner in an appropriate investigation
- ensure all parties have been provided with documentation of the grievance process and rights
- interview persons believed to have relevant information, or facilitate interviews by appropriate investigatory partner(s)
- review findings with the appropriate resource or investigatory partner(s).
- render or review a written decision and resolution recommendation in conjunction with resource or investigatory partner(s)
- close and retain the investigation file

The Office of Human Resources will ensure that both the complainant and the respondent are notified that they may request to have a colleague present for support. No party or participant in the employee grievance process shall be accompanied by legal counsel at any meeting held for the purpose of resolving the grievance.

The final written decision will reflect either a determination that the allegations were unwarranted, the allegations cannot be corroborated, or the allegations have merit

thereby requiring resolution. Determination of responsibility will be made based upon a preponderance of credible evidence (defined as where it is more likely than not that the respondent is responsible for the alleged violation). Credible evidence depends upon the following factors: (i) the quality of the evidence (first-hand knowledge, credible corroboration etc.); (ii) prior complaints against the respondent; and (iii) prior complaints made by the complainant. In such situations, the written decision will include the terms of the prescribed resolution including any disciplinary or reparative action deemed appropriate.

The prescribed response will depend on the following factors: (i) the severity, frequency and pervasiveness of the conduct; (ii) the response of the participants; and (iii) the potential impact on community. Copies of the decision will be shared with all parties as well as all parties' supervisors and the appropriate Chief Officer.

8.13.2.3 *Step Three - Appeal*

If either the complainant or the respondent is not satisfied with the decision and wishes to pursue the matter further, the respective party may prepare a written summary of the concerns and request an appeal. This request should be made through the Office of Human Resources who will convene an appeals session of the Grievance Review Board. One or more of the following appeal criteria must be cited in order for the appeal to be considered:

- New Evidence: Previously unavailable evidence is produced
- Flawed Process: A procedural error or irregularity materially affected the outcome of the case
- Severity: The outcomes issued are too severe or too lenient in relation to the violation

Both parties have three (3) working days, following the *postmark date*⁹, to appeal.

The Grievance Review Board is appointed by the President. Typically three (3) members will serve at an appeal hearing. Membership includes at least one faculty member and at least one staff member. In the event that the grievance is against a member of the Grievance Board or in any way connected to a member of the Grievance Board, an alternate member, with no conflict of interest, shall be appointed by the President. The College's legal counsel may be present at the board hearing and may advise the Chair on procedural matters.

The Grievance Board, after a full review of the facts (which may include a review of the written summary of the problem, interviews with the people involved, and further investigation if necessary), will provide a written decision and recommendations to the Office of Human Resources. The final written decision by the Grievance Board will reflect either a determination that the allegations were unwarranted, cannot be corroborated, or the allegations were founded. The terms of

⁹ If sent electronically, this would be the date stamp associated with the send date.

the prescribed resolution, including any disciplinary action deemed appropriate, will be provided in the final decision.

The Office of Human Resources will provide copies of the decision and prescribed resolution to both parties, as well as to the appropriate Chief Officer(s) associated with each party. The decision of the Grievance Board will be final.

9 EMPLOYEE BENEFITS

(Owner: Office of Human Resources; Last Reviewed: 02/21/2022; Last Updated 02/21/2022)

The College is committed to providing a comprehensive benefits program designed to attract and retain high quality employees. Specifically, the College provides comprehensive benefits that support the health of you and your family, protect your income in the case of illness or unforeseen circumstances, provide access to education, and help you build long-term financial security for retirement. These benefits are considered part of your total compensation.

The College reserves the right to change benefits at any time.

9.1 GENERAL BENEFITS

The College participates in all mandatory benefits as legally required by federal and state regulations, including:

- Social Security (www.ssa.gov)
- Medicare (www.medicare.gov)
- Worker's Compensation Insurance

The following fringe benefits are available to all employees who are three quarters' time or more. When an employee is less than full-time, some of the benefits will be offered on a pro-rated basis. **Employees less than part-time, on call, temporary, or student workers are not eligible for fringe benefits.**

9.1.1 Paid Time Off

This policy defines the parameters associated with paid time off (PTO). Employees are not required in most instances to give advance notice to take PTO, but should inform their supervisor as early as possible. **For PTO extending longer than five work days, the supervisor must be notified at least five business days prior to the leave starting to determine how workflow will be covered during the absence, The supervisor reserves the right to deny a request for PTO when it would significantly interfere with operational capacity.**

The purpose of PTO is to provide employees with flexible paid time off from work that can be used for such needs as personal or family illness, personal or family appointments, funerals, volunteerism, and other activities of the employee's choice. This policy applies to all general staff. Faculty, Residence Life Staff, and Athletic staff should refer to the appropriate handbook to determine benefits related to PTO.

This policy is not intended to enable an employee to receive more paid leave than is available under those policies.

- Full-Time Exempt Staff: 12 days (96 hours)
- Full-Time Non-Exempt Staff: 12 days (96 hours)
- **Part-Time/Hourly : Pro-rated according to the above schedule or % of FTE (e.g. a ½ time worker will receive ½ of the above described PTO or someone who works 25 hours each week will get 63% of what a full time employee receives).**

The full fiscal year award is given at the beginning of the fiscal year (July 1st), even though it is unearned. Unearned leave converts to earned leave throughout the fiscal year as the employee works their assigned hours. An employee must work their full assignment for the year to earn the full amount of the awarded leave. PTO may not be "borrowed" from the next fiscal year. PTO for new hires will be pro-rated until the next fiscal year and start earning PTO their first full month.

Payment for PTO hours that have been taken, but not yet earned will be deducted from an employee's final paycheck(s) in the event of termination or resignation of employment. The employee will be responsible for the repayment of any monies that could not be recovered from an employee's final paycheck(s). PTO is earned on a pro-rated basis during the employee's first year if the date of hire is after the first of the fiscal year (July 1).

Employees must exhaust accrued PTO prior to taking unpaid time off. Unpaid time off extending beyond five working days will fall under the guidelines of the Personal Leave of Absence policy.

All PTO time must be scheduled and approved by the employee's supervisor.

9.1.1.1 *Accumulation of PTO Days*

Unused portions of PTO may be accrued based on an employee's regularly scheduled hours of work and may be carried over from year to year, up to a maximum of 30 days.

For regular full-time and part-time staff employees who are scheduled to work at least 20 hours per week, PTO is accrued bi-weekly based on an employee's FTE (full-time equivalent) according to the following schedule:

FTE	Accrued Per Year	Maximum
1.0	12 days	30 days
0.80 up to 0.99	7 days	30 days
0.60 up to 0.79	6 days	30 days
0.50 up to 0.59	5 days	30 days

Employees whose PTO current accrual balance is greater than thirty (30) days as of December 31, 2021, will retain their balance and will not accrue PTO until their PTO balance is less than the thirty (30) day maximum.

Less than half time employees whose sick leave balance accrues to 60 hours, will retain their balance and will not accrue sick leave until their sick leave balance is less than the 60 hour maximum.

9.1.2 *Vacation*

Teaching faculty, coaches, and residence life staff take vacations according to policies as prescribed by their appropriate supervisor. Other full-time staff vacations are calculated as follows (reduced pro rata for partial years of employment).

- Employment Years 1-5: 10 days paid vacation
- Employment Years 6-10: 15 days
- Employment Years 11 or more: 20 days

Chief Officers accrue vacation days at the start of each service year at the rate of:

- Employment Years 1-5: 15 days paid vacation
- Employment Years 6-10: 20 days
- Employment Years 11 or more: 25 days

A service year, for the purpose of calculating vacation leave accruals, is defined to be a year worked in a non-student, non-temporary/occasional assignment.

Employees who begin employment during the July 1-December 31 period will receive vacation time accruing at the rate of .8 days per month through the following June 30. July 1 starts their second employment year.

Employees who begin employment during the January 1-June 30 period will receive vacation time accruing at the rate of .8 days per month through June 30. July 1 starts their first employment year.

Vacation time must be used by June 30 in the year in which it was granted/earned. The College's fiscal year is July 1 – June 30. The employee is to consult with his or her supervisor ahead of time in planning vacation time to fit the workload.

Part-time staff members ($\frac{1}{2}$ time or greater) receive pro-rated vacation time according to the above schedule (e.g. A one-half time worker will receive $\frac{1}{2}$ of above-described vacation.)

All vacation time must be scheduled and approved by the employee's supervisor and/or the appropriate Vice President. Your supervisor reserves the right to deny a request for vacation when it would significantly interfere with operational capability.

Payment for vacation hours that have been taken but not yet earned will be deducted from an employee's final paycheck in the event of termination or resignation.

9.1.2.1 *Accumulation of Vacation Days*

Vacation days are not accumulated between fiscal years; therefore, no carry-over of vacation from one fiscal year to the next is permissible.

In the event that an employee is re-hired, previous years of service will be considered for vacation accumulations.

9.1.2.2 *Vacation Record Keeping*

All employees that earn Vacation must fill out a "Leave Request Form". This must be approved and signed off on by the employee's supervisor and then turned into Human Resources.

9.1.3 *Leave of Absence*

Employees who have completed at least one year of employment may request a leave of absence from the College for personal reasons. In determining eligibility for a personal leave, the College will review the employee's length of service, work record, leave(s) previously granted, and the reason for the leave. The employee shall receive no salary and will not receive fringe benefits during the period of personal leave. Vacation and PTO will not accrue during the leave period. Time spent on personal leave shall not

count toward years of service at the College. The cost of any fringe benefits which continue during the leave will be the responsibility of the employee.

An approved personal leave will not extend beyond one year. The approved length of the leave will be clearly specified in the notification given by the College.

In granting a personal leave, the College assures employment to the individual upon completion of the leave. However, the College may not always be able to assure that the individual will be returned to the same position or rate of pay. Depending on the length of the leave and the nature of the position, the College may elect to fill the position on a temporary basis, while the employee is on personal leave.

The College reserves the right to deny requests for personal leave.

9.1.4 Medical Insurance

The group medical insurance available to employees is a fully insured major medical policy offered through Blue Cross and Blue Shield of Kansas. Current plans are available in the Business Office. Currently, employees pay approximately 25% and Central Christian College of Kansas pays 75%. When an employee is nearing the age of 65 and is still on CCK's group health plan, please make an appointment with the Human Resources Department to discuss insurance options.

9.1.5 Retirement Plan

Central participates in the TIAA-CREF Retirement Program. FTE employees decide their participation level with a minimum contribution of 4% to match. An employee may contribute less than 4%, but it will not be matched. Central Christian College of Kansas may offer an employee matching contribution as set by the College administration. There is no waiting period for participation in the employee match program. All investments purchased through Central's retirement program are fully funded and vested with the employee at the time of contribution. This program meets all requirements of recent E.R.I.S.A. legislation. Please see the Office of Human Resources for further details and to sign up. The college currently matches employee contributions at the 2% level. The Executive Team reviews this every year and can adjust up or down based on the budget. **During the benefit enrollment period each year, every eligible employee is offered the chance to participate in retirement.**

9.1.6 Term Life Insurance

Group term life insurance with accidental death and dismemberment is available through Advance Insurance Company. Central pays the entire premium for a \$25,000 policy for the employee (3/4 or more). **Advance Insurance Company reduces the amount of life insurance offered once an employee reached the age of 65. Please see Human Resources if you did not sign up for this insurance upon hiring. It's possible to still get this benefit (may be subject to underwriting).**

9.1.7 Moving Expenses

Central assists with costs associated with full-time employees having to relocate to McPherson, KS for employment. Unless otherwise approved by the Chief Financial Officer, moving costs are treated as a reimbursable expense. Original receipts must be submitted to the Business Office in order to be considered. The College will reimburse 75% of moving expenses, up to \$1,900.

9.1.8 Cafeteria Plan

Central participates in Section 125 of the IRS Code where certain medical and childcare expenses may be tax sheltered. This plan is administered by Pathway financial in Salina, Kansas. Fall staff meeting is called

to explain and review the program. Supplemental insurance including life, health, vision, disability, cancer, and dental are also available at the employee's expense.

9.1.9 Facility Use

Upon proper authorization, employees may be allowed to use College facilities for personal use. Employees must contact their immediate supervisor and/or the facility manager in a timely manner to obtain the proper permission. Personal use of facilities will not interfere with College use.

9.1.10 Fitness Center Use & Policy

The Weight Room and Fitness Center are available to all full and part-time employees, at no cost.

Employees will need to sign a liability waiver prior to using the weight room or fitness center. Forms can be obtained from HR.

To promote general wellness, employees may use three hours of work-time (per week) to use the weight room or fitness center, without affecting PTO or vacation.

See posted hours. Employees should also note that labs, classes, or team workouts take precedence. If the weight room or fitness center is not accessible during a time in which an employee would prefer, special permission may be granted. Arrangements will need to be made with the appropriate department.

The College is not responsible for any injury or accident occurring in the facility or during use of the facility. The College is not responsible for any lost or stolen items left in the fitness center. Contact your health care provider prior to using the facility for advice on types of exercises that are appropriate for you. Also contact your health care provider for advice on when to return to exercise following any injury or illness. Start out slowly and increase workout time and intensity gradually. Make sure to include a proper warm-up and cool-down into your workout routine. The sports science instructor and assigned exercise science students can help with fitness assessments, facility orientation, or work out plans if requested.

Employees should comply with all posted regulations.

9.1.11 Meal Benefit

All employees with a Central ID card are able to eat lunches in the dining hall for \$3.00/meal Monday-Friday. This benefit is for the employee only and the ID card must be scanned each time. If an employee comes during breakfast or dinner or their family joins them, the following will be charged:

	Staff:	Guests	Children 4 – 11	3 & under
Breakfast	\$5.50	\$5.50	\$2.75	Free
Lunch	\$3.00	\$6.00	\$3.00	Free
Dinner	\$8.50	\$8.50	\$4.25	Free

Faculty/Staff: free coffee and soda; Monday-Friday during break time (9-9:30am and 3-3:30pm)

Refreshments if not purchased with a meal are \$1.00.

9.1.12 Tuition Discounts

Full-time employees are allowed a waiver of 1/3 of the current residential tuition rate after the first full year of employment; 2/3 of the residential tuition rate after the second full year of employment; and the full residential tuition rate after the third year of full employment. Employee eligibility will remain in effect for the duration of their employment at the College.

Direct dependents of current employees are eligible at the same ratio as said employee is eligible, and to the same degree to which the employee is eligible, except as herein modified. Eligibility terminates if the employee discontinues employment at the College for any reason except on an approved leave of absence. Only employed CCKC faculty and staff can reclaim tuition discounts for SPE & SGS (School of Graduate Studies) courses.

Direct dependents of emeriti faculty and staff, or employees with 25+ years of service are also eligible to receive a full-tuition remission for residential undergraduate courses (SAS).

Due to contractual obligations, tuition remission for online degrees are decided on a case-by-case basis.

Tuition remission only applies to courses offered by the College. Courses offered through tuition-sharing agreements, consortium agreements, and other partnerships are not eligible for tuition remission. The tuition waiver does not apply to repeated courses.

Individuals seeking to utilize tuition remission benefits are required to first apply for federal and state aid by completing a FAFSA and any other official procedures to maximize external aid if applicable. Tuition remission is only applied after successful completion of the application for aid. Institutional, outside, state, and federal grants and scholarships are applied to tuition and fees before tuition remission is calculated. The sum of all aid (including the remission) should not exceed the total tuition charge.

Renewal of the benefit is contingent upon confirmation of employment or right to the benefit. The benefit is limited to a maximum of four (4) academic years (SAS) and five (5) academic years (SPE). At no time may the benefit result in a refund to the student. *Policy related to Graduate Assistants is stated in its own section of this manual.*

The benefit is limited to tuition only. The benefit does not cover costs associated with application fees, deposits, registration fees, additional hours, late fees, lab fees, study abroad fees, activity fees, insurance, audit fees, DPI fees, course fees, books, student fees, etc.

Students can lose the benefit if not meeting Satisfactory Academic Progress. This benefit is limited to one earned degree only, except for consecutive completion of an Associate and a Bachelor's degree.

This benefit shall not be deemed to constitute a contract between the College and any participant or to be a consideration or an inducement for the employment of any participant. Nothing contained in this benefit shall be deemed to give any participant or eligible employee the right to be retained in the service of the employer or to interfere with the right of the employer to discharge any eligible employee at any time.

9.1.13 Tuition Waiver Exchange Program (TWEP)

Through the Council for Christian Colleges & Universities (CentralU) provides full-time employees (faculty & staff with at least one-year full-time employment) the opportunity to apply, on behalf of their undergraduate dependent child, for tuition benefits at other higher education institutions. If a dependent is awarded TWEP, tuition costs are partially or fully covered at the institution that has granted the exchange. Interested individuals should contact the Office of the President for more information.

9.1.14 Retired Employee Health Insurance Plan

Central Christian College of Kansas will provide certain health coverage benefits for those employees who retire from the institution and meet the following qualifications:

- Be 65 years old at retirement
- Served the College full-time for at least 15 years (3/4 time qualifies as a full year)
- Enrolled in Medicare
- Not working full-time

As a retiree, Central will pay (reimburse) the monthly premium for a Medicare Supplemental Plan. Premiums will increase as retiree gets older and Central will continue to match premium increases until retiree reaches age 70—after that Central will no longer increase monthly contributions and retiree will be responsible for remaining cost increases. If retirement occurs before age 65, the retiree can apply for COBRA under the current health insurance plan for up to eighteen months.

If the retiree chooses a BlueCross BlueShield plan the college may pay Blue Cross Blue Shield directly.

9.2 FAMILY AND MEDICAL LEAVE ACT (FMLA) POLICY

Central Christian College complies with the Family and Medical Leave Act (FMLA) and will grant up to 12 weeks of leave during a 12-month period to eligible employees (or up to 26 weeks of military caregiver leave).

The purpose of this policy is to provide employees with a general description of their FMLA rights. In the event of any conflict between this policy and the applicable law, employees will be afforded all rights required by law. If you have any questions, concerns or disputes with this policy, please contact Human Resources.

9.2.1 Eligibility

To be eligible for leave under this policy, employees must meet **all** of the following requirements:

- Have worked at least twelve (12) months for Central Christian College
- Have worked at least 1,250 hours for Central Christian College over the twelve (12) months preceding the date the leave would commence.
- Currently work at a location where there are at least fifty (50) employees within seventy-five (75) miles.

The 12 months of employment do not have to be consecutive. All periods of absence from work due to or necessitated by service in the uniformed services are counted as hours worked in determining eligibility.

9.2.2 Reasons for Leave

To qualify as FMLA leave under this policy, the leave must be for one of the following reasons:

- The birth of a child or placement of a child with the employee for adoption or foster care.
- To care for a spouse, child, or parent who has a serious health condition.
- For a serious health condition that makes the employee unable to perform the essential functions of his or her job.
- For any qualifying exigency arising out of the fact that a spouse, child or parent is a military member on covered active duty or on call to covered active duty status.
- To care for a covered service member with a serious injury or illness.

9.2.3 Amount of Leave

An eligible employee can take up to 12 weeks of FMLA leave during any 12-month period. The company will measure the 12-month period as a rolling 12-month period measured backward from the date an employee uses any leave under this policy. Each time an employee takes leave, the company will compute the amount of leave the employee has taken under this policy in the last 12 months and subtract it from the 12 weeks of available leave, and the balance remaining is the amount the employee is entitled to take at that time.

An eligible employee can take up to 26 weeks for the FMLA military caregiver leave during a single 12-month period. For this military caregiver leave, the company will measure the 12-month period as a rolling 12-month period measured forward. FMLA leave already taken for other FMLA circumstances will be deducted from the total of 26 weeks available.

Eligible spouses who both work for the company may only take a combined total of 12 weeks of leave for the birth of a child, adoption or placement of a child in foster care, or to care for a parent (but not a parent "in-law") with a serious health condition. Both may only take a combined total of 26 weeks of leave to care for a covered injured or ill service member (if each spouse is a parent, spouse, child or next of kin of the service member).

9.2.4 Intermittent Leave or a Reduced Work Schedule

Employees may take FMLA leave in one consecutive block of time, may use the leave intermittently (take a day periodically when needed over the year) or, under certain circumstances, may use the leave to reduce the workweek or workday, resulting in a reduced hour schedule. In all cases, the leave may not exceed a total of 12 workweeks (or 26 workweeks to care for an injured or ill service member) in a 12-month period.

The company may temporarily transfer an employee to an available alternative position with equivalent pay and benefits if the alternative position would better accommodate the intermittent or reduced schedule, in instances when leave for the employee or employee's family member is foreseeable and for planned medical treatment, including recovery from a serious health condition or to care for a child after birth or placement for adoption or foster care.

For the birth, adoption or foster care of a child, the company and the employee must mutually agree to the schedule before the employee may take the leave intermittently or work a reduced-hour schedule. Leave for birth, adoption or foster care of a child must be taken within one year of the birth or placement of the child.

When leave is needed for planned medical treatment, the employee must make a reasonable effort to schedule treatment so as not to unduly disrupt the company's operations.

9.2.5 Employee Notice Requirement

All employees requesting FMLA leave must provide verbal or written notice of the need for leave to their supervisor and HR.

When the need for the leave is foreseeable, the employee must provide the company with at least 30 days' notice. When an employee becomes aware of a need for FMLA leave fewer than 30 days in advance, the employee must provide notice of the need for the leave either the same day the need for leave is discovered or the next business day. When the need for FMLA leave is not foreseeable, the employee must comply with the company's usual and customary notice and procedural requirements for requesting leave, absent unusual circumstances.

Within five business days after the employee has provided this notice, HR will complete and provide the employee with a Notice of Eligibility and Rights and request a medical certification or other supporting documentation as necessary.

9.2.6 Designation of FMLA Leave

Within five business days after the employee has submitted the required certification or other documentation, HR will complete and provide the employee with a written response to the employee's request for FMLA leave using the FMLA Designation Notice.

9.2.7 Employee Status and Benefits during Leave

Central Christian College will continue an employee's health benefits during the leave period at the same level and under the same conditions as if the employee was continuously at work.

While on paid leave, the employer will continue to make payroll deductions to collect the employee's share of insurance premiums. While on unpaid leave, the employee must continue to make this payment, either in person or by mail. The payment must be received in the Business Office by the 10th day of each month. If the payment is more than 30 days late, the employee's health care coverage may be dropped for the duration of the leave.

The company will provide 15 days notification prior to the employee's loss of coverage.

If the employee chooses not to return to work for reasons other than a continued serious health condition of the employee or the employee's family member or a circumstance beyond the employee's control, the company will require the employee to reimburse the company the amount it paid for the employee's health insurance premium during the leave period.

If the employee contributes to life insurance, disability, dental, vision, FSA, or cancer plan, the company will continue making payroll deductions while the employee is on paid leave. While the employee is on unpaid leave, the employee may request continuation of such benefits and pay their portion of the premiums, or the company may elect to maintain such benefits during the leave and pay the employee's

share of the premium payments. If the employee does not continue these payments, the company will discontinue coverage during the leave. If the company maintains coverage, the company may recover the costs incurred for paying the employee's share of any premiums, whether or not the employee returns to work.

9.2.8 Employee Status after Leave

An employee who takes leave under this policy may be asked to provide a fitness for duty clearance from a health care provider. This requirement will be included in the company's response to the FMLA request. Generally, an employee who takes FMLA leave will be able to return to the same position or a position with equivalent status, pay, benefits, and other employment terms. The position will be the same or one that is virtually identical in terms of pay, benefits, and working conditions. The company may choose to exempt certain key employees from this requirement and not return them to the same or similar position when doing so will cause substantial and grievous economic injury to business operations. Key employees will be given written notice at the time FMLA leave is requested of his or her status as a key employee.

9.2.9 Use of Paid and Unpaid Leave

An employee who is taking FMLA leave because of the employee's own serious health condition or the serious health condition of a family member must use all paid vacation and PTO prior to being eligible for unpaid leave. PTO leave may run concurrently with FMLA leave if the reason for the FMLA leave is covered by the established PTO leave policy.

Disability leave for the birth of a child and for an employee's serious health condition, including workers' compensation leave (to the extent that it qualifies), will be designated as FMLA leave and will run concurrently with FMLA. The employee will then be required to substitute accrued (or earned) paid leave as appropriate before being eligible for unpaid leave for what remains of the 12-week entitlement. An employee who is taking leave for the adoption or foster care of a child must use all paid leave prior to being eligible for unpaid leave.

An employee who is using military FMLA leave for a qualifying exigency must use all paid vacation and personal leave prior to being eligible for unpaid leave. An employee using FMLA military caregiver leave must also use all paid leave prior to being eligible for unpaid leave.

9.2.10 Intent to Return to Work from FMLA Leave

On a basis that does not discriminate against employees on FMLA leave, the company may require an employee on FMLA leave to report periodically on the employee's status and intent to return to work.

9.2.11 Definitions

- **Serious health condition** means an illness, injury, impairment, or physical or mental condition that involves inpatient care or continuing treatment by a health care provider. This can include conditions with short-term, chronic, long-term or permanent periods of incapacity.
- **Spouse** means a husband or wife as defined or recognized in the state where the individual was married and includes individuals in a common law or same-sex marriage. Spouse also includes a husband or wife in a marriage that was validly entered into outside of the United States, if the marriage could have been entered into in at least one state.

- **Child** means a biological, adopted or foster child, a stepchild, a legal ward, or a child of a person standing in loco parentis, who is either under age 18, or age 18 or older and “incapable of self-care because of a mental or physical disability” at the time that FMLA leave is to commence.
- **Parent** means a biological, adoptive, step or foster father or mother, or any other individual who stood in loco parentis to the employee when the employee was a child. This term does not include parents “in law.”
- **Qualifying exigency** includes short-notice deployment, military events and activities, child care and school activities, financial and legal arrangements, counseling, rest and recuperation, post-deployment activities, and additional activities that arise out of active duty, provided that the employer and employee agree, including agreement on timing and duration of the leave.
- **Covered active duty** for members of a regular component of the Armed Forces, means duty during deployment of the member with the Armed Forces to a foreign country. For a member of the Reserve components of the Armed Forces, means duty during the deployment of the member with the Armed Forces to a foreign country under a federal call or order to active duty in support of a contingency operation, in accordance with 29 CR 825.102.
- **The next of kin of a covered service member** is the nearest blood relative, other than the covered service member's spouse, parent or child in the following order of priority: blood relatives who have been granted legal custody of the service member by court decree or statutory provisions, brothers and sisters, grandparents, aunts and uncles, and first cousins, unless the covered service member has specifically designated in writing another blood relative as his or her nearest blood relative for purposes of military caregiver leave under the FMLA.
- **Covered service member** is a current member of the Armed Forces, including a member of the National Guard or Reserves, who is receiving medical treatment, recuperation or therapy, or is in outpatient status or on the temporary disability retired list for a serious injury or illness.
- **Serious injury or illness** is one that is incurred by a service member in the line of duty on active duty that may cause the service member to be medically unfit to perform the duties of his or her office, grade, rank or rating. A serious injury or illness also includes injuries or illnesses that existed before the service member's active duty and that were aggravated by service in the line of duty on active duty.

Visit the Office of Human Resources for more information and/or visit
<https://www.dol.gov/agencies/whd/fmla>.

9.3 BOOKSTORE DISCOUNT

College employees receive a 10% discount on most items purchased at the Campus Store. Please see the store for other exceptions that may apply. Items purchased may be payroll deducted. A signed receipt will constitute this.

9.4 PAID HOLIDAYS

The following holidays are recognized as paid holidays for employees outside of student workers

Holiday	Date	Students	Faculty	Staff
Labor Day	September 5, 2022	No Class	Off	Off
Fall Break (One Day)	October 13-14, 2022	No Class	Report/Off	Report/Off
Thanksgiving	November 21-27, 2022	No Class	Off November 24-25, 2022	Off November 24-25, 2022
Winter Break (Christmas)	December 16, 2022 – January 8, 2023	No Class	Off December 13, 2022 – January 5, 2023)	Off December 23, 2022 – January 1, 2023)
President's Day	February 20, 2023	No Class	Off	Off
Spring Break	March 18 – 26, 2023	No Class	Off March 22-24, 2023	Off March 24, 2023
Good Friday	April 7, 2023	No Class	Off	Off
Easter Travel Day	April 10, 2023	No Class	Report	Report
All School's Day	May 12, 2023	No Class	Off	Off
Memorial Day	May 29, 2023	No Class	Off	Off
Juneteenth Day	June 19, 2023	No Class	Off	Off
Independence Day	July 4, 2023	No Class	Off	Off
Subject to change in response for Force Majeure				

If a paid holiday, excluding Easter Sunday and Juneteenth Day, falls on Saturday or Sunday, either Friday or Monday can be designated as an alternate day off with pay. Easter Sunday will be considered a holiday only for employees who are regularly scheduled for Easter Sunday. Departments that receive the required approval to close on days that are NOT official holidays (other than for emergencies or special College-designated days) generally are to provide alternate work hours within the pay period for staff employees, as the staff employees will not be entitled to holiday or closed pay for this closed time.

At the supervisor's discretion, an alternate day off may be given in the same pay period as the holiday for essential employees. Essential employees who receive an alternate day off during the pay period should report the holiday hours on the actual holiday. Any emergency time worked on the holiday should also be recorded as emergency pay on the holiday. No time should be recorded on the timesheet for the alternate day off.

9.4.1 Christmas (Closed Period)

The days following Christmas Day through New Year's Day are considered "flex-days". Staff should work with appropriate supervisors to ensure that essential functions are met, with equitable workload and time expectations, otherwise employees are afforded flexibility concerning work assignments during this time-frame. Any approved time away from work is considered "with pay".

9.5 EXTRA HOURS

Job descriptions for some staff positions include the possibility of an occasional need to work beyond a regular 40-hour week. As with any organization, this extra time spent is understood as "a part of the job." No work-time records are kept for exempt positions with the purpose of "making up" the time by reducing hours at a future time. These employees are filling positions that are exempt from federal overtime laws. In isolated situations, an administrator may approve time off in recognition of excessive time spent above and beyond the time customarily required by the job. It is understood that this is an

exception to accepted procedures.

Non-exempt employees are paid over-time in compliance with applicable laws and regulations. All overtime hours must be recorded and turned in; however, any non-exempt, hourly employee must have pre-approval from their supervisor to work overtime. If an employee works overtime without pre-approval they may face disciplinary action, including termination for repeat offenses.

9.6 NOTARY PUBLIC

The services of a Notary Public are available to employees of the College without charge. Please go to the Business Office.

9.7 COBRA [CONSOLIDATED OMNIBUS BUDGET RECONCILIATION ACT]

Employees and their families will have the opportunity for a temporary extension of health insurance coverage in certain circumstances where coverage under the College's health plan would otherwise end. Only those employees, spouses of employees and their dependents who were covered under the College's plan on the day before the event which triggered termination of coverage are eligible to elect continuation of coverage.

Events which may trigger the option to continue coverage are as follows:

- Termination of the covered employee's employment
- Death of a covered employee;
- Divorce or legal separation of a covered employee from his or her spouse;
- A covered employee becoming entitled to receive Medicare benefits; or
- A dependent child of a covered employee ceasing to be a dependent.

Employees are responsible for notifying the Office of Human Resources (the Plan Administrator) of the occurrence of a qualifying event if outside of normal termination. When a qualifying event occurs, the Plan Administrator will provide the employee and/or qualified beneficiary with the appropriate notice regarding his other rights under COBRA. For further information on the continuation of coverage, see a representative of the Office of Human Resources. [For more detail on COBRA visit https://www.dol.gov/sites/dolgov/files/ebsa/about-ebsa/our-activities/resource-center/publications/an-employees-guide-to-health-benefits-under-cobra.pdf](https://www.dol.gov/sites/dolgov/files/ebsa/about-ebsa/our-activities/resource-center/publications/an-employees-guide-to-health-benefits-under-cobra.pdf)

The exiting employees will have the opportunity to continue other benefits besides health insurance by paying the provider directly. Please refer to the COBRA paperwork that is mailed to the employee within two weeks of their last day.

9.8 TUITION ASSISTANCE PROGRAM (TAP)

An essential component to the fulfillment of the mission of the College is the recruitment, hiring, and retention of the highest qualified employees. To meet that ideal, the College has adopted a Tuition Assistance Program (TAP) in order to encourage the professional development of eligible employees.

The Tuition Assistance Program is available to full-time (benefit eligible) employees for the purpose of completing an advanced degree not available at Central Christian College of Kansas or at another institution.

Enrollment in the program is limited to the current budget funds available and projected tuition costs. Requests for entry into the program are made through the President's Office, with supervisory pre-approval. Preference for program participation will generally be given to faculty or other institutionally driven necessities.

Approved applicants will be eligible for renewable loans:

- Master's: Not to exceed \$2,500 in any given term and not to exceed \$12,000 in totality.
- Doctoral: Not to exceed \$3,000 in any given term and not to exceed \$15,000 in totality.

The College will provide payment to the employee after submission of a reimbursement request with evidentiary proof that the course was satisfactorily completed. Special arrangements can be made if the individual is seeking an advance on the tuition cost.

Loans will be forgiven (on a pro-rated basis) after the employee completes the program:

- Masters: One-half of the loaned funds will be forgiven for each year of service. Withdrawal from the program prior to completion or departure of the employee from the College will result in repayment of all funds advanced to the individual.
- Doctoral: One-fourth of the loaned funds will be forgiven for each year of service. Withdrawal from the program prior to completion or departure of the employee from the College will result in mandatory repayment of all funds advanced to the individual.

Waiting Period: Two-years of continuous full-time employment is required prior to beginning the program. This waiting period may be waived at the discretion of the CFO and the President, when participation is deemed strategically appropriate for the College. By request, faculty members may ask to have previous employment at another institution of higher learning considered as fulfillment of this waiting period.

Application Requirements: The employee will submit a TAP application to the Office of Human Resources. The request must include:

- Expected Date of Program Start
- Degree being sought
- Description of the degree and degree granting institution,
- Description of the program,
- Rationale for the program (as it relates to employment at the College),
- Target completion dates,
- Time restraints (including residency requirements),
- Cost of the program.

The Business Affairs Committee recommends recipients to the College Council.

9.9 GRADUATE ASSISTANT PROGRAM

Each year Central Christian College of Kansas appoints a specific number of Graduate Assistantships (GA) to students looking to enroll in graduate degree program(s) at Central Christian College of Kansas. These

positions are determined on a case-by-case basis, which includes consideration of need and available budget.

From the College's perspective, GA's are, first and foremost, graduate students pursuing an education. The *work* associated with the GA position is viewed as an integral part of that education. Therefore, the College is committed to ensuring that GA's assignments are productive, enhance student qualifications, meet workload goals, and are consistent with the educational objectives of the student and his or her program.

Currently, GA positions are reserved for degree seeking students, enrolled in a CCK graduate program, and reserved for administrative duties, such as:

- Assist with program development and assessment
- Recruitment functions
- Planning and participating in special events
- Providing guidance to undergraduate students or programs
- Assist with public relations
- Residence Staff
- Athletic Staff
- General administrative support functions

Recipients of a full-time graduate assistantship may not work more than 29 hours per week during the school year and 40 hours a week during the summer. The graduate assistant will track their hours to ensure sufficient time to be academically successful. Graduate assistantships are not considered employment because the work performed is primarily academic in nature. However, Graduate Assistants are expected to adhere to the standards outlined in the CCK Policies and Procedures Manual, which is a guide for employee behavior and conduct.

Graduate assistantships are very competitive and are not available for every department or every graduate student.

The Graduate Assistantship Program is "owned" by the Chief of Staff, in conjunction with the Human Resource department. Under no circumstance will a department offer a graduate assistantship without adhering to the policies outlined herein.

9.9.1 Eligibility

To be eligible for an assistantship, students:

- Must be matriculated into a degree-seeking Master's program
 - A GA may begin his or her *work assignment* prior to beginning of the program, if the program is scheduled to start within the same semester.
- Must maintain minimum credit requirements.
- Maintain good standing (3.0 cumulative GPA).
- International students must possess necessary visa and other documents required for U.S. employment.
- Students who have met all requirements for graduation are no longer eligible.

- Students who complete the program, may continue his or her *work assignment* until the end of their contract date (either the semester or current academic year), at the request of their supervisor and based on need.

9.9.2 Expectations

Departments utilizing graduate assistants will provide information about responsibilities, expectations, workspace, support services, etc. to the Graduate Assistant through a job description. Departmental policies and procedures should be described and discussed with the departmental director. Policies surrounding the tuition benefit, dismissal or resignation should be addressed by the HR/President's Office.

Standards of professional behavior expected in carrying out the terms of the appointment should be made in writing through a Graduate Assistant position agreement. Graduate assistants should be informed that their assistantship can be terminated prior to expiration of the period of service or the length of the graduate program if the terms of the appointment are not met.

Graduate assistants agree to not accept employment outside of CCKC, without prior approval.

9.9.2.1 *Fall and Spring Session*

- GA's receiving housing and meals should not exceed 29 hours per week in totality for all *work assignments*.
- GA's not receiving housing and meals should not exceed 20 hours per week in totality for all *work assignments*.

9.9.2.2 *Summer Session*

- Employment during the summer session will be paid for all hours worked above 20 hours and must follow the rules and policies outlined for student employment by the Office of Human Resources.
 - The 20 hours is based on the fact that no meals are provided during the summer session.
- Students should not exceed 40 hours per week in totality for all campus jobs.
 - If students do work over 40 hours in a pay week, the student must be paid overtime.
- Supervisors are not permitted to move time worked in a paid status or adjust time worked in a paid status to another payroll period to avoid overtime payments.

9.9.3 Limitations

GA's may be re-appointed to assistantships for successive terms, but renewal is not automatic or guaranteed. Factors entering into a decision to reappoint a graduate assistant may include:

- Satisfactory academic performance and progress toward degree;
- Satisfactory performance of assigned assistantship responsibilities and duties;
- Availability of funds;
- Departmental or institutional limits on the number of years for which an assistantship may be held;
- Specific departmental needs, constraints and policies, including efforts to identify qualified students to benefit from assistantships.

9.9.4 Remuneration

Remuneration varies by category. Please see the remuneration schedule as follows:

		Tuition	Compensation	
			Non-Housed	Housed (w/meals)
Athletic	Exempt	100%	\$400/Month	\$300/Month
Residential	Exempt	100%	Room & Board Only	
Other	Exempt	50%	\$400/Month	\$300/Month

Along with a monthly stipend, graduate assistants may also receive compensation in the form of a housing and meal plan. Graduate assistants may be housed with other graduate assistants in apartment or homes not filled by undergraduate students. In the case that there is no available housing, other accommodations may be made. If a graduate assistant chooses to obtain their own housing, there will be no compensation for housing. In addition, GA's may receive reduced cost (or no cost) access to meals served through the Dining Hall. The GA will be responsible for meals when the Dining Hall is not in operation.

9.9.4.1 Tuition

Tuition reduction is a fringe benefit granted in excess of the reasonable compensation paid as a stipend and cannot be converted into a cash benefit. Tuition reduction is equal to the full amount of tuition, excluding special course fees, books, late fees or other related fees. Tuition reduction benefits that are offered for a particular semester, but are not used in that semester, will be forfeited and will not be paid directly to a student under any circumstances.

Tuition benefits may not be used for undergraduate credits, except, tuition reduction benefits may be used for undergraduate classes taken to satisfy graduate degree requirements as part of a plan of study that has been approved in writing.

Tuition reduction typically maxes out at 12 credits per semester/term (with a total of 36 credit hours for the entirety of the program).

9.9.4.2 Other Remunerations

Graduate assistants may receive a stipend contingent upon continued participation in the graduate assistant program and satisfaction of the requirements set forth in the GA agreement. The stipend will be paid in monthly installments, on dates established by CCK. Federal and state taxes, if applicable, will be withheld from each monthly stipend payment.

Graduate Assistants are not eligible for employee benefits or insurance.

Residential GA's remain responsible for all applicable housing fees, including parking, laundry, and student health insurance (required), etc.

If on the meal plan, the GA is responsible for meals when the Dining Hall is not in operation.

9.9.5 Appointing Graduation Assistants

The School of Graduate Studies aims for the population of graduate assistants at CCK to represent the diversity of students in the general population. Central Christian College of Kansas complies with Titles VI and VII; when possible and appropriate, vacancies for graduate assistantships should be advertised

for a minimum of two weeks on the school's employment website. Vacancies should be advertised as broadly as possible to ensure equal access to the assistantship position.

9.9.6 Graduate Assistant Appointment Notice by Department

In order to request a graduate assistant, the appointing department must submit a Graduate Assistant Request Form to the Chief of Staff.

Typically, Athletic GA's are considered in relation to roster size, at a 1/15 ratio. Therefore a team of 20, typically only has one coach, where a team of 30 may request a GA. Special consideration is given to teams running active JV programs.

Departments seeking to fill a GA position need to submit the following:

- Projected length of appointment
- Projected Time Commitment
- Job Duties
- Hiring Department and Supervisor
- Any special requirements related to leave, scheduling or other terms

All other necessary paperwork should be completed and submitted to the Chief of Staff. After approval of the assistantship, which is conditional upon available funds, the assistantship opening along with job description will be posted on the employment website for two weeks.

The specific agreement will be developed by the Chief of Staff. No GA may begin working until all paperwork has been submitted and the final agreement has been signed off by the Chief of Staff.

9.9.7 Apply for the Position

After completing the graduate program application process and acceptance into the program with Admissions. Any candidate for the Graduate Assistantship should submit the following items:

- A cover letter
- Resume
- Completed application for employment
- Personal Testimony of Faith
- A list of three professional references and a brief description of your professional relationship with each person.

Graduate assistantship applications are reviewed according to specific criteria, such as academic records, experience, time available for work by applicants, etc. Applicants will not be considered if they fail to submit the aforementioned documents.

The Office of Human Resources will complete a background check.

9.9.8 Evaluation of Graduate Assistants

9.9.8.1 Performance Evaluation

Departments hiring graduate assistants are responsible for assessment of their performance. Performance assessment is an ongoing activity. After each term, there will be an evaluation of the graduate assistant's academic performance [Maintaining a

3.0 GPA] by the President's Office and a professional performance [by the supervisor and director], in which the director will either recommend a termination or continuation of the graduate assistant. Personnel matters related to a graduate assistant, must be done in a confidential setting and only include necessary staff members.

9.9.9 Change in status and dismissal

Any changes of status must be processed through the Chief of Staff. If a graduate assistant's appointment is terminated [loss of funding, for cause, academic delinquency, by written notice, force majeure and/of by voluntary mutual agreement] before the completion of the appointment period, the tuition benefits also terminate and the student is responsible for personal payment of tuition on a pro-rata basis for the remainder of the semester and for any future semesters.

GA's no longer part of the program will be asked to vacate housing within 2 weeks and will not have access to meals.

Upon completion of the program, there is no further encumbrance for either party.

10 BUSINESS OPERATIONS

(Owner: Chief Financial Officer; Last Reviewed: 02/14/2022; Last Updated 02/14/2022)

10.1 SALE OF COMMODITIES

10.1.1 College Property

No property owned by the College may be sold, donated, or disposed of without authorization of the appropriate VP and Chief Financial Officer.

10.1.2 Private Goods

It is not appropriate for any employee to sell private goods or services on College time or property.

10.2 PURCHASING/REIMBURSEMENT POLICY

Central Christian College of Kansas (Central) recognizes that employees of the College will be required to incur expenses to conduct business and to further the mission of Central. The purpose of this policy is to ensure that (a) adequate cost controls are in place, (b) expenditures are appropriate, and (c) to provide a uniform and consistent approach for the timely review and reimbursement of authorized expenses incurred by personnel. Central will reimburse only reasonable, necessary and documented expenses incurred by personnel in the performance of regularly assigned, authorized, or approved duties.

When incurring business expenses, Central expects personnel to:

- Be good stewards of Central funds
- Stay within allocated budget
- Exercise discretion and good business judgment with respect to spending
- Promptly report expenses, supported by required documentation, as they were actually spent

The College has delegated considerable authority to departments and offices to make purchasing decisions. This requires that employees involved at every step of the process take full responsibility for understanding the policies and procedures regarding purchasing, payment, and vendor relations.

Purchasing decisions are business decisions made on behalf of the College and therefore should be made with the utmost consideration for what is in the best interest of the College and demonstrates good stewardship with the resources God has provided. Purchases also need to be made in the most efficient and cost effective manner. Following policy and procedures ensures that appropriate business processes occur when dealing with outside vendors.

Departmental and office personnel who will be responsible for making payment requests and approving them are expected to have appropriate authority for their role (i.e. requestor, approver, etc.) and are therefore required to be aware of the protocols associated with their designation.

The goal for every purchasing transaction is to obtain the best value possible. The College strives to procure most goods and services through the use of contracts that have appropriate terms and conditions to properly protect the institution. When bids are required by policy, they are to be

conducted on an open and competitive basis and without favoritism. Interested suppliers will receive fair and impartial consideration.

Segregation of duties and responsibilities in the purchasing process provides proper controls. As the dollar value and complexity of a purchase increases, so does the level of authority and responsibility required to obligate the College for a purchase.

**The President has the discretion to suspend or rescind all or any part of this policy or related procedure(s).*

10.2.1 Ethical Considerations

Ethical business standards shall govern all procurement transactions. Infractions or suspicious activity should be reported to the appropriate supervisor, Chief Financial Officer, or reported through the Fraud/Whistleblower Hotline on the staff resources page. Disciplinary action for those violating ethical business standards will be taken in accordance with applicable policy, up to and including the termination of employment.

College personnel shall not solicit or accept a significant gift from a supplier or prospective supplier. A *significant gift* is defined as an item, service, favor, monies, credits, or discounts not available to others which could influence purchasing decisions. College personnel may accept trivial items (less than \$20 in value) as a matter of courtesy, but may not solicit them. Acceptance of social invitations to occasional business meals, entertainment, and hospitality will be subject to prudent judgment as to whether the invitation places or appears to place the recipient under any obligation, the appropriateness of the occasion, frequency, and choice of facilities. Questions about the value of a gift or appropriateness of an invitation should be referred to the Chief Financial Officer.

It is the policy of the College that its employees conduct the affairs of the College in accordance with the highest ethical, legal, and moral standards. An employee must not be in a position to make a decision for the College if his or her personal, professional, or economic interests (or those of his or her immediate and extended family member) may be directly influenced or affected by the outcome. See the Conflict of Interest Policy in the Code of Conduct.

10.2.2 Signature Authority

Some vendor relations may require a contract. The President of the College, the Chief Financial Officer and Chief Operations Officer have the authorization to sign contracts and agreements on behalf of the College. In some cases, specific officers of the College may have limited signature authority, as delegated by the Board of Trustees or President.

10.2.3 Internet Payments

Those who transact College business with vendors over the Internet by using credit cards face increased risk and responsibility. Purchases over the internet should be minimized. Individuals should consider the following recommendations:

- Deal only with established, reputable vendors.
- Do not buy from unincorporated individuals or groups offering products or services.
- College related purchases should be transacted on a college credit card.
- Ensure that the vendor provides a secure website for transmission of information.

- Never save credit card information on the computer used for the purchase.

10.2.4 End of Year Purchases

- All spending requests will be turned into the Business Office no later than June 1 for the remainder of the fiscal year.
- Supervisors may not authorize expenditures after June 1 without the approval of the Chief Financial Officer.
- All use of credit cards are not authorized in the month of June to prepare for end of fiscal year close out.

10.2.5 Segregation of Duties

Segregation of duties and responsibilities in the purchasing process provides proper controls. An example of segregation of duties is as follows:

- Requester/end user (Office worker, faculty member, coach, etc.):
 - Determine what is needed
 - Determine whether the need can be fulfilled by a Preferred Vendor
 - If there is no Preferred Vendor, research vendors
 - Solicit prices
 - Analyze costs and assess other important factors (i.e. delivery, customer service, etc.)
 - Select a vendor
 - Initiate a Requisition/Payment Approval or communicate needs to authorized requester
 - Obtain, prepare, and track necessary documents and paperwork.
 - Ensure the proper receipt of ordered goods or services
 - Submit paperwork
- Approver (Department/Division Chair, supervisor, manager, chief officer, etc.):
 - Validate the legitimate business purpose of the transaction
 - Validate that adequate funding is available; Monitor budget(s)
 - Ensure compliance with policy and applicable regulations for the use of restricted funds and the acquisition of regulated or controlled goods
 - Approve requisitions and special purchasing transactions, when necessary
 - Review and approve reimbursement requests for individuals they supervise
 - Negotiate and resolve disputes with vendors
 - Monitor and reconcile purchase transactions

10.2.6 Payment Procedure

Payment/Pre-Approval forms can be obtained through the Business Office, completed by the Requestor, and authorized by the Approver before the Business Office will consider action.

10.2.6.1 Signature Authority – Payment Forms

All payment forms require a signature. Individuals are delegated to authorize expenditures on budgets they are authorized to oversee, based on the following limits:

Amount	Additional Signature Required
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Up to \$99.99	Requestor Signature
\$100.00 - \$4999.99	Requestor & Supervisor Signature
Amounts over \$5,000	Requestor, Supervisor & CFO Signature
Amounts ≥ \$10,000	In addition to the signatures of the Requestor, Supervisor & CFO, the request must be submitted to the Office of the President with evidence of comparative pricing and justification of vendor choice.
Amounts ≥ \$100,000	In addition to the signatures of Requestor, Supervisor & CFO, the request must be submitted to the Office of the President with evidence of comparative pricing and justification of vendor choice, and provide an accounting for stringent methods of ensuring the balance of long-term quality and cost.
As Determined by the Board	Board Approval

Requests shall not be split to avoid these criteria.

All restricted fund use should be approved by supervisor and request signed by Chief Financial Officer.

In cases where the President or the Chief Financial Officer is the Requestor, the request must be signed by the non-requesting officer.

The foregoing delegation pertains to Payment Requests only, and does not authorize signing of agreements or contracts unless specifically provided for elsewhere.

Individuals with signature authority may temporarily delegate their authority to a designee. This temporary delegation must be issued in writing, with notification to the Chief Financial Officer (either by hard copy or email). The authority should be restricted to expenditures that are urgent in nature and must be in effect for a specified timeframe.

Changes to signature authorizations must be approved in writing by the appropriate Chief Officer or the President.

10.2.6.2 *Invoices and Receipts.*

Receipts and/or invoices are required for all expenditures billed directly to Central. A name or department must be noted on all charges made on behalf of the college. Any invoices sent out by the Accounts Payable Clerk for the purpose of obtaining a GL account number must be returned to the Accounts Payable Clerk within five (5) business days of receiving the invoice. Missing receipts require employee to sign a separate statement indicating they lost the receipt and will provide details of the expenditure. The Accounts Payable Clerk will have a form available for such circumstances. Missing receipt forms are to be used on rare occasion and should not become routine/normal for any employee of the college.

10.3 CASH ADVANCES & REIMBURSEMENT PROCEDURE

Individuals, as a general rule, should not advance their own funds to purchase supplies and services on behalf of the College. Purchases should be made through established purchasing policy and procedures. In limited instances an individual may need to pay for an item and be reimbursed. If it is necessary that an employee advance funds to purchase supplies or services for College business, the immediate supervisor must first authorize the purchase. The individual should request reimbursement by completing the appropriate expense report.

10.3.1 Cash Advances

- Submit expense request form to Accounts Payable Clerk two business days before you need the funds. The Chief Financial Officer must approve all short notice requests. Email and phone requests are not acceptable.
- Once the purchase has been made, receipts, other documentation, and any leftover cash must total the original amount requested and be brought to the Accounts Payable Clerk. Employees must settle this account 5 business days from purchase. In the event they do not settle within 5 business days, the employee will reimburse the college and/or pay for any discrepancies.

10.3.2 Personal Reimbursement

1. Submit reimbursement form and required receipts to Accounts Payable Clerk within 5 business days of expense. After 30 days, you will not be reimbursed without Chief Financial Officer approval.
2. Receipts and/or other documentation totaling \$50 or less can be taken directly to the Bursar for reimbursement. Employee must provide account to be charged at the time of request.
3. For reimbursements over \$50, employees will a) complete an approved expense request form, b) attach receipts and/or other documentation, and c) return to the Accounts Payable Clerk two business days prior to reimbursement date. Business Office will normally cut checks for reimbursement on the 5th and 20th day of each month.

10.3.3 Check Reissuance.

If check is lost, stolen or ruined, please contact the Business Office or Accounts Payable Clerk to stop payment on the check and reissue a new one. Please allow a 48 hour period for the new check to be reissued.

10.3.4 Reimbursement for Taxes

Since CCCK is exempt from paying sales tax, these taxes are generally not reimbursable when an employee has extended personal funds for the purchase. A special exemption may be requested from the Business Office, in cases where it can be clearly demonstrated that the purchase and payment of tax was unavoidable or an emergency. This should be rare.

10.4 CREDIT CARDS

Credit cards will be kept in the Business Office and checked out for use. To check out a credit card:

1. Submit expense request form to Accounts Payable Clerk at least two business days before you need the funds. If the amount exceeds \$500, a minimum of three days' notice will be required.

Chief Financial Officer must approve all short notice requests. Email and phone requests are not acceptable. Accounts Payable Clerk will issue credit card prior to scheduled departure.

2. Do not make personal charges with the credit card. This practice is in direct violation of good spending principles and disciplinary action may result. You will be responsible for these personal charges.
3. Return the card and all receipts immediately upon completion of credit card usage. Please make sure you exercise the following credit card safety tips:
 - a. Please make online purchases only through Central's computers. When using a credit card on the computer, always select "No" when prompted by the computer to remember your card information for the next time you visit.
 - b. Only do business with companies that you are familiar with. Shop with established businesses so you can more easily resolve problems.
 - c. Always use a credit card on a secure server. Check for the padlock icon in the bottom corner of the browser and the prefix https:// which indicates that the site is secure.
 - d. Read the fine print; make sure you understand everything that you are agreeing to when using the credit card.
 - e. Do not save any credit card information for automatic purchases on any website. When shopping online, do not send your credit card details to retailers by email.
 - f. Print or keep electronic copies of your receipts, including confirmation numbers and emails.
4. Credit card abuse or violations may result in the loss of College credit card use and/or disciplinary action.

10.4.1 Wal-Mart Credit Card

Wal-Mart card and tax-exempt cards can be checked out through the Business Office for one-time College purchases. Only a Wal-Mart credit card or tax-exempt card can be used for Wal-Mart purchases.

There may be situations requiring immediate credit card use (less than 24-hours is considered outside the normal operation). As stated above, see the Chief Financial Officer for approval.

10.4.2 Bank of America Credit Cards

The cardholder is responsible for tracking and keeping all receipts for purchases made on the card. Once the statement is received, the cardholder will have five business days to reconcile the statement, attach all pertinent receipts, and submit to the Business Office.

10.5 TRAVEL EXPENSES

Individuals traveling on behalf of Central may incorporate personal travel or business with their Company-related trips; however, any additional expenses incurred as a result of personal travel, including but not limited to extra hotel nights, additional stopovers, meals or transportation, are the sole responsibility of the individual and will not be reimbursed by Central. If an employee is combining personal and business travel, they may not use a College vehicle or rental vehicle paid for by the College. When traveling for work, family expenses (i.e. spouse or children's meals and/or hotels) are not to be included for reimbursement or placed on college credit cards.

10.5.1 Frequent Flyer Miles and Compensation for Denied Boarding

Personnel traveling on behalf of Central may accept and retain frequent flyer miles and compensation for denied boarding for their personal use. Individuals may not deliberately patronize a single airline to accumulate frequent flyer miles if less expensive comparable tickets are available on another airline.

10.5.2 Lodging

Personnel may be reimbursed for the reasonable cost of hotel accommodations. Convenience, the cost of staying in the city in which the hotel is located, and proximity to other venues on your itinerary shall be considered in determining reasonableness. Personnel shall make use of any possible discount rates for hotels.

10.5.3 Out-of-Town Meals

Personnel are reimbursed for the reasonable and actual costs of meals (including tips up to 10%).

10.5.4 Ground Transportation

Employees are expected to use the most economical ground transportation appropriate under the circumstances and should generally use the following, in this order of desirability:

- a. *Courtesy Cars and shuttles*
- b. *Taxis*
- c. *Rental Cars*

10.5.5 Personal Cars

Personnel are compensated for use of their personal cars when used for business. When individuals use their personal vehicle for such travel, including travel to and from the airport, mileage will be paid at 30 cents per mile. In the case of individuals using a personal vehicle to take a trip that would normally be made by air, mileage will be allowed at the currently approved rate; however, the total mileage reimbursement will not exceed the amount of the lowest available round trip coach airfare. Employees will log their miles (according to IRS rules).

10.5.6 Parking/Tolls

Parking and toll expenses, including charges for hotel parking, incurred by personnel traveling on college business will be reimbursed. The costs of parking tickets, fines, car washes, valet service, etc. are the responsibility of the employee and will not be reimbursed. On-airport parking is permitted for short business trips. For extended trips, personnel should use off-airport facilities. Toll violations will be charged to operating budgets.

10.5.7 Other Expenses

Telephone and fax charges are not reimbursable. Reasonable and necessary gratuities that are not covered under meals may be reimbursed.

10.5.8 Spousal Travel

Central does not pay for spouse expenses.

10.6 RESTRICTED ACCOUNTS

This policy addresses restricted and unrestricted contributions, and sets forth procedures to request roll-over of unused funds from one fiscal year to the next.

Central Christian College of Kansas defines a contribution as a donation given by the donor to the College. These funds are processed through The Foundation and posted to unrestricted, temporarily restricted or permanently restricted net assets depending on the nature of the gift and any donor imposed restriction.

- Unrestricted: These are contributions where no specific or implicit use has been specified and the use is at the discretion of the College.
- Temporarily Restricted: These are contributions that do have donor-imposed restrictions that are normally confined by time (event, year, etc.), use (uniforms, microscope, piano, etc.), or direction (department, budget, etc.).
- Permanently Restricted (Endowment): These are contributions that are invested, allowing interest earned to be used as stipulated by the donor.

In keeping with proper accounting procedures, all donations are receipted and recorded by the Foundation (in cooperation with the CCK Business Office).

10.6.1 Accumulation and Rollover Policy

All temporarily restricted funds tied to an identified project, time, or use are carried over year-to-year, as appropriate to the restriction. Where applicable, the individual providing oversight to the use of these funds should make every effort to use the funds in the year received for the specified purpose, unless there is a compelling reason to carry over funds.

Temporarily restricted funds that lack specificity but are restricted for a general purpose or use, will be released to underwrite the appropriate budget line. Any residual funds are carried over to the following year.

The Chief Financial Officer, in coordination with the President and Executive Director of the Foundation, may request to accumulate unrestricted or internally restricted surpluses. Accumulated surpluses represent the aggregate of prior year annual surpluses achieved, net of any annual deficits incurred and capital asset transactions.

10.6.2 Temporarily Restricted Account Creation

In order to maintain a recognized project, a restricted account must be established, if not already established by the restriction placed on the gift by the donor.

The process of establishing a restricted account includes:

- Obtain approval from your department director.
- Complete application to establish a specific project and time-line to support fundraising efforts.
- When adequate funds are established in the account, supervisor with appropriate coordination from the Business Office, can authorize the utilization of the funds.
- The Foundation will maintain annual records of all approved project designations and donations.
- The Business Office will track balance of each account.

11 ANTI-FRAUD

(Owner: Office of the President; Reviewed: 6/30/2021; Updated: 6/30/21)

11.1 PURPOSE

This fraud policy is established to facilitate the development of controls that will aid in the detection and prevention of fraud against Central Christian College of Kansas. In keeping with its Core Values, it is the intent of the College to promote consistent organizational behavior by providing guidelines and assigning responsibility for the development of controls and conduct of investigations.

11.2 POLICY

Fraudulent and dishonest behaviors are NOT tolerated. The College promotes an organizational environment and culture that requires honesty and ethical behavior and encourages the prevention of fraud and theft by raising awareness of the need for high standards of personal and professional conduct. It is the policy of the College to identify and promptly investigate any possibility of fraudulent or related dishonest activities against the College and, when appropriate, to pursue all legal remedies available under the law.

Any act of fraud, theft, illegal acts, or misconduct ascertained through an investigation, or pursuant to a criminal conviction, or through written acknowledgment by the employee(s) concerned, shall result in the appropriate disciplinary and legal actions against the employee(s) and/or entities, to include the possibility of termination of employment, restitution, and/or forwarding information to the appropriate authorities for criminal prosecution. The repayment of losses will be sought in all cases and the College will normally expect to recover all costs and expenses, including attorney's fees in addition to the recovery of losses. Any employee failing to comply with this policy, including nondisclosure of suspected or discovered fraudulent activity or intentionally reporting false or misleading information, is subject to disciplinary action, including termination. The College shall refer those cases reasonably believed to constitute criminal fraud to the appropriate agency and shall cooperate with external investigations to the full extent of the law.

Failure to comply by non-employees (third-party agreements) could result in cancellation of the business or other relationship between the entity and Central Christian College.

11.3 SCOPE

This policy applies to any irregularity, or suspected irregularity, involving employees as well as consultants, vendors, contractors, outside agencies doing business with employees of such agencies, and/or any other parties with a business relationship with Central Christian College of Kansas (the College).

11.4 RESPONSIBLE PARTIES

Management is responsible for the detection and prevention of fraud, misappropriations, and other irregularities. Administrators are required to support and work with the Office of the President in the

detection, reporting, and investigation of dishonest or fraudulent activity including the prosecution of offenders. If a fraud or theft is detected in an area, the administrator or director is responsible for taking appropriate corrective actions to ensure adequate controls exist to prevent reoccurrence of improper actions.

Employees at all levels are responsible for exercising due diligence and control to prevent, detect, and report acts of fraud or theft. It is the responsibility of all employees to conduct their College business in such a way as to prevent the occurrence of fraud and theft in the workplace. Employees must also be alert to the possibilities for fraud and theft, and be on guard for any indications that improper or dishonest activity is taking place and to report fraud or theft when they think it has occurred.

11.5 DEFINITIONS

Fraud is defined as the intentional, false representation or concealment of a material fact for the purpose of inducing another to act upon it to his or her injury. Each member of the management team will be familiar with the types of improprieties that might occur within his or her area of responsibility and be alert for any indication of irregularity.

Any irregularity that is detected or suspected must be reported immediately to the appropriate vice president, and ultimately the President of the College. Concerns or incidents are presented to the Board as part of the President's Monitoring Report. Under direction of the Board Chair, the President (or appropriate designee) will coordinate investigations in alignment with legal counsel

11.5.1 Actions Constituting Fraud

The terms defalcation, misappropriation, and other fiscal irregularities refer to, but are limited to:

- Theft or misappropriation of College assets.
- Submitting false claims for payments or reimbursement.
- Accepting or offering a bribe or accepting gifts or personal favors under circumstances that might lead to the inference that the gift or favor was intended to influence an employee's decision-making while serving the College.
- Accepting a commission (kick-back) from or paying same to a third party in exchange for a College service.
- Blackmail or extortion.
- "Off Books" accounting or making false or fictitious entries.
- Knowingly creating and/or distributing false or misleading financial reports.
- Paying excessive prices or fees where justification thereof is not documented.
- Violation of the College's procedures with the aim of personal gain or with resulting detriment to the College.
- Willful and/or negligent acts that cause damage to the material interest of the College.
- A dishonorable, irresponsible, or deliberate act against the interests of the College.
- Supporting or ignoring actions of others that could be harmful to the College.

Fraud can also include abuse and theft.

- *Abuse* is the intentional, wrongful, or grossly improper use of resources or misuse of rank, position, or authority that causes the loss or misuse of resources, such as tools, vehicles,

computers, copy machines, etc. An example of abuse includes using Central Christian College's equipment, supplies or labor to conduct personal business.

- *Theft* is defined as the act of taking something unlawfully.

Each employee is required to report any suspected fraud to the employee's management or to the supervisor or administration. Management is required to report suspected fraud, including reports from employees or other individuals, to either the President or Chairman of the Board of Trustees.

11.5.2 Other Irregularities

Irregularities concerning an employee's moral, ethical, or behavioral conduct should be resolved by appropriate departmental supervisors. If there is any question as to whether an action constitutes fraud, the supervisor should contact the appropriate Vice President.

11.6 REPORTING PROCEDURE

An employee who discovers or suspects fraudulent activity should alert the appropriate Supervisor, Director, or Chief Officer. In turn, the suspected activity should be brought to the attention of the President or Board Chair. No individual, outside of the President or Board Chair has the authority to determine the merits of a report of suspected fraud.

The employee or other complainant may remain anonymous. All inquiries concerning the activity under investigation from the suspected individual, his or her attorney or representative, or any other inquirer should be directed to the President or designated personnel. No information concerning the status of an investigation will be given out. The proper response to any inquiries is: "I am not at liberty to discuss this matter." Under no circumstances should any reference be made to "the allegation," "the crime," "the fraud," "the forgery," "the misappropriation," or any other specific reference.

The reporting individual should be informed of the following:

- Do not contact the suspected individual regarding the suspicion.
- Allow the President or Board Chair to conduct the investigation. Do not further investigate the allegations.
- Observe strict confidentiality. Do not discuss the case, facts, suspicions, or allegations with anyone unless specifically asked to do so by the President or Board Chair.
- Retaliation will not be tolerated. Central Christian College will not tolerate any form of retaliation against individuals providing information concerning fraud or suspected fraud.
- Every effort will be made to protect the rights and the reputations of everyone involved, including the individual who in good faith alleges perceived misconduct as well as the alleged violator(s).
- The identity of an employee or other individual who reports suspected fraud will be protected to the full extent allowed by law.

A hotline is maintained by Central Christian College of Kansas to support allegations. The President of the College is the caretaker of this tool: <https://survey.alchemer.com/s3/6294076/Staff-Grievance-Form>

11.7 INVESTIGATIVE RESPONSIBILITIES

The President and the Board of Trustees hold the primary responsibility for the investigation of all suspected fraudulent acts as defined by this policy. If the investigation substantiates that fraudulent activities have occurred the President will issue reports to the appropriate personnel and, if appropriate, to the Board of Trustees through the Board Chair.

Decisions to prosecute or refer the examination results to the appropriate authorities and regulatory agencies for independent investigation will occur in conjunction with legal counsel and senior management, as will the final disposition of the case.

11.7.1 Investigative Process

- Upon receiving a report of suspected fraud, the President or Board Chair shall document the contact and conduct a preliminary investigation to determine the credibility of the report and the applicability of this policy. Wrongful conduct will not necessarily trigger this policy, only fraud, abuse, and theft as defined herein. If the report is credible and is covered by this policy, the President shall follow the investigation guidelines articulated herein.
 - Upon determining that a report is not credible or is not fraud, the President or Board Chair shall document this determination. The President will refer appropriately.
- The President can delegate the investigation to a three member team selected by the President, and affirmed by the Board Chair. Such investigative committee shall then report, as directed by the President, on the progress and findings of any such investigation. If because of the nature of the allegations the President should not be involved in the investigation, the Board Chair should identify another senior administrator to select the investigative team, In the event a report concerns conduct involving the College as a whole, the Board Chair shall be informed of the allegations for referral to the appropriate outside agency.

11.7.2 INVESTIGATIVE Team

The Investigative Team has primary responsibility for the investigation of all suspected fraud and for coordinating investigative activities with the appropriate regulatory agency and legal counsel.

The Investigative Team shall maintain appropriate documentation regarding the investigation.

If an investigation substantiates fraudulent activities, the Investigative Team will prepare an incident report for the President. The report shall be submitted as soon as possible after the fraud is confirmed and shall document the content of the investigation, the findings, and any disciplinary action recommended as a result of the finding.

Any inquiries from the suspected individual, his or her legal representative, or any other inquirer shall be directed to the President or if directed, to legal counsel.

11.7.3 Fraud Investigation Authorization

Members assigned to the investigative team will have:

- Free and unrestricted access to all College records and assets.
- The authority to examine, copy, and remove all or any portions of the contents of files, desks, cabinets, or any other storage device (including digital) on the premises without prior knowledge or consent of any individual who might use or have custody of any such items or facilities when it is within the scope of the investigation.

11.8 CONFIDENTIALITY

The President treats all information confidentially. Any employee who suspects dishonest or fraudulent activity should notify the President immediately, and should not attempt to personally conduct investigations or interviews related to any suspected activity.

Investigation results will not be disclosed or discussed with anyone other than those who have a legitimate need to know. This is important in order to avoid damaging the reputations of persons suspected but subsequently are found innocent of wrongful conduct and to protect the College from potential civil liability.

The President or Board Chair also shall make every effort to protect the identity of a person who in good faith reported the suspected fraud. However, disciplinary action may be taken as provided by this policy if a report is made in bad faith.

11.9 TERMINATION

If an investigation results in a recommendation to terminate an individual, the recommendation will be reviewed by the Board Chair, and if appropriate by outside counsel, before any such action is taken. The investigative team does not have the authority to terminate an employee. The decision to terminate an employee is made by the employee's management. Should the investigative team believe the management decision inappropriate for the facts presented, the facts will be presented to Board of Trustees for a final decision.

11.10 RETRIBUTION

Employees must be assured that they will not be victimized or disadvantaged by making a complaint and that the policy prescribes for such actions. Employees should be assured that the policy has provisions supported by College procedures, which ensures that they will not be victimized or disadvantaged by making a complaint. Action to cover up the wrongdoing, and/or to retaliate against, or victimize witnesses is strictly forbidden, and could itself constitute improper conduct leading to disciplinary action including termination.

Any person who considers that they are being victimized as a consequence of lodging a concern, in the first instance, contact the immediate Dean or Director.

All suspects will be treated consistently without regard to position held, past performance, or length of service, together with due regard to justice and procedural fairness. Where malicious accusations and/or procedural unfairness are perceived to have occurred, the chance to be heard is available through procedures associated with the College's grievance policy.

11.11 ADMINISTRATION

The President is responsible for the administration, revision, interpretation, and application of this policy subject to approval by the Board of Trustees. The policy will be reviewed by the Office of the President annually.

11.12 ANNUAL AUDIT

Incidents of suspected fraud determined by the President to have merit shall be reported to the Board of Trustees on an annual basis. The annual summary report shall include: whether the report was from an employee; the determination of merit; whether a full investigation was conducted and, if so, the results of the investigation; the disciplinary action, if any, resulting from the investigation; whether the report was referred to an outside entity, and, if so, the current status or final results of the referral.

11.13 POSSIBLE POINTS OF EXPOSURE

The following illustrates possible points of exposure to fraud. This listing is not meant to be all-inclusive but to provide a point of record identifying ways in which the College has recognized which areas are vulnerable to fraud. More attention will be needed to identify specific industry, location, and cultural factors that can influence fraudulent behavior.

1. Intentional manipulation of financial statements can lead to:
 - a. Inappropriately reported revenues
 - i. Fictitious revenues
 - ii. Premature revenue recognition
 - iii. Contract revenue and expense recognition
 - b. Inappropriately reported expenses
 - c. Inappropriately reflected balance sheet amounts, including reserves
 - i. Improper asset valuation
 1. Inventory
 2. Accounts receivable
 3. Capitalization of intangible items
 - ii. Misclassification of assets
 - iii. Inappropriate depreciation methods
 - iv. Concealed liabilities and expenses
 1. Omission
 2. Capitalization of expenses
 3. Tax liability
 - d. Inappropriately improved and/or masked disclosures
 - i. Liabilities omissions
 - ii. Subsequent events
 - iii. Related-party transactions
 - iv. Accounting changes
 - v. Management frauds uncovered
 - vi. Backdating transactions
 - e. Concealing misappropriation of assets
 - f. Concealing unauthorized receipts and expenditures
 - g. Concealing unauthorized acquisition, disposition, and use of assets
2. Misappropriation of:
 - a. Tangible assets by
 - i. Cash theft
 - ii. Sales (drawer/receipts) manipulation
 - iii. Skimming

- iv. Collection procedures
- v. Understated sales
- vi. Theft of checks received
- vii. Check for currency substitution
- viii. Lapping accounts
- ix. False entries
- x. Inventory or asset padding
- xi. Theft of cash register or cash box
- xii. Deposit lapping
- xiii. Deposits in transit
- b. Fraudulent disbursements
 - i. False refunds
 - ii. False voids
 - iii. Small disbursements
 - iv. Check tampering
 - v. Billing schemes
 - vi. Personal purchases with company funds
 - vii. Returning merchandise for cash
- c. Payroll fraud
 - i. Ghost employees
 - ii. Falsified hours and salary
- d. Expense reimbursement
 - i. Mischaracterized expenses
 - ii. Overstated expenses
 - iii. Fictitious expenses
 - iv. Multiple reimbursements
- e. Loans
 - i. Double pledged collateral
 - ii. False application information
 - iii. Construction loans
- f. Real estate
 - i. Appraisal value
 - ii. Fraudulent appraisal
- g. Wire transfer
 - i. System password compromise
 - ii. Forged authorizations
 - iii. Unauthorized transfer account
- h. Check and credit card fraud
 - i. Counterfeiting checks
 - ii. Check theft
 - iii. Stop payment orders
 - iv. Unauthorized or lost credit cards
 - v. Counterfeit credit cards
 - vi. Mail theft
- i. Insurance fraud
 - i. Dividend checks

- ii. Settlement checks
 - iii. Premium
 - iv. Fictitious claims
 - v. Underwriting misrepresentation
 - vi. Vehicle insurance — staged accidents
 - vii. Inflated damages
 - viii. Rental car fraud
 - j. Inventory
 - i. Misuse of inventory
 - ii. Theft of inventory
 - iii. Concealing inventory shrinkage
 - k. Intangible assets
 - i. Theft of intellectual property
 - 1. Espionage
 - 2. Loss of information
 - 3. Spying
 - 4. Infiltration
 - 5. Informants
 - 6. Trash and waste disposal
 - 7. Surveillance
 - ii. Customers
 - iii. Vendors
 - 1. Proprietary business opportunities
3. Corruption including:
- a. Bribery and gratuities to
 - i. Companies
 - ii. Private individuals
 - iii. Public officials
 - b. Embezzlement
 - i. False accounting entries
 - ii. Unauthorized withdrawals
 - iii. Unauthorized disbursements
 - iv. Paying personal expenses from bank funds
 - v. Unrecorded cash payments
 - vi. Theft of physical property
 - vii. Moving money from dormant accounts
 - c. Receipt of bribes, kickbacks, and gratuities
 - i. Bid-rigging
 - ii. Kickbacks
 - 1. Diverted business to vendors
 - 2. Over billing
 - iii. Illegal payments
 - 1. Gifts
 - 2. Travel
 - 3. Entertainment
 - 4. Loans

5. Credit card payments for personal items
6. Transfers for other than fair value
7. Favorable treatment
- iv. Conflicts of interest
 1. Purchases
 2. Sales
 3. Business diversion
 4. Resourcing
 5. Financial disclosure of interest in vendors
 6. Ownership interest in suppliers
- v. d) FCPA violations
 1. Anti-bribery provisions
 2. Books and records violations
 3. Internal control weaknesses
- vi. Money laundering
- vii. Aiding and abetting fraud by other parties (customers, vendors)

12 INFORMATION TECHNOLOGY & SECURITY

(Owner: Chief Operations Officer; Last Reviewed: 02/16/2022; Last Updated 08/08/19)

It is the policy of Central Christian College of Kansas to ensure the security and confidentiality of information used in our college operations and to comply with all applicable laws and regulations providing for such security. Security and confidentiality are matters of concern for all faculty, staff, and students within the college who have access to our computer data systems or physical facilities.

All records created by employees as a part of their work are the property of the College. All persons working in the college offices who have access to constituent information hold a position of trust relative to this information, and they must recognize the responsibility to preserve the security and confidentiality of this information. Therefore, any person with access to any constituent information:

- Will not make or permit improper or unauthorized use of any information.
- Will not seek personal benefit, or permit others to benefit personally, by any confidential information.
- Will not exhibit or divulge the contents of any record or report to any person except in the conduct of their work assignment and in accordance with college policies.
- Will not knowingly include, or cause to be included, in any record or report a false, inaccurate, or misleading entry.
- Will not remove any official record or report (or copy thereof) from the office where it is kept except in the authorized performance of his or her duties.
- Will dispose of records in accordance with record retention procedures.
- Will not aid, or act in conspiracy with, another to violate any part of this code.
- Will immediately report any violation of this code to his or her worksupervisor.

As custodians of official College records, we all share the responsibility for ensuring the security and privacy of the records and data we maintain.

A violation of this code may lead to reprimand, suspension, dismissal or other disciplinary action, consistent with the general policies of the College related to personnel (including student employee) discipline.

Each employee is required to sign a statement of compliance at the time of hiring. Forms are available in the Business Office.

12.1 FAMILY EDUCATIONAL RIGHTS AND PRIVACY ACT (FERPA)

(Owner: Office of the Registrar; Last Reviewed: 01/24/2022; Last Updated 01/24/2022)

For a full description of FERPA guidance, please refer to the current Catalog. Faculty and staff must be aware and follow the federal law known as the Family Education Right to Privacy Act of 1974 (FERPA or the “Act”) gives students and former students the right to inspect, review and copy education records related to them. No one outside the institution shall have access to, nor will the institution disclose, any information from students' education records without the written consent of the student, except to personnel within the institution with a need to know, to officials of other institutions in which students seek to enroll, to appropriate parties in connection with financial aid to a student, to accrediting

agencies carrying out their accreditation function, to persons in compliance with a judicial order, and to persons in an emergency in order to protect the health or safety of the student or other persons. A record of student release of information is located in the Academic Office. All of these exceptions are provided for under the Act. Only those members of the College community, individually or collectively, acting in the student's educational interest are allowed access to student education records. These members include personnel in the office of the Registrar, Business Office, Financial Aid, Office of Admissions, Office of Student Life, and academic personnel within the limitations of their need to know. The College will give all notices that may be required under the Act.

At its discretion, the institution may provide directory information in accordance with the provisions of the Act to include: student name, address, telephone number, date and place of birth, major field of study, dates of attendance, degrees and awards received, the most recent previous educational agency or institution attended by the student, participation in officially recognized activities and sports, and, with respect to members of athletic teams, weight and height.

Students may have directory information non-disclosed by notifying the Office of the Registrar in writing. A request for such non-disclosure will be honored by the institution for only one academic year; therefore, to be effective, instructions to withhold directory information must be filed annually in the office of the registrar.

Students may request a waiver to allow third party access to their record. The waiver will include to whom the record may be released, the duration of the release, the reason for the release, and the type of record to be released. All FERPA waivers are kept on file with the office of the registrar and expire either as indicated on the release or when the student ceases attending the institution. Students may not inspect and review the following as outlined by the Act: financial aid information submitted by their parents; confidential letters and recommendations associated with admissions, employment or job placement, or honors, if they have waived their rights of inspection and review of such information; or education records containing information about more than one student, provided, however, that in such case the institution will permit access to that part of the record which pertains to the inquiring student, but no other parts. The College is not required to permit students to inspect and review confidential letters and recommendations placed in their files prior to January 1, 1975, provided those letters were collected under established policies of confidentiality and were used only for the purposes for which they were collected.

Upon request, a record that is required by the Act to be made available will be made available within a reasonable time, and in no event later than 45 days after the request. The student should direct the request to the custodian of the record in question. Copies of the record will be made available to the student at the student's expense (usually limited to the cost of copies). A student may also request explanations and interpretations of the records from the official in charge. If the student believes that a particular record or file contains inaccurate or misleading information or is otherwise inappropriate, the College will afford an opportunity for a hearing to challenge the content of the record. Prior to any formal hearing, the official in charge of the record is authorized to attempt, through informal meetings and discussions with the student, to settle the dispute. If the student is not satisfied, he or she may request a hearing. The student will have an opportunity at the hearing to present any relevant evidence. Without regard to whether the student requests a hearing or to the outcome of the hearing, the student shall have the right to place with the contested record a statement commenting on the record.

All personal information about a student released to a third party will be transferred on condition that no one else shall have access to it without the student's consent.

The Office of the Registrar can identify the kinds of education records maintained on students at Central Christian College of Kansas.

Public Notice of Directory Information is found in the College Catalog.

12.2 EMPLOYEE CONFIDENTIALITY AGREEMENT

The College adheres to the Family Educational Rights and Privacy Act ("FERPA"), a federal law enacted in 1974 that provides safeguards regarding the confidentiality of student records. All employees of the College are expected to be familiar with the basic provisions of FERPA and PII regulation to ensure that they do not violate federal law.

- Employees understand that all information gained from student and/or employee files (including computer generated documents) or heard in the course of my employment is strictly confidential. Employees will not share this information with anyone other than with those authorized to receive the information or as mandated by provisions in state or federal law.
- Employees will not acquire or seek to acquire confidential information about students and/or employees, including information contained in student or personnel files, unless the information is needed and is essential to perform my job duties. Employees will not reveal information about students that they may learn or have learned while performing their jobs. Employees understand that even a minor disclosure of information, e.g., disclosing a student's class schedule, may be a violation of FERPA and/or College policy and could result in disciplinary action, up to and including the loss of employment.
- Employees understand that anyone having access to the college's data information systems is not allowed to leave campus with any information obtained from the college's data information systems by means of any storage device such as flash drives, cloud storage, cd/dvd, external hard drives, or any kind of paper form of the information unless required for approved tele-work. .
- Employees understand that they can only use the College's equipment to access the college's data information systems. This data can only be printed to a network printer or saved to the College's network drive.
- Employees agree that files with protected information or other documents in print or electronic format will not be left unattended in public areas for others to view, and that no files or copies of records in any format will leave the office/department without proper authorization.
- Employees understand that computer passwords that may be provided will not be shared with anyone other than those authorized. Employees will ensure the electronic devices that they use, or for which they are responsible, are properly secured when not in use.
- Employees agree to abide by the guidelines and procedures of the College in accepting credit card payments on behalf of college in the course of my employment. Guidelines are established by the President which will remain in compliance with those set by the Payment Card Industry

(PCI).

12.3 RED FLAGS POLICY (IDENTITY THEFT PREVENTION PROGRAM)

Central Christian College of Kansas developed this Identity Theft Prevention Program (Program) pursuant to the Federal Trade Commission's (FTC) Red Flags Rule, which implements Section 114 of the Fair and Accurate Credit Transactions Act of 2003. This Program was developed with oversight and approval of the College's Board of Trustees. After consideration of the size and complexity of the College's operations and account systems, and the nature and scope of the College's activities, the College determined that this Program was appropriate for the College.

Red Flags Rule - Definitions Used in this Program:

- "Identity Theft" is a "fraud committed or attempted using the identifying information of another person without authority."
- A "Red Flag" is a "pattern, practice, or specific activity that indicates the possible existence of Identity Theft."
- A "Covered Account" includes all student accounts or loans that are administered by the College.
- "Program Administrator" is the individual designated with primary responsibility for oversight of the program. See number 6 below.
- "Identifying Information" is "any name or number that may be used, alone or in conjunction with any other information, to identify a specific person," including: name, address, telephone number, social security number, date of birth, government issued driver's license or identification number, alien registration number, government passport number, employer or taxpayer identification number, student identification number, computer's Internet Protocol address, or routing code.

Under the Red Flags Rule, the College is required to establish an "Identity Theft Prevention Program" tailored to its size, complexity and the nature of its operation. Each program must contain reasonable policies and procedures to:

- Identify relevant Red Flags for new and existing covered accounts and incorporate those Red Flags into the Program.
- Detect Red Flags that have been incorporated into the Program.
- Respond appropriately to any Red Flags that are detected to prevent and mitigate Identity Theft.
- Ensure the Program is updated periodically to reflect changes in risks to students or to the safety and soundness of the student from Identity Theft.

In order to identify relevant Red Flags, the College considers the types of accounts that it offers and maintains, methods it provides to open its accounts, and its previous experiences with Identity Theft. The College identifies the following Red Flags in each of the listed categories:

1. Notifications and Warnings from Credit Reporting Agencies Red Flags
 - a. Report of Fraud accompanying a credit report.
 - b. Notice or report from a credit agency of a credit freeze on an applicant.
 - c. Notice or report from a credit agency of an active duty alert for an applicant.
 - d. Receipt of a notice of address discrepancy in response to a credit report request.

- e. Indication from a credit report of activity that is inconsistent with an applicant's usual pattern or activity.
2. Suspicious Documents – Red Flags
 - a. Identification document or card that appears to be forged, altered or inauthentic.
 - b. Identification document or card on which a person's photograph or physical description is not consistent with the person presenting the document.
 - c. Other document with information that is not consistent with existing student information.
 - d. Application for service that appears to have been altered or forged.
 3. Suspicious Personal Identifying Information – Red Flags
 - a. Identifying information presented that is inconsistent with other information the student provides (example: inconsistent birth dates).
 - b. Identifying information presented that is inconsistent with other sources of information (for instance, an address not matching an address on a loan application).
 - c. Identifying information present that is the same as information shown on other applications that were found to be fraudulent.
 - d. Identifying information presented that is consistent with fraudulent activity such as an invalid phone number or fictitious billing address).
 - e. Social security number presented that is the same as one given by another student.
 - f. An address or phone number presented that is the same as that of another person.
 - g. A person fails to provide complete personal identifying information on an application when reminded to do so.
 - h. A person's identifying information is not consistent with the information that is on file for the student.
 4. Suspicious Covered Account Activity or Unusual Use of Account – Red Flags
 - a. Change of address for an account followed by a request to change the student's name.
 - b. Payments stop on an otherwise consistently up-to-date account.
 - c. Account used in a way that is not consistent with prior use.
 - d. Mail sent to the student is repeatedly returned as undeliverable.
 - e. Notice to the College that a student is not receiving mail sent by the College. Notice to the College that an account has unauthorized activity.
 - f. Breach in the College's computer system security.
 - g. Unauthorized access to or use of student account information.
 5. Alerts from Others – Red Flags
 - Notice to the College from a student, Identity Theft victim, law enforcement or other person that the College has opened or is maintaining a fraudulent account for a person engaged in Identity Theft.

12.3.1.1 *Detecting Red Flags*

In order to detect any of the Red Flags identified above associated with the enrollment of a student, College personnel will take the following steps to obtain and verify the identity of the person opening the account:

- Require certain identifying information such as name, date of birth, academic records, home address or other identification.
- Verify the student's identity at time of issuance of student identification card (review of driver's license or other government-issued photo identification).

In order to detect any of the Red Flags identified above for an existing Covered Account, College personnel will take the following steps to monitor transactions on an account.

- Verify the identification of students if they request information (in person, via telephone, via facsimile, via email).
- Verify the validity of requests to change billing addresses by mail or email and provide the student a reasonable means of promptly reporting incorrect billing address changes.
- Verify changes in banking information given for billing and payment purposes.

In order to detect any of the Red Flags identified above for an employment or volunteer position for which a credit or background report is sought, College personnel will take the following steps to assist in identifying address discrepancies:

- Require written verification from any applicant that the address provided by the applicant is accurate at the time the request for the credit report is made to the consumer reporting agency.
- In the event that notice of an address discrepancy is received, verify that the credit report pertains to the applicant for whom the requested report was made and report to the consumer reporting agency an address for the applicant that the College has reasonably confirmed is accurate.

In the event College personnel detect any identified Red Flags, such personnel shall take one or more of the following steps, depending on the degree of risk posed by the Red Flag:

- Continue to monitor a Covered Account for evidence of Identity Theft.
- Contact the student or applicant (for which a credit report was run).
- Change any passwords or other security devices that permit access to Covered Accounts.
- Not open a new Covered Account.
- Provide the student with a new student identification number.
- Notify the Program Administrator for determination of the appropriate steps(s) to take.
- Notify law enforcement.
- File or assist in filing a Suspicious Activities Report (“SAR”).
- Determine that no response is warranted under the particular circumstances.

Protect Student Identifying Information – In order to further prevent the likelihood of Identity Theft occurring with respect to Covered Accounts, the College will take the

following steps with respect to its internal operating procedures to protect student identifying information:

- Ensure that its Website is secure or provide clear notice that the Website is not secure.
- Ensure complete and secure destruction of paper documents and computer files containing student account information when a decision has been made to no longer maintain such information.
- Ensure that office computers with access to Covered Account information are password protected.
- Avoid use of social security numbers.
- Ensure computer virus protection is up-to-date.
- Require and keep only the kinds of student information that are necessary for College purposes.

Responsibility for developing, implementing and updating this Program lies with the Chief Information Security Officer. Division Directors will act as an ad hoc committee. The Chief Operations Officer will be responsible for ensuring appropriate training of College staff on the Program, for reviewing any staff reports regarding the detection of Red Flags and the steps for preventing and mitigating Identity Theft, determining which steps of prevention and mitigation should be taken in particular circumstances and considering periodic changes to the Program.

College staff responsible for implementing the Program shall be trained either by or under the direction of the Program Administrator in the detection of Red Flags and the responsive steps to be taken when a Red Flag is detected. College staff shall be trained, as necessary, to effectively implement the Program. College employees are expected to notify the Program Administrator once they become aware of an incident of Identity Theft or of the College's failure to comply with this Program. At least annually or as otherwise requested by the Program Administrator, College staff responsible for development, implementation, and administration of the Program shall report to the Program Administrator on compliance with this Program. The report should address such issues as effectiveness of the policies and procedures in addressing the risk of identity theft in connection with the opening and maintenance of Covered Accounts, service provider arrangements, significant incidents involving identity theft and management's response, and recommendations for changes to the Program.

In the event the College engages a service provider to perform an activity in connection with one or more Covered Accounts, the College will take the following steps to ensure the service provider performs its activity in accordance with reasonable policies and procedures designed to detect, prevent and mitigate the risk of Identity Theft.

- Require, by contract, that service providers have such policies and procedures in place.
- Require, by contract, that service providers review the College’s Program and report any Red Flags to the Program Administrator or the College employee with primary oversight of the service provider relationship.

Non-disclosure of Specific Practices – For the effectiveness of this Identity Theft Prevention Program, knowledge about specific Red Flag identification, detection, mitigation and prevention practices may need to be limited to the Committee who developed this Program and to those employees with a need to know them. Any documents that may have been produced or are produced in order to develop or implement this program that list or describe such specific practices and the information those documents contain are considered “confidential” and should not be share with other employees or the public. The Program Administrator shall inform the Committee and those employees with a need to know the information of those documents or specific practices which should be maintained in a confidential manner.

The Committee will periodically review and update this Program to reflect changes in risks to students and the soundness of the College from Identity Theft. In doing so, the Committee will consider the College’s experiences with Identity Theft situations, changes in the methods, changes in Identity Theft detection and prevention methods, and changes in the College’s business arrangements with other entities. After considering these factors, the Program Administrator will determine whether changes to the Program, including the listing of Red Flags, are warranted. If warranted, the Committee will update the Program.

12.4 CREDIT CARD PAYMENT GUIDELINES

- Credit Card Information (Cardholder Data) is obtained from customers only for business purposes and only with cardholder consent.
- The full credit card track number, including the 3 digit security code, is never solicited or kept.
- Credit cardholder data should never be kept in a ‘shadow’ database such as an Excel spreadsheet.
- Merchant receipts (receipt kept by college) should not have full card number – only the last 4 digits should be displayed. If credit card merchant service provider cannot eliminate the full card number on the merchant receipt, then the merchant receipt should be handled same as cash (i.e., locked in safe, never left unattended) and should be shredded when no longer needed.
- Cardholder data collected from phone-in sales should be destroyed by shredding immediately after the sale is processed and credit cards are settled.
- Cardholder data should never be E-mailed, faxed, or mailed (US or Intercampus) in an unsealed envelope.
- Credit card sales should be settled at least once daily.
- Access to cardholder data is on a need-to-know basis only. Supervisors are to determine who in your area has a need to access this information.

- Any suspected security breach (files that appear to have been tampered with, lost or stolen keys or passwords, etc.) should be reported to the Controller immediately.
- Passwords should be changed regularly.
- Misuse of credit card information is punishable to the full extent of the law.

12.5 NETWORK ACCEPTABLE USE POLICY

Central Christian College of Kansas' (Central) intentions for publishing an Acceptable Use Policy are not to impose restrictions that are contrary to Central's established culture of openness, trust and integrity. Central Christian College of Kansas is committed to protecting Central's employees, partners and the company from illegal or damaging actions by individuals, either knowingly or unknowingly.

Internet/Intranet/Extranet-related systems, including but not limited to computer equipment, software, operating systems, storage media, network accounts providing electronic mail, Internet browsing, and file transfer, are the property of Central. These systems are to be used for business purposes in serving the interests of the institution, and of our clients and customers in the course of normal operations.

Effective security is a team effort involving the participation and support of every Central employee, student, and affiliate who deals with information and/or information systems. It is the responsibility of every Central campus computer user to know these guidelines and to conduct their activities accordingly.

The purpose of this policy is to outline the acceptable use of computer equipment at Central. These rules are in place to protect the employee, students, affiliate and Central. Inappropriate use exposes Central to risks including virus attacks, compromise of network systems and services, and legal issues.

This policy applies to employees, students, contractors, consultants, temporaries, and other workers at Central, including all personnel affiliated with third parties. This policy applies to all equipment that is owned or leased and/or operated by Central.

12.5.1 General Use and Ownership

- While Central's network administration desires to provide a reasonable level of privacy, users should be aware that the data they create on college systems remains the property of Central. In the course of administering Central's network, management cannot guarantee the confidentiality of information stored on any network device belonging to Central.
- Employees are responsible for exercising good judgment regarding the reasonableness of personal use. Departments are responsible for creating guidelines concerning personal use of Internet/Intranet/Extranet systems.
- Central recommends that any information that users consider sensitive or vulnerable be encrypted.
- For security and network maintenance purposes, authorized individuals within Central may monitor equipment, systems and network traffic at any time.

12.5.2 Security and Proprietary Information

- The user interface for information contained on Internet/Intranet/Extranet-related systems should be classified as either confidential or not confidential. Examples of confidential information include but are not limited to: company private, corporate strategies, competitor sensitive, trade secrets, specifications, customer lists, and research data. Employees should take all necessary steps to prevent unauthorized access to this information.
- Keep passwords secure and do not share accounts. Authorized users are responsible for the security of their passwords and accounts. System level passwords will be changed quarterly,

user level passwords will be changed every six months. All PCs, laptops and workstations will be secured with a password-protected screensaver with the automatic activation feature set at 10 minutes or less, or by logging-off when unattended.

- Use encryption of information in compliance with Central Christian College of Kansas' Acceptable Encryption Use policy. (To be prepared.)
- Because information contained on portable computers is especially vulnerable, special care should be exercised. Protect laptops in accordance with the "Laptop Security Tips."
- Postings by employees from a Central email address to newsgroups must contain a disclaimer stating that the opinions expressed are strictly their own and not necessarily those of Central, unless posting is in the course of business duties.
- All hosts used by the employee that are connected to the Central Internet/Intranet/Extranet, whether owned by the employee or Central, shall be continually executing approved virus-scanning software with a current virus database unless overridden by departmental or group policy.
- Employees must use extreme caution when opening e-mail attachments received from unknown senders, which may contain viruses, e-mail bombs, or Trojan horse code.

12.5.3 Unacceptable Use

The following activities are, in general, prohibited. Employees may be exempt from these restrictions during the course of their legitimate job responsibilities (e.g., systems administration staff may have a need to disable the network access of a host if that host is disrupting production services).

Under no circumstances is an employee of Central authorized to engage in any activity that is illegal under local, state, federal or international law while utilizing Central-owned resources.

The lists below are by no means exhaustive, but attempt to provide a framework for activities which fall into the category of unacceptable use.

12.5.3.1 System and Network Activities

The following activities are strictly prohibited, with no exceptions:

- Violations of the rights of any person or company protected by copyright, trade secret, patent or other intellectual property, or similar laws or regulations, including, but not limited to, the installation or distribution of "pirated" or other software products that are not appropriately licensed for use by Central.
- Unauthorized copying of copyrighted material including, but not limited to, digitization and distribution of photographs from magazines, books or other copyrighted sources, copyrighted music, and the installation of any copyrighted software for which Central or the end user does not have an active license is strictly prohibited.
- Exporting software, technical information, encryption software or technology, in violation of international or regional export control laws, is illegal. The appropriate management should be consulted prior to export of any material that is in question.
- Introduction of malicious programs into the network or server (e.g., viruses, worms, Trojan horses, e-mail bombs, etc.).

- Revealing your account password to others or allowing use of your account by others. This includes family and other household members when work is being done at home.
- Using a Central computing asset to actively engage in procuring or transmitting material that is in violation of sexual harassment or hostile workplace laws in the user's local jurisdiction.
- Making fraudulent offers of products, items, or services originating from any Central account.
- Making statements about warranty, expressly or implied, unless it is a part of normal job duties.
- Effecting security breaches or disruptions of network communication. Security breaches include, but are not limited to, accessing data of which the employee is not an intended recipient or logging into a server or account that the employee is not expressly authorized to access, unless these duties are within the scope of regular duties. For purposes of this section, "disruption" includes, but is not limited to, network sniffing, pinged floods, packet spoofing, denial of service, and forged routing information for malicious purposes.
- Port scanning or security scanning is expressly prohibited unless prior notification to Central is made.
- Executing any form of network monitoring which will intercept data not intended for the employee's host, unless this activity is a part of the employee's normal job/duty.
- Circumventing user authentication or security of any host, network or account.
- Interfering with or denying service to any user other than the employee's host (for example, denial of service attack).
- Using any program/script/command, or sending messages of any kind, with the intent to interfere with, or disable, a user's terminal session, via any means, locally or via the Internet/Intranet/Extranet.
- Providing information about, or lists of, Central employees to parties outside Central.
- Accessing any internet site that displays, speaks of or relates to activities that are deemed inappropriate under the Central's Social Media Guidelines and/or the Central Life Style Covenant, as it pertains to administration, faculty, staff and students of Central. (example - pornography)

12.5.4 Email and Communications Activities

Central Christian College of Kansas provides electronic mail to students, faculty, and staff, at the College's expense, for their use on College business and for academic purposes. Individual computer accounts for access to electronic mail are available to all students, faculty, and staff. Sharing an account or password with anyone is not permitted.

Use of electronic mail for non-college-related commercial activities or for solicitations or canvassing is not permitted. Incidental and occasional personal use of electronic mail is permitted, but such messages will be treated no differently from other messages with respect to privacy.

It is a violation of College policy for any student or employee, including supervisors and Information Technology Services' staff, to use the electronic mail and computer systems for obtaining access to the files and communications of others, with no substantial work-related purpose.

It is a violation of College policy to use electronic mail services to send chain letters, to send messages containing sexually explicit language, to send copies of documents in violation of copyright laws, or to infringe on the rights of or to harass other users in any way.

The College's electronic mail services provide a means via the Internet by which members of the public may communicate with members of the College community. Messages sent between the College and members of the public must conform to the College's electronic mail policy and will be treated no differently from other messages with respect to privacy. Users should use care in addressing messages, especially when using distribution lists.

The following activities are strictly prohibited, with no exceptions:

- Sending unsolicited email messages, including the sending of "junk mail" or other advertising material to individuals who did not specifically request such material (email spam).
- Any form of harassment via email, telephone or paging, whether through language, frequency, or size of messages.
- Unauthorized use, or forging, of email header information.
- Solicitation of email for any other email address, other than that of the poster's account, with the intent to harass or to collect replies.
- Creating or forwarding "chain letters", "Ponzi" or other "pyramid" schemes of any type.
- Use of unsolicited email originating from within Central's networks of other Internet/Intranet/Extranet service providers on behalf of, or to advertise, any service hosted by Central or connected via Central's network.
- Posting the same or similar non-business-related messages to large numbers of Usenet newsgroups (newsgroup spam).

During the routine course of business, Information Technology Services' staff monitor the College's computer systems, including the electronic mail services. If system administrators find anomalies indicating the possibility of illegal activity or violations of college policy or security, they will investigate further and report their findings to the CIO.

The College may inspect the contents of electronic mail messages in the course of an investigation triggered by indications of impropriety.

The College recognizes that members of the college community have some reasonable expectations of privacy with regard to the electronic mail messages they send or receive. The College reserves the right to access and disclose the contents of electronic mail messages, but will do so only when it has a legitimate work-related need to do so. The College also reserves the right to disclose any electronic mail message to law enforcement officials.

The Chief Operations Officer will review any request for access to the contents of electronic mail without the consent of a sender or recipient. Such requests must be approved in advance and any access undertaken without such approval is a breach of College policy.

Violations of the college's electronic mail policy can result in removal of your account from the system and/or more serious sanctions. Some offenses are punishable under federal law.

12.5.5 Online Content Creation

- Content creation by employees, whether using Central's property and systems or personal computer systems, is also subject to the terms and restrictions set forth in this Policy. Limited and occasional use of Central's systems to engage in content creation is acceptable, provided

that it is done in a professional and responsible manner, does not otherwise violate Central's policy, is not detrimental to Central's best interests, and does not interfere with an employee's regular work duties. In doing so from Central's computer systems is also subject to monitoring and acceptable use as written in Central's Social Media Guidelines.

- Central's Confidential Information Policy (to be prepared) also applies to blogging. As such, Employees are prohibited from revealing any institution confidential or proprietary information, trade secrets or any other material covered by Central's Confidential Information policy..
- Employees shall not engage in any content creation that may harm or tarnish the image, reputation and/or goodwill of Central and/or any of its employees. Employees are also prohibited from making any discriminatory, disparaging, defamatory or harassing comments otherwise engaging in any conduct prohibited by Central's Non-Discrimination and Anti-Harassment policy.
- Employees may also not attribute personal statements, opinions or beliefs to Central. If an employee is expressing his or her beliefs and/or opinions in the content, the employee may not, expressly or implicitly, represent themselves as an employee or representative of Central. Employees assume any and all risk associated with content creation.
- Apart from following all laws pertaining to the handling and disclosure of copyrighted or export controlled materials, Central's trademarks, logos and any other Central intellectual property may also not be used in connection.

12.5.6 Enforcement

Any employee found to have violated this policy may be subject to disciplinary action.

12.5.7 Definitions

Content Creation – the production, creation, publication, or contribution of information (opinions or facts) to online or in print. Host(s) computing devices- laptops, computers, cell phones, smartphones, PDAs, computer tables, tablet, and PCs.

Spam--Unauthorized and/or unsolicited electronic mass mailings.

12.6 COMPUTER SYSTEM POLICY

Central Christian College of Kansas shall be the owner of all files, programs, and data on the Central Christian College of Kansas network, including hard drives and Central Christian College of Kansas disks at employees' individual work-stations.

The College reserves the right to inspect any such files, programs or data through the system supervisor. The assigned supervisors of the Central Christian College of Kansas computer systems (or any other person or persons designated by the College) shall have access to all files, programs, and data on the computer network, including hard drives and Central Christian College of Kansas disks at individual work-stations, but not to personal disks maintained by an employee. Central Christian College of Kansas suggests that any files of a personal nature should be stored on the employee's personal disk. Nothing in this section is intended to give any employee use of the College's computer system or equipment in any way that is inconsistent with the College's policies as stated elsewhere.

Central Christian College of Kansas allows employees to use the network for a reasonable amount of personal use, provided such use does not hinder full completion of the employee's responsibilities.

Employees are expected to pay for printing costs incurred through their personal use.

There shall always be a minimum of two system supervisors at all times. The President's Executive Team shall approve all computer supervisors and may revoke any supervisor status.

12.6.1 Password Policy

Computer passwords must meet the first three of the following requirements and should follow the remaining guidelines (We require that all passwords be changed every six months and cannot be one of the previous four passwords.):

1. Contain both upper and lower case characters (e.g., a-z, A-Z).
2. Have digits and punctuation characters as well as letters e.g., 0-9, !@#%&*()_+|~-, etc.
3. Contain at least ten alphanumeric characters.
4. Are not words in any language, slang, dialect, jargon, etc.
5. Are not based on personal information, names of family, etc.
6. Passwords should never be written down or stored online. Try to create passwords that can be easily remembered. One way to do this is create a password based on a song title, affirmation, or other phrase.

Please keep in mind the following:

- Don't reveal a password over the phone to ANYONE.
- Don't reveal a password to student workers.
- Don't reveal a password in an email message.
- Don't reveal a password to your supervisor.
- Don't talk about a password in front of others.
- Don't hint at the format of a password (e.g., "my family name").
- Don't reveal a password on questionnaires or security forms.
- Don't share a password with family members.
- Don't reveal a password to co-workers while on vacation.

If student workers need access to files located in your directory, Information Technology staff can easily make arrangements for your student worker to have access without jeopardizing the integrity of your account.

12.6.2 Network Share (G:) Drive

Following is a list of the most frequently used items located on the network drive (on campus use):

- COMMITTEE MINUTES --2022-2023 (ALL committee minutes should be updated here)
- FORMS--including the new employee and exiting employee checklists
- LOGOS--including campus map, athletic, academic, corporate and Fit Four logos, digital signage templates and guidelines, letterhead template, style guide, and official colors and font scheme

These items are updated as necessary and the most current version is available on the G: drive.

12.6.3 Information Technology and Web Requests

You can make specific IT requests at <http://support.intra.Centralchristian.edu>. You can make specific Web requests to the marketing office through email to Elizabeth.caron@centralchristian.edu.

12.7 PERSONALLY IDENTIFIABLE INFORMATION POLICY

12.7.1 Overview

In the course of conducting daily business and transactions, employees, volunteers, contractors, and institutional partners may come into contact with Personally Identifiable Information (PII) related to prospects, students and their family members, alumni, volunteers, employees, or other individuals. Central Christian College of Kansas (the College) has both moral and legal obligations to ensure the security and integrity of PII.

12.7.2 Purpose

This policy provides official directives to employees and other individuals involved in a working relationship with the College (volunteers, contractors, etc.) for the safeguarding of PII to ensure that College procedures comply with all State and Federal regulations and best practices.

12.7.3 Scope

This policy applies to all information, including electronic and computing devices, and network resources that conduct College business or interact with internal networks and business systems, whether owned or leased by the College, the employee, or a third party. All employees, contractors, volunteers, consultants, temporary, and other workers at the College are responsible for exercising sound judgement regarding protection of PII in accordance with the College's policies and standards, and applicable laws and regulations.

12.7.4 Policy

Definitions

- a. PII is any information pertaining to an individual that can be used to distinguish or trace a person's identity. Information contained in public sources such as telephone books., public websites, etc., is considered public PII and may include:
 - i. First and Last Name
 - ii. Address
 - iii. Email Address
 - iv. Photos and Video
 - v. General Education Credentials (Ph.D., M.S., B.A., etc.)
 - vi. Photos or other electronic recordings
- b. Protected PII is defined as any type of information including, but not limited to:
 - i. Social Security Number
 - ii. Username and Password
 - iii. Passport Number
 - iv. Credit Card Number
 - v. Clearances
 - vi. Banking Information
 - vii. Biometrics
 - viii. Date or Place of Birth
 - ix. Mother's Maiden Name
 - x. Criminal, Medical, and Financial Records
 - xi. Educational Transcripts

- xii. Photos and video that contains any protected PII
- xiii. Any combination of public PII that, when aggregated, could be used for identity theft.
- c. Procedures
 - i. This section provides directive on maintaining and discarding PII. If current procedures fall outside this policy, contact the Chief Information Security Officer (CISO) to suggest more efficient procedures. All electronic files that contain Protected PII will reside within a protected information system location such as a designated network share. All physical files that contain Protected PII will reside within a locked file cabinet, locked drawer, or locked room when not being actively viewed or modified. When not in use, physical files must be returned to the secure storage location. When files are in use, personnel shall provide a means, such as a file folder, to safeguard Protected PII when others are in nearby proximity. Protected PII shall not be downloaded to personal, organization-owned, volunteer, or contractor workstations or mobile devices (laptops, tablets, mobile phones, digital assistants, or removable media). Protected PII shall not be sent through unencrypted digital messaging systems such as email or instant messaging. When disposing of Protected PII, the physical or electronic file shall be shredded or securely deleted using a method approved by the National Institute of Standards and Technology (NIST).
- d. Incident Reporting
 - i. In the event of a real or suspected disclosure of Protected PII, the discovering individual shall notify his or her supervisor and the CISO within 12 hours of discovery.
 - ii. In defining an incident, the individual must consider the possibility of a PII breach, not just the identification of a known breach. As such, an incident includes the presence of missing or misplaced documents, electronic storage device, accidental communication, possible virus or malware infection, etc.
- e. Audits
 - i. Supervisors and the CISO will conduct periodic audits of organization-owned equipment and physical locations to ensure that Protected PII is stored in approved information systems or locations in compliance with this policy and to provide information necessary to continuously improve practices.
- f. Compliance
 - i. Any personnel found to be in violation of this policy may be subject to disciplinary action up to and including termination as deemed appropriate to the facts and circumstances related to the violation.

12.7.5 Definitions and Terms

- a. CISO – Chief Information Security Officer
- b. NIST – National Institute of Standards and Technology
- c. PII – Personally Identifiable Information

12.7.6 References

- a. Family Educational Rights and Privacy Act (FERPA)

- b. General Data Protection Regulation (GDPR)
- c. Gramm Leach Bliley Act (GLBA)
- d. Health Insurance Portability and Privacy Act (HIPPA)
- e. NIST Cybersecurity Framework

This policy is subject to updates due to: relevant regulatory changes, institutional policy changes, direction from the Executive Team, IPC recommendations, or changes in best practice.

12.8 TRAINING

The CISO will conduct annual training regarding PII. All personnel must participate in training at least annually. All new employees, as part of the onboarding process, will receive specific training in PII and FERPA by the CISO or a designated resource. The CISO must sign off on this training.

13 MAINTENANCE

(Owner: Chief Operations Officer; Last Reviewed: 02/16/2021; Last Updated 02/16/2022)

13.1 KEYS

The College uses the Stanley/Best Security lock system. Keys must be checked out **ONLY** through Maintenance and Facilities.

Faculty and Staff requests for keys will be made through maintenance.

Students will receive room keys through their respective Resident Director. Students will return room keys to their respective Resident Director before departure in the summer or as directed by the Chief Student Engagement Officer. Faculty and staff will return any keys to Maintenance and Facilities upon request or termination of employment.

Students needing room keys will request replacement keys through their respective Resident Director. Students needing work related keys will request these keys through their work supervisor.

If a student decides to end their employment, the student must return the key(s) to his/her work supervisor. The supervisor will return keys to Maintenance and Facilities

If a key is lost or stolen, please contact maintenance right away, as we may need to re-key that area and the employee will be charged a minimum of \$35.00 to replace the key. If an employee does not return key(s) prior to exiting their position at CCK, they will be charged a minimum of \$200.00.

Some employees may receive a key card for keyless entry. Those employees will sign a Door Access Card Agreement acknowledging responsibilities related to use of the card and replacement costs associated with loss or damage to the card.

13.2 MAINTENANCE REQUESTS

All requests related to maintenance in regards to custodial, general maintenance, cleaning supplies, keys, etc. should be processed by using our ticketing system. CCK utilizes SchoolDude:

<https://login.myschoolbuilding.com/msb?acctNum=1262152192&productID=MD>

Each staff member must create their own personal account and login to account to input tickets. Do **not** email requests to staff members. This ticketing system ensures requests are logged, processed and completed. If a staff member has additional questions, contact Doug Vanderhoof, COO.

13.3 COLLEGE VEHICLE USAGE

Central Christian College of Kansas maintains a fleet of vehicles that can help in the fulfillment of the college's mission. These vehicles are used continually by many different groups, many times back-to-back. Therefore, the following guidelines will help us best maximize these resources and help us all be good stewards.^[1]

^[1] College-owned vehicles cannot be checked out/used for personal use due to insurance regulations.

13.3.1 Defensive Driving Course

All college employees and students who desire and/or will be required to drive a college vehicle shall take a defensive driving course prior to driving a college vehicle; as well as have their driver's license checked by the HR Office. Defensive driving courses are offered periodically throughout the summer and school year. Attendance at a defensive driving course is required once every two years during a student, faculty and/or staff's tenure at Central Christian.

13.3.2 College Vans.

College-owned vans are available to be checked out for school-related activities or events. There are 4 passenger vans (15 passengers) available. If an employee needs to check out a van, they need to contact the Fleet Manager in advance to schedule the use of one. An employee using a van will need to pick up keys from Maintenance Office. On the day you have scheduled a vehicle, arrive at the correct office (before 4:00pm) to receive keys, gas card, and mileage report form.

When the employee returns to town, they need to clean the inside of the vehicle and fill up the vehicle with fuel before returning it to the designated parking area at the College. Vans/Trailers and cars park in the lot west of the maintenance building. Fill out the mileage report. The employee needs to turn in keys, gas card, and the completed mileage sheet, to the Maintenance Office immediately when they return to campus. If the individual is returning late at night, they can lock everything in the van. The vehicle may be needed first thing in the morning.

The mileage report needs to be filled out entirely, noting any vehicle concerns in the comment area. Vehicle concerns should also be sent via School Dude. If there is more than one thing, please list these 1), 2), etc. Any fuel receipts placed on the gas cards need to be put in the gas card pouch.

Students will be approved to drive a van to a school related activity if they have taken the eight- hour defensive driving course or online through the HR Office and if he/she is 21 years of age or older. A student will also need their driver's license checked by the HR Office before driving any College vehicle. If a vehicle is driven by a student driver, their supervisor needs to reserve the vehicle and explain to them how to fill out the mileage report. The employee also needs to remind students to turn in all gas receipts with the mileage report.

School vehicles are not however, allowed to be checked out for personal use by a student or employee of the college.

13.3.3 College Cars.

There are three cars available. If an employee needs a College car, they will need to reserve, check out, and pick up keys from the Maintenance Office.

13.3.4 Bus and Trailers.

If an employee needs to use the college bus or one of the two trailers, please contact the Fleet Manager. Driver must have Class B, CDL license with air brake and passenger endorsement.

13.3.5 Mileage Rates.

Mileage rates for school vehicles are as follows:

- Cars - \$0.30 per mile
- 15 Passenger Vans - \$0.45 per mile

- 44 Passenger Bus - \$0.90 per mile
- People Mover - \$0.90 per mile

13.4 BUILDING COORDINATORS

In an effort to guarantee that students are provided the highest quality educational experience, the College has appointed a Central contact person for each College building/field/court. The purpose of this role is to communicate information about special circumstances that effect building occupants and to serve as the primary reference point in an emergency. It is through the Building Coordinator that the College can facilitate communications, support capital planning and improvement, and represent user needs. While the intent is not to create a “position” or “load”, there may be times the College does assign load to provide greater oversight and management of building with high public use.

Daily Oversight

- Tour building on a regular basis to identify areas of concern regarding equipment or facilities, including cleanliness, odor, or other aesthetic concerns.
- Relay maintenance requests to the Physical Plant Manager through the ticket system and follow-up on requests.
- Notify occupants of possible disruption of services or access, posting appropriate notices.

Emergencies: Building Coordinators are expected to:

- Be familiar with the emergency plan in place for their assigned building(s), and or floor(s). The plan will include but not be limited to the following:
- Assist in the evacuation of the building or in movement of individual to safe locations within the building (Tornado Warnings)
- At the assembly point, providing information between Emergency Management Team (EMT) and evacuees;
- Preventing reentry into the building until the all-clear has been given (or exiting of the building in case of shooter or weather emergency).
- Serve as liaison to the Emergency Manager
- Assess the scope of a building emergency, taking action as appropriate.
- During an evacuation, maintain a record of all personnel reporting to the assembly area.
- Coordinate through Facilities Management Work Control to arrange for additional emergency equipment, personnel or other assistance.
- Review lessons learned from incidents and drills with faculty and staff.
- Maintain Building Emergency Coordinator Kit.

List of Building Coordinators

Dorms	RD's
Broadhurst Student Center	Kim Knopp
Reimer Business Center	Heath Whitehouse
Science Hall	Lenny Favara
Mingenback Family Center	Michael Craig
Wesley Black Fine Arts & Greer	Chris Gates

CCM Building & Warehouse	Brett Janssen
Ed Pyle Sports Complex	Kyle Moody

14 EMERGENCY & WEATHER

(Owner: Chief Operations Officer; Last Reviewed: 02/16/2022; Last Updated 7/20/2021)

In the case of an emergency situation involving Central Christian College of Kansas, senior administrators working with local law officials will provide direction and response as outlined in the Campus Emergency Plan.

In the case of an emergency in which college needs to notify its employees in mass, the college will use the Tiger Alert emergency notification system. **Three primary alerts indicate the specific response with details to follow. The three primary alerts are:**

- *Evacuate the Building – relocate to your buildings designate evacuation location.*
- *Seek Shelter – relocate to your buildings designated shelter location.*
- *Shelter in Place – stay in your current location lock the doors and shut off the lights. Further details will be included in the text.*

14.1 EMERGENCY PROCEDURES: FIRE

For Persons Evacuating From the Immediate Area

- Feel door from top to bottom. If it is hot, DO NOT proceed; go back.
- If the door is cool, crouch low and open the door slowly. Close the door quickly if smoke is present so you do not inhale it.
- If no smoke is present, exit the building via the nearest stairwell or exit.
- If you encounter heavy smoke in a stairwell, go back and try another stairwell.

If I'm in...	Then I go to...
Gillespie Hall	Sand Volleyball Court
Kline Hall	Sand Volleyball Court
Parsons Hall	Church South Entrance
Stoll Hall	Science Hall – East Doors
Science Hall	Hammock Farm – North side of building
Mingenback	Front of Parsons Hall
Broadhurst Student Center	Plaza
Reimer Business Center	Plaza
CCM & Art Building	Wesley Black East Entrance
Ed Pyle Sports Complex	Tennis Courts
Wesley Black/Greer	Front Steps of Science Hall (East Doors)
Industrial Arts Building	Athletic Parking Lot

14.2 EMERGENCY PROCEDURES: TORNADO

When a tornado "watch" or a tornado "warning" is in effect, you may be notified:

- By the Office of Student Life Staff

- Tiger Alerts
- Through the campus telephone contact system¹⁰
- By campus email
- By the city of McPherson warning signal
- By television and radio

14.2.1 Tornado WATCH

A tornado “watch” means that the probability is dangerously high for a tornado to develop. The National Weather Service specifies the time period and the area for which the watch is in effect.

What You Should Do:

- Be alert to weather conditions during this time.
- Be prepared for the possibility of a tornado.
- Familiarize yourself with emergency procedures and shelter areas.
- Persons with mobility concerns should go to an area of safety at the time of a tornado watch.
- Close all doors, including main corridors, making sure they latch. (You do not want to wait for a warning to take these measures.)

14.2.2 Tornado WARNING

A tornado warning is issued by the National Weather Service and means that a tornado or funnel cloud has been sighted in a specific area.

What You Should Do:

- Remain calm - this will help you to think clearly
- Relay the warning to others in the area and people that you are responsible to notify.
- Proceed to a designated shelter area within your building.
- Crouch near the floor or under heavy, well-supported objects and cover your head.

Note: There is no guaranteed safe place during a tornado. However, it is important to seek shelter in the best location to help minimize your exposure.

Designated shelter areas within your building (rooms and corridors in the innermost part of the building and basements)

- Stay clear of windows, corridors with windows, or large free-standing expanses.
- DO NOT use elevators during a tornado warning.

If You Are In...	Find Shelter In...
Parsons Hall	Parsons Hall Basement
Stoll Hall	Stoll Pit Storage Under Stairs
Kline Hall	Inside Rooms With No Windows
Gillespie Hall	First Floor Bathrooms
Four-Plex/Tri-Plex	BSC Basement or Parsons Hall Basement
Mingenback Hall	Parsons Hall Basement

¹⁰ Campus telephone contact system consists of Administrators contacting their direct reports and following the organizational chart from the top down with each level notifying the level below

Wesley Black/Greer Auditorium	Basement Under Stage Area
Science Hall	Basement Floor- away from windows
Briner Library/ Reimer Business Center	Media Room in back of Library
Broadhurst Student Center	Broadhurst Student Center Basement
CCM Building/Warehouse	Bathrooms
Ed Pyle Sports Complex	Inside Hallways- away from glass doors
Maintenance Building	Inside Hallways-away from glass doors in the Gymnasium

If you are outside and there is no time to take cover, find a low spot, lay down and cover your head. If you are in a building without a shelter area and do not have time to reach one, seek a position away from windows or doors where there may be flying glass. Sit down and cover your head.

14.3 INCLEMENT WEATHER POLICY

During periods of inclement weather (i.e. extreme cold, snow, ice, etc.) the residential campus of Central Christian College of Kansas endeavors to remain functional and encourages its faculty and staff to report to work, as is appropriate for personal safety. However, there may be times when weather conditions cause the College to delay the opening of College activities, to cancel classes and normal business hours, and/or to close the College early.

14.3.1 Inclement Weather Classifications

The College recognizes the following Inclement Weather Classifications:

Open-Personal Discretion

- Classes will be held at the discretion of faculty.
- All services and offices are open with at least limited staffing.
- Designated essential personnel may be scheduled as needed by their director.
- Supervisors may approve flex time or work from home for their employees.
- Practices will be held at the discretion of the coach.
- Specially scheduled events, meetings, and games are at the discretion of the appropriate authority.

Delayed Opening

- The start of the class day may be delayed (i.e. classes would not start until 10:00 am).
- Essential personnel may be scheduled as needed by their supervisor/director.
- All departments and offices that do not provide essential services remain closed until the posted time to open.
- Supervisors may approve flex time or work from home for their employees.
- Student Support Areas will be open: Dining Hall, Facilities Services, and Student Center.
- A continental breakfast will be served.
- Practices will be held at the discretion of the coach.
- Specially scheduled events, meetings, and games are at the discretion of the appropriate authority.

Partial Closure

- All classes, labs, and practices are canceled for the day.
- Essential personnel may be scheduled as needed by their department head, with compensation time earned as outlined in the Policy and Procedures Manual.
- Departments and offices that do not provide direct student support will be closed.
- Student Support Areas will be open: Dining Hall, Facilities Services, and Student Center.
- A continental breakfast will be served.
- Supervisors may approve flex time or work from home for their employees.
- Specially scheduled events, meetings, and games are at the discretion of the appropriate authority.

Full Closure

- All classes, labs, practices, and events are canceled for the day.
- All departments, offices and Student Support Areas are closed except for designated essential personnel, which will be scheduled as needed by their department head. Compensation time earned as outlined in the Policy and Procedures Manual.
- Food services will not be operational unless otherwise communicated to the Central community.

Evacuation

- All classes, labs, practices, and events are canceled for the day.
- All offices and services closed, other than those associated with emergency services.
- Designated emergency personnel may be scheduled as needed by their department head.
- Evacuation Shelter(s) open.

Early Dismissal

This classification is reserved for periods of impending inclement weather that may affect campus services (i.e. tornado warnings, ice storm, etc.)

- All classes, labs, practices, and events are cancelled for the *remainder* of the day or *prescribed period*.
- Essential personnel may be scheduled as needed by their department head, with compensation time earned as outlined in the Policy and Procedures Manual.
- Departments and offices that do not provide direct student support will be closed.
- Student Support Areas will communicate accessibility.
- Dining services will operate under the discretion of the Food Services Director who will clearly communicate intent to the Central community.
- Supervisors may approve flex time or work from home for their employees.

14.3.2 Inclement Weather Notification

When adverse weather conditions lead to a delayed opening and/or cancellation of classes, the Chief Operations Officer will communicate with the President to determine the best course of action. Once determined, an action plan will be communicated to the campus community in roughly the following order:

- Titan Alert will be sent from the I.T. department
- An announcement will appear in CANVAS (Registrar)
- An all-campus email will be sent from the Chief Student Engagement Officer

Employees are encouraged to check College communications first since TV and radio stations often will not list specific details especially when they are complicated.

The messages will be brief and will start by giving the status of the College by indicating one of six classifications described above. The message will provide the criteria for each designation.

- In some cases, there may be multiple messages needed: one for students, one for faculty, and one for administration and support staff. In these cases, specific information is provided to a particular campus group.
- Messages about impending weather forecast, or weather update, and safety related information, will not be included in the same message but can be referred to by a link or suggested location such as the National Weather Service or the College website.

14.3.3 Essential Personnel

Some administrative and support staff employees, due to the nature of their jobs, are identified as “essential personnel” during times of inclement weather. Essential personnel must be identified as such by supervisors.

14.3.4 Food Services

During periods of inclement weather when the College remains open (partially or otherwise), the food services director will have the option of serving an abbreviated meal dependent upon the availability of their employees.

During periods of inclement weather when the College closes, the food services director will not be serving meals until the College opens.

14.3.5 Flex-Time

During periods of inclement weather when the College remains open, supervisors will have the option of invoking flex-time for employees. For purposes of this policy, flex-time can be used as follows:

- Supervisors may permit staff to modify their normal work schedule to accommodate weather situations by coming into work late and leaving early and making up the lost time. This should be done within the same week (Saturday-Friday) for non-exempt employees.
- Support staff and administrative employees may choose to be paid for un-worked hours by using accrued sick or vacation leave.
- Support staff employees may take the hours off without pay and without the need to make up those hours.

14.3.6 Classes and Other Academic Programming

If the College remains open during inclement weather, the decision to cancel classes is made by the individual faculty member. It is the responsibility of the faculty/staff member to arrange for the notification of students. Individual faculty will also determine whether and when to reschedule cancelled classes and to notify students.

15 WEAPONS POLICY

(Owner: Office of the President; Last Reviewed: 7/20/21; Last Updated: 5/7/17)

Central Christian College of Kansas prohibits the possession and use of firearms, explosives, and other weapons on campus, with certain limited exceptions, as provided below,

15.1 DEFINITIONS

For purposes of this policy the term "weapons" includes:

- Any object or device which will, is designed to, or may be readily converted to expel bullet, shot or shell by the action of an explosive or other propellant.
- Any handgun, pistol, revolver, rifle, shotgun or other firearm of any nature, including those that are concealed or open carried.
- Any BB gun, pellet gun, air/CO2 gun, stun gun or blow gun.
- Any explosive, incendiary or poison gas in the form of a bomb, mine, grenade, rocket having a propellant charge of more than four ounces, missile having an explosive or incendiary charge of more than four ounces, any incendiary or explosive material, liquid, solid or mixture equipped with a fuse, wick or other detonating device, and any tear gas bomb or smoke bomb. NOTE: Personal self-defense items containing mace or pepper spray shall not be deemed to be a weapon for the purposes of this policy.
- Any knife, commonly referred to as a switch-blade, which has a blade that opens automatically by hand pressure applied to a button, spring or other device in the handle of the knife, or any knife having a blade that opens or falls or is ejected into position by the force of gravity or by an outward, downward or centrifugal thrust or movement.
- Any straight-blade knife of four inches or more such as a dagger, dirk, dangerous knife or stiletto; except that an ordinary pocket knife or culinary knife designed for and used solely in the preparation or service of food shall not be construed to be a weapon for the purposes of this policy.
- Any martial arts weapon such as nunchucks or throwing stars.
- Any longbow, crossbow and arrows or other projectile that could cause serious harm to any person; or any other dangerous or deadly weapon or instrument of like character.

The term "handgun" means:

- A pistol or revolver which is designed to be fired by the use of a single hand and which is designed to fire or capable of firing fixed cartridge ammunition.
- Any other weapon which will or is designed to expel a projectile by the action of an explosive and which is designed to be fired by the use of a single hand.

The term "firearm" includes any handgun, rifle, shotgun, and any other weapon which will or is designed to expel a projectile by the action of an explosive.

The term "adequate security measures" shall have the same meaning as the term is defined in K.S.A. 75-7c20, and "building" shall have the same meaning as the term "state building" is defined in K.S.A. 75-7c20.

The term "campus" means any building or grounds owned by the college and any building or grounds leased by the college for college use.

15.2 POLICIES

General Rules on Open Carry and Concealed Carry on Campus

Central students are prohibited from carrying or possessing any weapon on campus. Open carry of firearms and possession of weapons other than concealed handguns shall be prohibited on campus.

Concealed carry of handguns is permitted on campus, subject to the rules stated in this policy. All weapons are prohibited at all off-campus college sponsored or supervised activities, except that, as required by law, the College does not prohibit employees, who are legally qualified, from carrying a concealed handgun while engaged in the duties of their employment outside of Central's place of business including while in a means of conveyance.

Nothing in this policy shall be read to prohibit possession of weapons on campus as necessary for the conduct of College approved programs or activities, or by College security officers while acting within the scope of their employment.

Except in those instances where necessary for self-defense or transferring to safe storage and except as otherwise provided in the preceding paragraph, it shall be a violation of College policy to openly display any lawfully possessed concealed carry handgun while on campus.

There are no College locations that have been designated as prohibiting concealed carry with permanent adequate security measures. The College may from time to time designate a specific location as temporarily prohibiting concealed carry and use temporary adequate security measures as defined and required by law. Appropriate notice will be given whenever this temporary designation is made.

Beginning July 1, 2017, any faculty or staff member who is 21 years of age or older and who is lawfully eligible to carry a concealed handgun in Kansas shall not be precluded from doing so on campus except in buildings and areas of buildings for which adequate security measures are provided, and except as otherwise prohibited by law.

If faculty or staff members wish to exercise the right to carry a concealed handgun on campus they will be required to take a local or regional gun safety course and have the certificate in their personnel folder. When Kansas Law requires a permit to allow concealed carry faculty and staff members will not be permitted to concealed carry until they have the permit on file in their personnel folder.

Regardless whether the individual is otherwise lawfully eligible to carry a concealed handgun the following restrictions apply to the carrying of a firearm by Kansas law, and the violation of any of the following restrictions is a crime under Kansas law and a violation of this policy:

- An individual in possession of a concealed firearm must be at least 21 years of age [K.S.A. 21-6302(a)(4)]
- A firearm cannot be carried by an individual under the influence of alcohol or drugs, or both, to such a degree as to render the individual unable to safely operate the firearm [K.S.A. 21-6332];

- A firearm cannot be carried by an individual who is both addicted to and an unlawful user of a controlled substance [K.S.A. 21-6301(a)(10)];
- A firearm cannot be carried by an individual who is or has been a mentally ill person subject to involuntary commitment [K.S.A. 21-6301(a)(13)];
- A firearm cannot be carried by an individual with an alcohol or substance abuse problem subject to involuntary commitment [K.S.A. 21-6301(a)(13)];
- A firearm cannot be carried by an individual who has been convicted of a felony crime [K.S.A. 21-6304];
- An automatic firearm cannot be carried [K.S.A. 21-6301(a)(5)];
- A cartridge which can be fired by a handgun and which has a plastic-coated bullet with a core of less than 60% lead by weight is illegal [K.S.A. 21-6301(a)(6)];
- Suppressors and silencers cannot be used with a firearm [K.S.A. 21-6301(a)(4)];
- Firearms cannot be fired in the corporate limits of a city or at a dwelling, or at a structure or vehicle in which people are present, except in self-defense [K.S.A. 21-6308, 6308a].

It shall also be a violation of this policy to otherwise possess, store, transport, trade, sell, or in any other way use a firearm in violation of any applicable law.

15.2.1 Carrying and Storing Handguns

Each individual who lawfully possesses a handgun on campus shall be wholly and solely responsible for carrying, storing and using that handgun in a safe manner and in accordance with the law and college policy. Nothing in this policy shall be interpreted to require individuals who lawfully possess a handgun to use it in defense of others.

Beginning July 1, 2017, each individual who lawfully possesses a concealed handgun on campus shall at all times have that handgun in their custody and control, and shall either keep it on their person with safety mechanism engaged, or stored 1) in any secure storage location provided by the College specifically for that purpose, 2) at their residence, or 3) in their vehicle. Individuals who carry a handgun on campus must carry it concealed on or about their person at all times. With respect to this policy, concealed means completely hidden from view and does not reveal the weapon in any way, shape, or form. "About" the person means that an individual may carry a handgun if it can be carried securely in a suitable carrier, such as a backpack, purse, handbag, or other personal carrier designed and intended for the carrying of an individual's personal items. Moreover, the carrier must at all times remain within the exclusive and uninterrupted control of the individual. This includes wearing the carrier with one or more straps consistent with the carrier's design, carrying or holding the carrier, or setting the carrier next to or within the immediate reach of the individual.

Every handgun carried by an individual, whether on their person or in a carrier, must be secured in a holster that completely covers the trigger and the entire trigger guard area and that secures any external hammer in an un-cocked position. The handgun must be secured in the holster with a strap or by other means of retention. The holster must have sufficient tension or grip on the handgun to retain it in the holster even when subjected to unexpected jostling. Handguns with an external safety must be carried with the safety in the "on" position. Semiautomatic handguns must be carried without a chambered round of ammunition. Revolvers must be carried with the hammer resting on an empty chamber. Handgun storage on campus is prohibited, except in the following two circumstances: (1) in an individual's privately-owned or leased motor vehicle when the vehicle is locked and the handgun is

secured in a location within the vehicle that is not visible from outside the vehicle; or, (2) in an individual's on-campus residential unit when the handgun is secured in a holster and in an approved storage device (see below). Handgun storage by any other means than specifically permitted in this policy is prohibited.

If stored in a vehicle on campus, the handgun must be secured and concealed from view.

For any on-campus residential unit that does not have adequate security measures, each resident who lawfully possesses a handgun on campus and elects to store the handgun they possess in the room to which they are assigned when not carrying it on their person in a concealed fashion shall secure the handgun in a secure storage device that conceals the gun from view. Such storage devices shall be provided by the individual who possesses the handgun and must meet minimum industry standards for safe-keeping of handguns.

The College does not provide approved handgun storage devices to any person under any circumstances. Each individual who stores a handgun in an on-campus residence must provide their own approved storage device. An approved storage device has each of these characteristics:

1. it is of sufficient size to fully enclose the handgun while secured in an approved holster;
2. it is constructed of sturdy materials that are non-flammable;
3. it has a combination, digital, or other secure locking device that can only be unlocked by the individual using the storage device, but devices secured exclusively with a key lock are prohibited; and,
4. the device is constructed specifically for the storage of a handgun and/or ammunition.

All ammunition stored in an on campus residence must be stored in an approved storage device.

It is prohibited for any person to store a handgun: (1) in any College facility; (2) in an on campus residential unit, except in the residential unit of the individual who is at least 21 years of age, who legally owns the handgun, and when the handgun is secured in an approved storage device; (3) in a motor vehicle that is unlocked or when the handgun is visible from outside the vehicle; or, (4) in any other location and under any circumstances except as specifically permitted by this policy and by state and federal law.

15.2.2 Reporting and Temporary Actions

All reports of suspected violation of the concealed carry policy are made to the Office of Student Life at 620-241-0723. If a person feels his/her life is in danger they should always call 911.

The Chief Student Engagement Officer will conduct an initial investigation to determine whether the report describes a criminal matter and/or a policy violation.

The Chief Student Engagement Officer has the authority to disarm and/or temporarily confiscate a firearm and issue a restriction to not carry a concealed firearm on campus pending results of the weapons policy violation determination. The decision whether to confiscate and issue a restriction prohibiting concealed carry will be made by Chief Student Engagement Officer when there is probable cause to believe that a violation of this policy has occurred or continued possession and carrying by the alleged policy violator will create imminent danger to themselves or others. This authority does not supersede or alter the authority of Police to confiscate a firearm during a criminal

investigation. A confiscated firearm will be stored and handled by the McPherson Police Department according to their policies.

The President (or his designated vice president when off campus) may take any temporary action as determined necessary to ensure the safety of the College and of its students and personnel. Such temporary action may include, but is not necessarily limited to: prohibiting an alleged policy violator from carrying a concealed firearm anywhere within the geographic limits of this policy; if a student is the alleged policy violator, temporary suspension from one or more classes in which the student is enrolled, or a change in the student's class schedule, or the placement of restrictions or conditions on the student in order to continue with normal class attendance and participation; if an employee (faculty or staff) is the alleged policy violator, temporary administrative leave with or without pay, or the placement of restrictions or conditions on the employee in order to continue with the employee's normal employment.

15.2.3 Sanctions

Any individual who violates one or more provisions of this policy may be issued a lawful directive to leave campus with the weapon immediately. Any individual who violates the directive shall be considered to be in trespass and may be cited accordingly. Any employee or student of the College who violates one or more provisions of this policy shall be subject to discipline in accordance with applicable College codes of conduct. Any individual who violates state or federal law may be detained, arrested or otherwise subjected to lawful processes appropriate to the circumstances.

16 MARKETING POLICIES

(Owner: Director of Marketing; Last Reviewed: 07/23/20; Last Updated 07/23/19)

In order to ensure that all advertising and recruiting information is accurate, timely, and appropriate, any material created for public consumption (including but not limited to press releases, campus branding, external communications and promotional materials) must first receive approval from the Director of Marketing before release to the public.

The Director of Marketing is the primary manager of all web related material. All revisions to the web or social media must first receive approval from the Director of Marketing.

16.1 MEDIA

Any College employee who would like to invite members of the media to visit campus to cover a story or event are required to first contact the Office of Marketing and Communications, who will consult regarding the appropriateness/ likelihood of media coverage and then coordinate contact with reporters as well as any coverage logistics. It is the responsibility of the Office of Marketing and Communications to issue news releases and initiate contacts with the news media. [Note: an exception to this is SID, who is authorized to directly initiate and coordinate media coverage for athletic events.]

Designated spokespersons are equipped and prepared to speak with members of the media on behalf of the institution. Employees may use personal discretion in speaking to members of the media as private individuals; however, employees do not have the authority to speak on behalf of the institution or to represent the College's official perspective or position on any issue. Employees have the additional responsibility to direct all media inquiries to designated institutional spokespersons when specifically instructed to do so by the College.

Employees who are contacted directly by members of the media to request/schedule an interview are requested to notify the Office of Marketing and Communications in advance so that they may provide any necessary coordination with the College's media protocol.

16.2 PRINT & WEB DESIGN SERVICES

The Office of Marketing and Communications is responsible for overseeing the design, proofreading, and mail/delivery coordination of College print and digitally delivered communications (such as strategic emails, social media, etc.) mailed/emailed to off-campus audiences. The Marketing and Communications Director is also responsible for overseeing the design and some content areas of the College website. The College requires that all print communications for external audiences be initiated through the Office of Marketing and Communications. The website also must be built by the College's web team and/or use College templates. To initiate a print communication project or website project or for questions about whether your project is required to be produced by Marketing and Communications.

16.2.1 Logo and Institutional Name

The institution does not permit the use of its name or related wordmarks and logos by non-college entities in any announcement, advertisement, merchandise, digital communications, publication, or report if such use in any way implies institutional endorsement of any product, service, or point of view.

Any external organization or its advertising agency requesting the use of institutional or athletic wordmarks, logos, or photography for sale, advertising, endorsement, or public relations purposes should be referred to, and must receive express written consent from, the Director of Marketing and Communications, who is responsible for determining whether the institution's name or related wordmarks and logos may be used in conjunction with the particular product, service, or point of view. In certain cases, he/she may refer requests for such use to the President.

Additionally, all employees are expected to follow the parameters the College has defined related to colors, logo, font, etc. – as articulated in the Marketing Guide maintained by the Director of Marketing and Communications.

16.2.2 Catalog and Publication Revision

On an annual basis, the Academic Office manages revisions to the Catalog. After an internal review, the Registrar submits sections of the Catalog to the appropriate office, department, or division for review. The Registrar makes revisions and submits a draft to the Dean of Academics for final review. After all revisions are made, the Registrar submits a final draft for review and publication to the Director of Marketing.

After the publication of the Catalog, the Registrar's Office continues to collect revisions. If any of these revisions are significant, the Dean of Academics Office orders an addendum published.

This process is largely duplicated, by the appropriate managing office, for all other major publications (e.g. Strategic Plan, Assessment Plan, Student Handbooks, Faculty Handbooks, etc.).

17 STUDENT RELATED POLICIES

17.1 STUDENT PAYROLL AND WORK STUDY FOR SUPERVISORS

(Owner: Chief Financial Officer; Last Reviewed: 02/14/2022; Last Updated 02/14/2022)

INSTRUCTIONS FOR REPORTING WORK: Students are to submit completed time sheets to the Business Office by 5:00 pm on the Monday following each week of work. Blank time sheets are available from the Business Office. As the supervisor, we ask that you assist in making sure that the time sheets are filled out completely. A completed sheet will have the following information:

- Name of student
- Department Code
- Student Signature
- Your Signature

The work week begins on Saturday and ends on Friday. “Time In” and “Time Out” is to be recorded for each time the student works. Students may round to the nearest quarter hour (i.e. 9:15, 10:30).

Any time sheets not turned in by the payroll deadlines will be processed with next month’s payroll.

17.2 HOSTING DISCIPLINED STUDENTS

(Owner: Office of Student Life; Last Reviewed: 2/02/2022; Last Updated 7/07/20)

On occasion, the Student Life Office will issue a discipline that displaces a student from their residence hall for reasons that may not be disseminated to employees of the College in accordance with certain privacy laws. In those instances, students may ask a faculty/staff person to host them in their home. While it is not the intent of Central Christian College of Kansas to dictate the activity in one’s own home, as a matter of policy and courtesy, employees of the College must obtain permission from the Chief Student Engagement Officer to house students who are displaced because of College issued discipline.

17.3 COLLEGE SPONSORED ACTIVITIES/EXCUSING STUDENTS

(Owner: Dean of Academics; Last Reviewed: 2/02/22; Last Updated 02/02/22)

Excusing Students

The Academic Office does not issue excused absences due to illness or personal hardships. Students can submit official documents to their instructor authenticating the need for an excused absence. However, the Academic Office does not collect this documentation. Individual instructors, on a case-by-case basis, must handle undocumented requests for an excused absence.

Approved Absences

- College sponsored athletic events
- College sponsored artistic (drama/ministry team/ music) events
- College approved colloquia
- Course related field trips

- Other college approved events (approval granted through Academic Office or Student Life)

The absence from class of any student so listed for participation in an approved activity shall be an excused absence; but, if a faculty member believes that a student's absences are putting the student's class performance at risk, the faculty member shall issue an Academic Risk.

In cases where students may be facing extenuating circumstances, causing extended periods of absence, the Academic Office may issue a communication alerting Faculty members (e.g. medical procedure, family crises). The communication will address whether it is up to the individual faculty member to issue the excuse or whether the excuse is defined by the Academic Office.

6.4.1 Obtaining Official Excuses for Non-Athletic Activities

1. Five days prior to the event a school official should submit an e-mail to the Academic Office, Manager of Academic Services (Caleb Koerperich), with the following information:
 - a. Date of excused absence
 - b. Times that the students are to be excused (don't forget about night classes)
 - c. Event Description
 - d. List of names of the students to be excused

Athletic Excused Absences

The Athletic Department communicates absences due to athletics. The faculty committee charged with student-athlete issues addresses concerns related to this process.

The sponsor of any organized group, class, share team, or athletic team will submit the names of the group members and the time scheduled to be away from campus to the Academic Office three school days before the group's departure.

18 APPENDIX A

18.1 ABBREVIATIONS

(Owner: Office of the President; Last Reviewed 07/07/2021)

Buildings/General

- ADR – Alumni Dining Room
- CCM – Contemporary Christian Music
- RBC – Reimer Business Center
- SH – Science Hall
- CDS – Creative Dining Services
- BSC – Broadhurst Student Center
- TD – Tiger’s Den (Fitness Center)
- UDR – Upper Dining Room, located in the Broadhurst Student Center
- MacFree – Free Methodist Church
- SH – Science Hall
- Greer – Located in Wesley Black Fine Arts building, but everyone calls it Greer
- CCM – Contemporary Christian Music Building: East of Main Street
- Mudhole: Student Center/snack store: Basement of BSC
- Caf: Another word for UDR
- Core Four – See Mission Statement

Academics

- SPE – School of Distance and Professional Education
- SAS – School of Liberal Arts and Sciences
- SGS – School of Graduate Studies
- FERPA – Family Educational Rights and Privacy Act
- CCCU – Council for Christian Colleges & Universities
- HLC – Higher Learning Commission
- NACUBO – National Association of College and University Business Officers

- KICA – Kansas Independent Colleges Association
- NAICU – National Association of Independent Colleges and Universities
- SARA – State Authorization Reciprocity Agreement
- SAP – Satisfactory Academic Progress
- LMS – Learning Management System
- IPEDS – Integrated Postsecondary Education Data System
- PBL – Phi Beta Lambda (Business club)
- CAMS – online information system
- TAP – Tuition Assistance Program

Departments

- FA - Financial Aid
- RS - Resident’s Life
- MinT - Ministry & Theology
- SGA - Student Government Association
- SAC - Student Activities Association
- RA – Resident Assistant (student position)
- RD – Resident Director (staff position)
- GA – Graduate Assistant

Athletics

- NAIA – National Association of Intercollegiate Athletics
- SAC – Sooner Athletic Conference
- NCCAA – National Christian Colleges Athletic Association
- FAR – Faculty Athletic Representative
- KCAC – Kansas Collegiate Athletic Conference